



mpany From the desk of the Directors' Management Report on Corporate Report on CSR Standalone Financial Consolidated
erview Managing Director Report Discussion & Analysis Governance Activities Statements Financial Statements



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## FINCARE BUSINESS SERVICES LIMITED

FINCARE BUSINESS SERVICES LIMITED (FBSL) is a non-deposit taking, systemically important Core Investment Company (CIC-ND-SI) registered with the Reserve Bank of India (RBI). The operations and activities of FBSL are investing in and providing loans to group companies. The Company has only one subsidiary i.e Fincare Small Finance Bank Limited (FSFB), licensed under Section 22 of the Banking Regulations Act, 1949, to carry out the business of a small finance bank.

## **About our subsidiary**

## 1. Fincare Small Finance Bank Limited

FSFB commenced its operations as Small Finance Bank in July 2017 with a vision to enable the financial inclusion of the unbanked and underbanked base of the pyramid, mass retail and micro and small enterprise segments with the active participation of the affluent customer segments. It serves 28+ Lakh customers through 809 branches, spread across 19 states and union territories across India, with an employee strength of 8,800+. Its gross loan product (GLP) stood at ₹ 6072. 20 Crore as on 31st March 2021.

FSFB has a suite of smart banking products such as Savings Account, Current Account, Fixed Deposit,

NRI Deposits, Recurring Deposit,
Micro Loans, Cash Overdraft, Loan
against Gold, Loan against Property,
Institutional Finance and Two Wheeler
Loan. The Bank has a 'Digital-First'
approach and is on the journey of
building an admired bank focussed on
rural segment with the use of modern
technology tools. With its 3D approach
viz Digital, Doorstep and Delightful
rates, it is aspiring to become a 'Smart
Bank of Choice' in India.

Accordingly, as on 31st March 2021, your Company has only one subsidiary i.e Fincare Small Finance Bank Limited

# FROM THE DESK OF THE MANAGING DIRECTOR



#### Dear Shareholder,

The past year shall go down as one of the most disruptive years in our living memories. For most part of the year, navigating the crisis took precedence over all the other priorities. Ensuring safety and well-being of people around us was on top of the mind for the Company as well. It gives me immense satisfaction that your company truly lived up to its ethos of being socially relevant in one of the most challenging times.

#### FY21 in retrospect

The history of the world has been dotted by defining instances that lead to tectonic shifts in society and in businesses. In FY21, we experienced one such defining period that left an indelible mark on psyche of the mankind.

The pandemic was an epoch that exposed fragilities in the healthcare infrastructure around us. It required extraordinary humanitarian effort to overcome this health emergency. In these trying times, the financial

services space became the critical lifeline for basic necessities. It had to work harder than ever before despite of the nationwide lockdown shutting down,literally everything, abruptly.

Despite the mayhem, we remained steadfast on our commitment to serve our fellow Indians. This was possible only because of the 'People Power' resident within our subsidiary, Fincare Small Finance Bank. Our teams, individually and collectively, went above and beyond, to provide assistance to the underserved and unserved sections of the society.

In doing so, the resilience of our business model demonstrated by the key financial and operating metrics was once again proven during FY21.

## People Power: Our stand-out advantage

In the highly competitive banking space, people are and shall always remain the key differentiators. Being a service industry, designing right-fit products and solutions, thinking service and delight, addressing safety and security concerns and grievances, are core to doing business and require trained and committed people.

As such, we continue to invest in our people to transform them into powerful resources that make Brand Fincare stand tall among peers.

In turn, our People Power has been the driving force at Fincare – from

conceiving future strategy, to ideating new products and services, to building respect for brand Fincare in the minds of customers. The biggest showcase of our People Power is in our proactive and adoption of cutting-edge technology even before the digital wave swept across India. It was this strategic move, that helped us transition our people to remote working while continuing to serve customers seamlessly even as the pandemic wreaked havoc across the country.

#### FY22: The blueprint

Fincare shall continue to invest in nurturing its intellectual capital which, in turn, shall deliver on the critical goals of growth and governance, thus helping the institution gain greater heights in the chosen segments.

#### A note of gratitude

As we continue the journey of being better every day, I take this opportunity to thank all the investors, stakeholders, and valued customers, for their continued belief and support throughout our journey. I would also like to thank the Board, the leadership team and all Fincarians without whose purpose, passion and perseverance, our journey would never been so exciting and enriching.

Warm regards,

#### **Gunanamreddy Dasarathreddy**

Managing Director

# **Statutory Reports**

# **Directors**' Report

Fincare Business Services Limited ("The Company")

Your Directors take pleasure in presenting the 7th Annual Report on the business and operations of the Company together with the Audited Financial Statements for financial year ended March 31, 2021 (FY 21) on standalone and consolidated basis.

The summary of Company's financial performance, both on a Consolidated and Standalone basis for FY 21 compared to the previous year, FY 20 is given below: (Amount in ₹)

	Standa	lone	Consolidated		
Particulars	Year End 31.03.2021	Year End 31.03.2020	Year End 31.03.2021	Year End 31.03.2020	
Total Revenue	8,99,14,871	7,50,04,665	14,48,19,30,264	12,00,51,96,284	
Total Expenses	14,55,09,679	12,98,06,466	13,55,48,81,933	10,13,86,35,348	
Profit before tax	(5,55,94,808)	(5,48,01,801)	92,70,48,331	1,86,65,60,936	
Net Profit Before Tax	(5,55,94,808)	(5,48,01,801)	92,70,48,331	1,86,65,60,936	
Tax Expenses:					
Current Tax	42,73,758	-	59,59,91,792	79,18,66,376	
MAT expense	-	-	-	-	
Deferred Tax	-	40,09,512	(37,51,19,396)	(18,64,75,203)	
Prior Period Tax	(18,96,861)	19,89,657	23,76,897	19,89,657	
Profit/ (Loss) after Tax	(5,79,71,705)	(6,08,00,970)	70,37,99,039	1,25,91,80,106	
Other Comprehensive Income (OCI) – net of taxes	-	-	2,83,68,893	15,19,65,842	
Net Profit After Tax (inclusive of OCI)	(5,79,71,705)	(6,08,00,970)	73,21,67,931	1,41,11,45,948	
Earnings Per Share –Basic &	(0.18)	(0.19)	1.93	3.54	
Diluted (in ₹)	(0.18)	(0.19)	1.91	3.51	

#### 2. FINANCIAL PERFORMANCE - FY 21

#### Standalone

As a Core Investment Company, the Company's investments are in the securities of its subsidiary company. Accordingly, most of its standalone revenue depends on income from investments made in its subsidiary company.

The gross revenue of the Company stood at ₹8,99,14,871 (Rupees Eight Crores Ninety Nine Lakhs Fourteen

Thousand Eight Hundred And Seventy One) for the year ended 31st March, 2021 as against 7,50,04,665 (Rupees Seven Crores Fifty Lakhs Four Thousand Six Hundred And Sixty Five) in the previous year. The Company incurred a net loss of ₹5,79,71,705 (Rupees Five Crores Seventy Nine Lakhs Seventy One Thousand Seven Hundred And Five) for the year ended 31st March, 2021 as compared to a net loss of ₹6,08,00,970 (Rupees Six Crores Eight Lakhs Nine Hundred And Seventy) in the previous year.

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#### Consolidated

The consolidated gross revenue of Fincare Group ('Fincare Group' shall mean Fincare Business Services Limited along with its subsidiary) was at ₹14,48,19,30,264 (Rupees Fourteen Hundred Forty Eight Crores Nineteen Lakhs Thirty Thousand Two Hundred And Sixty Four) as against ₹12,00,51,96,284 (Rupees Twelve Hundred Crores Fifty One Lakhs Ninety Six Thousand Two Hundred And Eighty Four) during the previous financial year. The Fincare Group has incurred a consolidated net profit (including OCI) amount of ₹73,21,67,931 (Rupees Seventy Three Crores Twenty One Lakhs Sixty Seven Thousand Nine Hundred And Thirty One) as against ₹1,41,11,45,948 (Rupees One Hundred Forty One Crores Eleven Lakhs Forty Five Thousand Nine Hundred And Forty Eight) in the previous year.

The consolidated financials reflect the cumulative performances of Fincare Business Services Limited along with its subsidiary, Fincare Small Finance Bank Limited. Detailed description about the business carried on by the subsidiary is contained in the Management Discussion and Analysis report of the subsidiary company enclosed herewith as 'Annexure – I' to this report.

#### 3. DIVIDEND

In order to conserve financial resources as well as to support ongoing business needs, the Directors do not recommend any dividend for the FY 21.

#### 4. AMOUNTS TRANSFERRED TO RESERVES

As per the standalone financial statements, during the year, no amount was appropriated from the profit after tax to statutory reserves.

#### 5. CHANGE IN NATURE OF BUSINESS

There has been no change in the nature of business of the Company during the year under review.

#### 6. THE STATE OF AFFAIRS OF THE COMPANY

Your Company continues to be categorized as Non-Banking Financial Company- Non Deposit taking Core Investment Company (NBFC-CIC-ND) under RBI Regulations and is primarily engaged in the business of a Core Investment Company and for that purpose to acquire and hold either in the name of the Company or in that of any nominee, shares, stocks, debentures, debenture stock, bonds, notes and to invest or to deposit or to hold funds in such group companies.

The Company is the promoter of Fincare Small Finance Bank Limited ("FSFB") and has its investment only in FSFB. Further, during the year under review, FSFB has formally kick started its initial public offering (IPO) process by filing the Draft Red herring prospectus with Securities and Exchange Board of India, wherein the Company is participating as a selling shareholder under offer for sale (OFS) portion of such number of shares amounting to ₹1,000 Crore (where amount may be revised as per the limits permitted under applicable law). The DRHP was filed by FSFB on May 9, 2021 with Securities and Exchange Board of India.

#### 7. CAPITAL STRUCTURE OF THE COMPANY

During the year, there was no increase in the Authorized Share Capital of the Company. The Authorized Share Capital of the Company as on 31st March, 2021 was ₹115,50,00,000 (Rupees one hundred fifteen Crores and fifty Lakhs) divided in to 105,50,00,000 (one hundred five Crore and fifty Lakhs) Equity Shares of ₹1 (Rupees One) each and 1,00,00,000 (one Crore) Preference Shares of ₹10 (Rupees Ten) each.

The issued, subscribed and paid-up capital of the Bank as on 31st March, 2021 stood at ₹32,84,17,440 (Rupees thirty-two Crores eighty four Lakhs seventeen thousand four hundred and forty) divided into 32,84,17,440 (thirty two Crores eighty four Lakhs seventeen thousand four hundred and forty) equity shares of ₹1 (Rupees One) each.

During FY 21, the Company has not issued any shares with differential rights, sweat equity shares, and Bonus shares. The Company has not bought back any of its securities.

Details of ESOPs granted are included in separate head.

#### 8. ANNUAL RETURN

In accordance with the Companies Act, 2013, the annual return in the prescribed format is available at www. fincare.com.

## O. NUMBER OF MEETINGS OF THE BOARD DURING THE FY 21

The Board of Directors of the Company met 8 times during the FY 21. The maximum interval between any two meetings did not exceed 120 days and the minutes of all the Board Meetings were duly recorded in the Minutes Book as prescribed in the Companies Act, 2013. The details of the meeting held during the year are mentioned hereunder:-

Quarter 1	Quarter 2	Quarter 3	Quarter 4
(April –	(July –	(October-	(January-
June)	September)	December)	March)
April 13, 2020	July 31, 2020 (adjourned) August 3, 2020	November 21, 2020	March 3, 2021
June 29,	September	-	March 29,
2020	3, 2020		2021

The Details of Attendance of Directors are cited in the Corporate Governance Report Annexed as 'Annexure II' to this report.

## 10. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

Details of loans and guarantees as covered under Section 186 of the Act are provided in the Standalone Financial Statements.

Being a Core Investment Company, requirement to disclose Investments is not applicable to the Company.

## 11. PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES

No related party transactions were entered into during FY 21. Disclosures relating to related party transactions as required under Indian Accounting Standard (Ind AS-24) are reported in the Financial Statements of your Company.

## 12. STATUTORY AUDITORS AND THEIR REPORT THEREON

M/s Walker Chandiok & Co LLP, Chartered Accountants, (Firm Registration No. 001076N) were re-appointed as Statutory Auditors of the Company for a period of 4 (four) years from the conclusion of 6<sup>th</sup> Annual General Meeting held on September 30, 2020 till the conclusion of 10<sup>th</sup> Annual General Meeting.

In order to comply with the requirements of the notification of the Reserve Bank of India dated 27<sup>th</sup> April 2021, with regard to maximum number of statutory audits of NBFCs that an audit firm can concurrently take up, M/s Walker Chandiok & Co LLP expressed their inability to continue to be the statutory auditors of the Company beyond the ensuing general meeting of the Company.

Accordingly, the board has recommended appointment of M/s Bhushan Khot & Co., Chartered Accountants (Firm Registration No.: 116888W) as statutory Auditors for a period 5 (five) years in terms of section 139 of the

Companies Act from the conclusion of ensuing Annual General Meeting till the conclusion of 12<sup>th</sup> Annual General Meeting of the Company.

In pursuance of provisions of section 141 of the Companies Act, 2013 M/s M/s Bhushan Khot & Co., Chartered Accountants, have given their consent and confirmed their eligibility to be Auditor of the Company for a period of five years commencing from financial year 2021-22 till 2025-26.

Further, there is no qualification, reservation, disclaimer or adverse remark made by the Statutory Auditors in the Audit report for FY 21. Also, no frauds are reported by auditors under sub-section (12) of section 143.

13. MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There were no material changes that happened during the year.

14. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO IN THE MANNER AS PRESCRIBED IN RULE 8(3) OF THE COMPANIES (ACCOUNTS) RULES, 2014:

#### a) Conservation of Energy:

There are no matters to be reported under this head as the company is not engaged in power intensive activities and hence not applicable to this company.

#### b) Technology Absorption:

There are no matters to be reported under this head as the company is not entered into any technical collaboration agreements.

## c) Foreign Exchange Earnings or Expenses during the year:

During the year the company has neither earned nor incurred any expense in foreign currency.

## 15. SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

Your Company has one subsidiary viz Fincare Small



Finance Bank Limited (FSFB), which is registered as a Small Finance Bank (earlier as Non-Banking Financial Company) with the Reserve Bank of India. As on March 31, 2021 the Company is holding 5,78,29,856 (five Crore seventy eight Lakh twenty nine thousand eight hundred and fifty six) equity shares i.e. 90.91% in FSFB.

Your Company does not have any joint ventures or associate companies. Further, none of the Company became or ceased to become subsidiaries, joint ventures or associate Companies during the year.

The salient features of the Subsidiary companies are disclosed in 'Annexure III' (Form AOC-1).

#### **16. RISK MANAGEMENT POLICY**

Your Company is a Core Investment Company (CIC) and its operations are limited to being a CIC. The risks therefore primarily relate to investments made in its subsidiary. The operations of the subsidiary and the risks faced by it and the risk mitigation tools followed by it to manage these risks are reviewed periodically by the respective Risk Management Committees/Audit Committees and the Boards of the subsidiary. Details of the same are covered in the Management Discussion and Analysis Report annexed as 'Annexure I', which forms the part of this report.

#### 17. DEPOSITS

Your Company is a non-deposit taking Core Investment Company hence the requirements on disclosures of deposit related information is not applicable.

#### 18. DIRECTORS

The Company's Board consists of professionals who are having knowledge and experience required in the industry. The responsibilities of the Board include, inter alia, formulation of policies, taking new initiatives, reviewing performance, monitoring plans and pursuing policies and procedures, and ensuring that the Company operates within the regulatory framework laid down by the regulator.

#### A. Change in Directors

During the year under review, there was no change in the composition of the Board of Directors. However, Mr. Divya Sehgal, Nominee Director, resigned from directorship w.e.f. June 9, 2021 i.e. after the closure of FY 2020-21.

Mr. Dhiraj Poddar, Nominee Director of the Company

who retired by rotation in 6<sup>th</sup> Annual General Meeting held on 30<sup>th</sup> September,2020, was re-appointed on the same date.

A detailed composition of the Board of Directors along with number of meetings held during the year is provided in the Corporate Governance Report annexed as 'Annexure II' which forms part of this report.

Mr. Maninder Singh Juneja, Non-Executive, Nominee Director, retires by rotation this year, and being eligible, offers himself for re-appointment. The Board recommends his re-appointment as Director of the Company liable to retire by rotation. Appropriate resolution in this regard shall be placed for approval of the shareholders at the ensuing Annual General Meeting.

#### **B.** Changes in Key Managerial Personnel

During the period under review, Ms. Parul Molri was appointed as Company Secretary of the Company w.e.f. March 3, 2021 in place of Ms. Deepa Gusain who resigned from the position of Company Secretary effective February 1, 2021.

Further, after the period under review, Mr. Gautam Gupta was appointed as Chief Financial Officer of the Company in place of Mr. Uma Sankar Rao w.e.f. May 20, 2021

# 19. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

There are no material orders passed by the Regulators/ Courts/Tribunals during FY21, which would impact the going concern status of the Company and its future operations. The Company has complied with the applicable requirements and no penalties were imposed on the Company by any regulatory authority.

## 20. UPDATE ON INTERNAL FINANCIAL CONTROL OVER FINANCIAL REPORTING

Your Company has deployed mechanism to ensure adequacy of Internal Financial Controls with reference to the Financial Statements. The management periodically reviews the financial performance of your Company against the approved plans and takes necessary actions, as required from time to time. These measures help in ensuring adequacy of internal financial controls

commensurate with the nature and scale of operations of the Company.

#### 21. DECLARATION OF INDEPENDENT DIRECTORS

The Independent Directors have submitted their disclosures to the Board that they fulfil all the requirements as stipulated in section 149(6) of the Companies Act, 2013 so as to qualify themselves to be appointed as Independent Directors under the provisions of the Companies Act, 2013 and the relevant rules.

## 22. DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

In compliance with section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has adopted a Corporate Social Responsibility Policy. The CSR policy of the Company is framed in line with the Guidelines on Corporate Social Responsibility for Private and Public enterprises.

Statutory disclosures with respect to the CSR Committee and a Report on CSR Activities forms part of this Report as 'Annexure IV'.

#### 23. COMMITTEES OF THE BOARD

The Board has constituted various Committees to take informed decisions in the interest of the Company and to establish best corporate governance practices. The Board Committees deal with specific matters as per powers delegated and monitor the activities falling under different functional areas of the Company in acquiescence of provisions of Companies Act, 2013, the relevant rules made thereunder, other guidelines issued by RBI from time to time and the Articles of Association of the Company.

Details of Composition of various committees are specified in the Corporate Governance Report forming part of this report as 'Annexure II'.

Further there were no instances when Board had not accepted any recommendation of the Audit Committee.

#### 24. STATEMENT INDICATING THE MANNER IN WHICH FORMAL ANNUAL EVALUATION HAS BEEN MADE BY THE BOARD OF ITS OWN PERFORMANCE AND THAT OF ITS COMMITTEES AND INDIVIDUAL DIRECTORS

The Directors had carried out evaluation of the Board as a whole, its Committees and the Directors (Executive, Non-Executive & Independent Directors). Performance

evaluation procedures as recommended by the Nomination and Remuneration Committee (Nomination Committee) for evaluation of performance of (i) Board/Committees (ii) Directors such as Board Composition, level of involvement, performance of duties, attendance etc. The Directors are updated by the Nomination Committee on various evaluation attributes. The Nomination Committee found the performance of all the Directors to be satisfactory and the Board's overall functioning as well as that of its Committees was effective.

#### **EVALUATION OF THE BOARD**

The Board evaluated its performance as a whole and was satisfied with its performance and composition of independent and non-independent directors. Further, the Board appreciated that it comprised of professionals from diverse backgrounds which brings different diversity of thinking and inputs to the table for effective functioning.

#### **EVALUATION OF THE COMMITTEES OF THE BOARD**

The Board evaluated its various committees and was satisfied with their composition, functioning, frequency of meetings and the performance of all its Committees.

#### **EVALUATION OF THE DIRECTORS BY THE BOARD:**

The Board reviewed the individual performance of all the Directors of the Bank including Executive, Non-Executive and Independent Directors and noted that the performance of each Director met the expectations of the Company. The Board is of opinion that it is advisable to continue with the existing terms of appointment of the Independent Directors.

#### 25. SEPARATE MEETING OF INDEPENDENT DIRECTORS:

The Independent Directors of the Company have met separately without the presence of other directors and / or management team members as required under Schedule IV of the Companies Act, 2013 and other applicable provisions of the Act.

## 26. DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has always been committed to provide a safe and dignified work environment; which is free of discrimination, intimidation and abuse. During the year under review the Company has not received any complaint of sexual harassment.



No. of Complaints Pending at the Beginning of the year	Nil
No. of Complaints received during the year	Nil
No. of Complaints resolved during the year	Nil
No. of Complaints Pending at the End of the year	Nil

#### 27. MANAGEMENT DISCUSSION & ANALYSIS

The Management Discussion and Analysis report is annexed to this report in 'Annexure I'.

## 28. PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

There are no ongoing proceedings under Insolvency and Bankruptcy Code, 2016 against the Company.

#### 29. DIRECTORS RESPONSIBILITY STATEMENT

- In accordance with the provisions of section 134(5) of the Companies Act, 2013, the Board hereby submits its responsibility Statement:
- in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- c. the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period;
- d. the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- e. the Directors had prepared the annual accounts on a going concern basis; and
- f. the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- g. the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws

and that such systems were adequate and operating effectively.

#### **30. REMUNERATION OF DIRECTORS**

Information with respect section 197 of the Companies Act, 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is available for inspection at the registered office of the Company during business hours on working days of the Company. If any member is interested in obtaining a copy, such member may write to the Company Secretary in this regard.

#### 31. CORPORATE GOVERNANCE REPORT

A Report on Corporate Governance is attached as Annexure II and forms part of the Directors' Report. Details on number of Meetings of Board and Committees and composition of various Committees of the Board are given in the Corporate Governance Report.

#### 32. COMPLIANCE OF SECRETARIAL STANDARDS

The Company always ensures compliance with the Secretarial Standards issued by the Institute of Company Secretaries of India, along with the other requirements of the Companies Act, 2013 and other applicable provisions.

#### 33. DISCLOSUREON MAINTAINANCE OF COST RECORDS

The maintenance of cost records as specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013, is not applicable to the Company and hence the same is not maintained.

## 34. POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION

Pursuant to the provisions of Section 134 and 178 of the Companies Act, 2013, the Company has formulated and adopted the policy on appointment and remuneration of Directors and Key Managerial Personnel. The Salient features of the policy is included in the Corporate Governance Report forming part of this report as Annexure II. Further, a copy of the policy is placed on the website of the Company at www.fincare.com.

#### **35. EMPLOYEE STOCK OPTION SCHEME**

Information as required under Section 62 of the Act and Rule 12 of the Companies (Share Capital and Debentures) Rules, 2014:

#### **Corporate Overview | Statutory Reports | Financial Statements**

Particulars	Details as on 31st March, 2021
Options granted	Total Grant: 86,55,600 Grant 1: 23,56,200 Grant 2: 29,85,300 Grant 3: 33,40,400
Options vested	68,46,618
Options exercised	0
The total number of shares arising as a result of exercise of option	0
Options lapsed	8,90,200
The exercise price	Grant 1 : ₹ 30.50 Grant 2 : ₹ 40.50 Grant 3: ₹ 52.50
Variation of terms of options	<ol> <li>Grant 1 &amp; 2: FV of underlying shares changed from FV=10 to FV=1, hence number of options increased and Exercise Price reduced, by a factor of 10</li> <li>Grant 1 &amp; 2: vesting schedule revised from 2/3<sup>rd</sup> and 1/3<sup>rd</sup> at end of 12 &amp; 24 months respectively to 100% at end of 12 months</li> </ol>
Money realized by exercise of options	Nil
Total number of options in force	77,65,400
Employee wise details of options granted to:	
(i) Key Managerial Personnel	Managing Director: Nil Chief Financial Officer*: 24,500 Company Secretary : Nil Total : 24,500
(ii) Any other employee who receives a grant of options in any one year of option amounting to five percent or more of options granted during that year	
(iii) Identified employees who were granted option, during any one year, equal to or exceeding one percent of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant	

Note: Refer Note 39 to the Standalone Financial statements and Note 43 to the Consolidated Financial Statements

\*Mr. Uma Sankar Rao ceased to be Chief Financial Officer of the Company w.e.f. May 20, 2021

#### **36. ACKNOWLEDGMENTS**

The Directors take this opportunity to thank all investors, business partners, vendors, banks, auditors, regulatory and governmental authorities for their continued support during the year. Your Directors place on record their appreciation of the contribution made by the employees at all levels for their commendable teamwork, dedicated and wholehearted effort.

#### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

Sd/-	Sd/-
G. Dasarathareddy	Dhiraj Poddar
Managing Director	Director
DIN: 01760054	DIN: 01946905
Add: Plot No. 162, 1st Floor, Amma cts Kars Green City, V Kota Mandal, V Kota, Venkatagirikota, Chittoor, Andhra Pradesh 517424	Add: 001, Springs, Island City Centre, Bombay Dyeing, G. D. Ambedkar Marg Dadar East, Mumbai – 400 014
Date: August 30, 2021	Date August 30, 2021
Place: Chittoor	Place: Mumbai



## **Annexure** |

## **Management Discussion and Analysis**

#### **Indian economy**

Despite a hard-hitting 2<sup>nd</sup> wave of Covid-related infections, India is set to record the highest GDP growth amongst all major economies, albeit on a low base. The consumption scale seems to be normalising, fuelled by festive-season demand. Revival of contact-intensive sectors may be skewed, particularly in the event of a third wave of the pandemic.

Although India's GDP contracted 7.3% in FY21 against a 4% growth in FY20, India witnessed an interesting V-curve resurgence. After a contraction for the first half of FY21, India recovered smartly and emerged as one of the few economies that witnessed positive year-on-year growth in the three-month period of October-December 2020. This growth further strengthened to 1.6% in the fourth quarter of FY21. The improvement was predominantly due to calibrated and steady opening of the economy.

The Reserve Bank of India (RBI), as well as central and state governments provided much needed support to the economy during the crisis. The RBI softened the monetary policies by cutting the reporates by 115 bps during early FY20. The RBI also maintained liquidity surplus through various monetary measures.

The external sector exhibited resilience as current account turned surplus for the first time since 2004, due to weaker domestic demand, falling oil prices and the strength of India's services exports. FDI and equity FII flows were strong, driving India's forex reserves to an all-time high of ~US\$580 billion by the end of FY21, against ~US\$475 billion by the end of FY20.

As the pandemic recedes, India may well get on the path of a swift recovery, with quarter-on-quarter growth and improvement in various macroeconomic indicators. This economic recovery is likely to be bolstered by the pick-up in the mass vaccination campaign, with expectations of a rapid turnaround in the services sector and opportunities for strong growth in consumption and investment.

#### **Indian Banking sector**

The Indian banking system consists of 12 public sector banks, 22 private sector banks, 46 foreign banks, 56 regional rural banks, 1,485 urban cooperative banks and 96,000 rural cooperative banks, in addition to cooperative credit institutions.

India's banking sector has undergone a paradigm shift in the recent times. It has evolved in terms of asset quality, technology, and regulations. It has made a shift from physical mode to the digital mode through adoption of technology. Digital platforms, mobile and net banking, payment channels, have played a major role in the ongoing digital revolution of banking. The digital revolution has played an important role in shaping the growth trajectory of the banking sector in India and helped significantly in leveraging and enhancing resource productivity. The adoption of Core Banking Solution (CBS) has given a stimulus for building a sophisticated technology framework.

Banking in 2020-21: FY 2020-21 was a mixed baggage for the Indian banking industry. While credit growth remained subdued, deposits continued to grow and Non-Performing Assets (NPAs) for the sector declined.

As per the data released by the Reserve Bank of India (RBI), bank credit grew 5.56% to ₹109.51 Lakh Crore, while deposits rose 11.4% to ₹151.13 Lakh Crore as on March 31,2021.

#### **Corporate Overview | Statutory Reports | Financial Statements**

Credit & Deposit growth trends (in %)

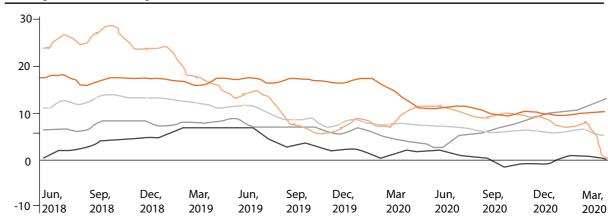
Banking Group	Indicator	Q1/FY21	Q2/FY21	Q3/FY21	Q4/FY21
Public Sector Banks	Aggregate Deposits	10.8	10.3	9.5	10.4
	Bank Credit	5.7	5.7	6.5	3.6
Foreign Banks	Aggregate Deposits	17.5	21.2	15.4	10.3
	Bank Credit	2.9	(7.1)	(5.7)	(3.3)
Private Sector Banks	Aggregate Deposits	11.2	10.6	13.7	16.6
	Bank Credit	7.2	6.9	6.7	9.1
Small Finance Banks	Aggregate Deposits	59.8	41.3	33.5	40.3
	Bank Credit	42.4	18.8	15.3	19.7
Commercial Banking (incl. RRBs)	Aggregate Deposits	11.2	10.6	13.7	16.6
	Bank Credit	7.2	6.9	6.7	9.1
	Credit-Deposit Ratio	73.1	72.0	72.5	71.5

(Source: RBI)

As per The Reserve Bank of India, lending to industry, services, and retail segment moderated in FY21. The agriculture and allied segment were the only bright spot with growth rising to 12.1 per cent in FY21 from 4.1 per cent in FY20. Credit growth remained particularly tepid in the first half, but it gathered steam from October in tandem with the sharp economic recovery.

#### Credit growth across categories

(%)



<sup>---</sup> Non-food credit --- Service --- Agriculture & Allied Activities --- Personal Loans

(Source : Reserve Bank of India)

Banks of all categories and sizes (both in the private and public sector) focused on enhancing liquidity buffer and quite a few of them raised capital and made accelerated provisions during the year to preserve the strength of the Balance Sheet.

Though the interest rates of banks have reduced by 107 basis points from February 2020 to February 2021, the overall credit growth continued to moderate due to risk aversion and continued parking of excess liquidity with the RBI.

#### **Small Finance Bank**

The idea behind SFBs can be traced back to 2013 when an internal group of the RBI committee recommended that much like microfinance institutions (MFIs), banks should begin viewing the poor as profitable customers.

Based on its observations, the panel proposed the establishment of a set of new private, well-governed, deposit-taking SFBs that could operate in a contiguous (small) area.

<sup>→</sup> Industry (Micro & Small, Medium and Large)



According to the RBI, which carved out a new category called a 'small bank' in India's financial universe just half a decade ago, small finance banks need to list on the public stock exchange within three years of attaining a net worth of ₹500 Crore. And since past 5 years, the loan book of SFBs has swiftly grown, accounting for ~ 10% of total small loan accounts.

**Covid management through SFBs:** To assist low-income groups due to the second wave of the pandemic, the RBI has decided to provide ₹10,000 Crore for three years at the repo rate to SFBs to lend to individuals, small and medium enterprises (SMEs), etc. The RBI has also incentivised SFBs to lend to microfinance institutions (MFIs) by granting priority sector lending status to such exposure.

#### Fincare SFB - 4th Year as a Bank

FY21 has been an eventful year for the Bank.

The health emergency put Banks under the spotlight, positioning them as the critical supply line for financial resources. Fincare Small Finance Bank adopted the digital route as a business mandate well before the pandemic which facilitated in reaching out to the masses in time of need.

The Bank's Gross Loan Portfolio grew to ₹ 6072.20 Crore during the year under review. The Bank expanded geographical reach across 19 states and Union Territories through a network of 809 banking outlets. The Bank's net NPAs stood at 2.55 % (including IBPC) in FY21, showcasing the effectiveness of the Bank's robust 'rural' focussed model, strength of client outreach and relationship practices as well as data and analytics driven collection policies. The Bank remained well-capitalised through the year under consideration with CRAR maintained well above the regulatory requirement of 15% for Small Finance Banks. As on 31st March, the Capital Adequacy Ratio of the Bank was 29.56 %.

The Bank continued its focus on financial literacy and enablement, encouraging its microloan borrowers to open savings accounts with debit card facility. A strong believer of leveraging people power, Fincare prepared its 8800+ strong workforce to deliver outcomes in a well-directed manner, investing in their safety, well-being, job security, on-the-job learning, clear communication and such HR best practices – all of this contributed to getting Fincare Small Finance Bank Certified as a Great Place to Work by the GPTW Institute.

#### Key highlights of FY21:

- Introduced a Video KYC (VKYC) option for account opening - this enables the customer to open a completely digital Full KYC account.
- Updated WhatsApp Banking migrated from a Menudriven interface to Natural Language Processing based Multi-lingual and conversational BOT
- Introduced tab-based gold loan application this enables processing of gold loans, disbursement, collections, renewals & closures, all on the tab
- Introduced Virtual debit cards this enables customers to use a debit card seamlessly in a contact-less manner

#### Governance

The Bank's Corporate Governance Philosophy is based on "Total commitment to ethical practices in the conduct of business." At the heart of the Corporate Governance framework is the Board of Directors, which oversees how the management serves and protects the long-term interests of all the stakeholders of the Bank.

The philosophy stems from the belief that Corporate Governance is a key element in improving efficiency and growth as well as enhancing confidence of investors and other stakeholders. The Bank strongly believes in ethical conduct and self-discipline at all times, to achieve higher standard of Corporate Governance and continues to strive for excellence in business operations through transparency and accountability in all its dealings.

The Bank believes that an active, well informed, and independent Board is necessary to ensure the highest standards of Corporate Governance. The Bank's Corporate Governance practices are aimed at meeting the requirements as per the Reserve Bank of India ("RBI"), Securities Exchange Board of India ("SEBI") and other Regulators besides good practices either recommended by professional bodies or practiced by leading Banks/ Companies in India.

#### **Information Technology**

The Bank has prudently leveraged technology to balance its 'touch & tech' strategy where the high touch enables it to nurture customer relationship and the right tech allows it to delight customers with accurate and efficient services.

Prudent technology solutions, built around customer segments, have allowed the Bank to emerge as 'digital-first' frontrunner in the SFB space.

During the year, the Bank successfully implemented business critical initiatives. It strengthened its Core Banking System with numerus additional features to meet the business and regulatory requirements well on time, including EMI Moratorium functionality, Positive Pay and RTGS 24\*7.

From a customer experience perspective, the Bank further strengthened its Fraud Risk Management System with more business / risk management rules to minimise online frauds. This has helped in alerting customers well in time and minimising fraudulent online transactions. It also implemented AEPS (Aadhaar-enabled Payment Services) to speed track financial inclusion and serve the underbanked sections of the society.

Additionally, the Bank significantly revamped its Customer Relationship and Phone Banking systems with additional features. More than 50% of the customer queries are addressed through phone banking system; the new features have resulted in 20% improvement in speed of response to customer queries, increasing customer satisfaction.

The Bank manages the data residing in its CBS and surround systems through a highly secure, Tier-IV data center in Mumbai with a real-time Disaster Recovery (DR) unit in Hyderabad. The homegrown applications of the Bank have also been migrated to the Tier-IV data center at Amaravati (Andhra Pradesh) with the disaster recovery (DR) unit at Kochi.

#### Marketing

Fincare Small Finance Bank's 'Wish More, Get More' campaign positions the Bank as a highly creative and contemporary brand that not only offers more to customers, but also demonstrates its own unwavering passion for doing more in terms of its products, processes, tech with the objective of enhancing the customer experience.

During the pandemic, the Bank conducted numerous awareness sessions for its customers in using digital platforms and gaining confidence to use these channels effectively. Despite the challenging circumstances, the Bank went ahead and expanded its footprint in cities like Mumbai, Gandhinagar and Bangalore.

As a first-time initiative, the Bank extended its branding initiatives to airports in major cities to create awareness among the well-heeled customer segments. The Bank covered three

high-footfall airports, namely, Mumbai, Ahmedabad, and Delhi. This helped the Bank in gaining considerable visibility during the window which was evident from the increase in the number of enquiries received in the period.

#### **People Power**

People power was under spotlight once again in FY21 during the global health crisis. From the start of the pandemic, the Bank left no stone unturned in order to ensure safety and well being of its people. The Bank introduced a special Covid-care benefit package. Among other things, the bank paid all salaries on time, ensured zero job losses due to covid, paid leave for infected staff, besides an array of allowances as a confidence-building measure. These steps helped build motivation and morale among the staff to a large extent.

The bank also leveraged the Microsoft Kaizala platform to facilitate employee engagement during work-from-remote times – an engagement group called Chalo Kuch Karona was created, a 'Junior Talent scope' to engage the children of staff was launched.

The Bank also ensured that learning did not stop during this phase and moved all training to online mode, using Bluejeans and Kaizala. The bank focussed on holistic development and introduced e-learning courses for skill-building as well as behavioural and leadership aspects, through the 'Learn and leadership aspects, throug

#### **Risk & Compliance**

Risk Management is integral to the core philosophy and working of the Bank. Prediction and mitigation of risk attains a higher significance in case of a Bank, where trust of the people is the core capital.

The Board is entrusted with the ultimate responsibility for the Bank's risk management framework. It is responsible for approving enhancement in risk-taking abilities or risk appetite, risk tolerance and related strategies and policies. To ensure a sound system of risk management and internal controls, a dedicated Risk Management Committee of the Board (RMCB) has been set up. The Committee monitors the risk appetite, policies, procedures, strategies, and controls at the bank. It also reviews limits, portfolio composition and impaired credits for wholesale lending.

The Bank has an independent Compliance function as well, tasked to ensure adherence of banking operations to the guidelines laid down by the regulatory bodies, upkeep of the institution's reputation and, resolution of regulatory risks.



The Bank's comprehensive compliance framework is aligned to the required rules and guidelines, allowing the Bank to operate seamlessly, in a tightly regulated environment. For the Bank, Compliance is the second line of defence. As such, the department keeps an oversight on, and carries out an unbiased review of the activities of the first line of defence.

The Compliance Function is responsible for all aspects of regulatory issues across the Bank. There are dedicated resources deployed to focus on areas like KYC and AML, besides reviewing, monitoring, and providing guidance on regulatory issues to the line functions. The compliance framework, approved by the Board, broadly sets out the compliance risk management processes and tools to be used by businesses, management, and Compliance Officers for managing its risks

#### **Treasury Funding**

The Treasury function focusses primarily on liquidity, interest rates and ALM. The Bank maintained optimum liquidity throughout the year and invested in liquid securities so as to have a fairly liquid portfolio, against which funding can be raised through Repo or secondary market transactions.

The Bank's ALM, under the guidelines of Asset Liability Committee (ALCO), is managed by investing and borrowing in appropriate buckets, efficiently managing liquidity gaps and interest rate sensitive gaps which are key areas for Structural Liquidity Statement (SLS) and interest-rate sensitivity (IRS) calculations. On the other hand, Management Investment Committee (MIC) and Management Borrowing Committee (MBC) are in place for providing guidance on effective investment strategies and borrowing decisions.

The Bank normally raised funds through refinance from SIDBI, NABARD and MUDRA, issuance of Certificate of Deposits (CD) and Interbank Participation certificates (IBPC). The bank further strengthened bank's liquidity options by developing interbank relationships with major private and PSU banks and creating contingency funding lines.

Further, the Bank commenced trading desk with an objective to generate income by anticipating interest rate movements, within a conservative risk management framework.

Also, during the Covid-19 induced lockdown phase, the Treasury unit successfully operated from two different BCP locations as well as home setup with adequate IT security & controls in place.

#### **Cautionary Statement**

Statements made in this MD&A describing the Bank's objectives, projections, estimates, general market trends, expectations etc., constitute 'forward looking statements' within the ambit of applicable laws and regulations. These 'forward looking statements' involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the 'forward looking statements.

These risks and uncertainties include but are not limited to our ability to successfully implement our strategies, future levels of non-performing advances, our growth and expansion, the adequacy of our allowance for credit losses, our provisioning policies, technological changes, investment income, cash flow projections, our exposure to market risks or other risks.

## Annexure-II

## Report on Corporate Governance

Your Company has put in place a Corporate Governance process that aims to meet stakeholders' aspirations and societal expectations. It is not a discipline imposed by a regulator, but is a culture that guides the Board, Management and Staff to function towards best interest of stakeholders. The Corporate Governance philosophy stems from the belief that Corporate Governance is a key element in improving efficiency and growth as well as enhancing investor confidence. Your Company strongly believes in ethical values and self-discipline to achieve higher standard of Corporate Governance and continues to strive for excellence in business operations through transparency and accountability to its stakeholders.

## FINCARE'S PHILOSOPHY ON CORPORATE GOVERNANCE

Your Company's Corporate Governance Philosophy is based on the phrase "Total commitment to ethical practices in the conduct of business." At the core of its Corporate Governance practice is the Board, which oversees how the management serves and protects the long-term interests of all the stakeholders of the Company. The Company believes that an active, well informed and independent Board is necessary to ensure the highest standards of Corporate Governance. Our

Corporate Governance practices are aimed at meeting the Corporate Governance requirements as per the Reserve Bank of India ("RBI"), and other Regulators besides good practices either recommended by professional bodies or practiced by leading Companies in India.

#### **BOARD OF DIRECTORS:**

The Company has optimal combination of Executive Director, Non-Executive Directors and Independent Directors in compliance with the provisions of the Companies Act, 2013, and the Directions issued by the RBI for NBFC-CIC-ND from time to time. The Board's actions and decisions are aligned with Company's best interests. It is committed to the goal of sustainably elevating Company's value creation. The Board critically evaluates Company's strategic direction, management policies and their effectiveness. In terms of the Corporate Governance philosophy, all statutory and other significant material information is placed before the Board to enable it to discharge its responsibility of strategic supervision of the Company as trustees of the Shareholders.

## 1. COMPOSITION OF THE BOARD DURING THE FY 2020-21:

Category	Name of Directors	Designation	Board meetings attended**	Attendance at Last AGM	Other Directorships(As on 30/08/2021)
Executive Director	Mr. G. Dasarathareddy	Managing Director	8	Yes	0
Independent	Mr. Satyanarayana Peravali	Independent Director	1	Yes	0
Directors	Ms. Nandini Parekh	Independent Director	7	No	3
	Mr. Dhiraj Poddar	Nominee Director	8	No	9
	Mr. Divya Sehgal*	Nominee Director	7	No	3
Non-Executive Directors	Mr. Maninder Singh Juneja	Nominee Director	1	No	7
	Mr. Bhavya Gulati	Nominee Director	8	No	2

<sup>\*</sup>Mr. Divya Sehgal resigned from the Directorship of the Company w.e.f.9<sup>th</sup> June, 2021.

<sup>\*\*</sup> The Board meeting scheduled on 31st July, 2020 was adjourned to 3rd August, 2020 due to lack of quorum.



2. DISCLOSURE OF RELATIONSHIPS BETWEEN DIRECTORS INTER-SE:

The Directors do not have any relationship inter-se.

3. NUMBER OF SHARES AND CONVERTIBLE INSTRUMENTS HELD BY NON-EXECUTIVE DIRECTORS:

None of the Non-Executive Directors of the Company holds equity shares or convertible instruments in the Company.

#### **BOARD MEETINGS:**

The Board of Directors of the Company met 8 (Eight) times in the FY 2020-21. However, the meeting scheduled on 31st July, 2020 was adjourned to 3rd August, 2020 due to lack of quorum. The maximum interval between any two Meetings did not exceed 120 days and the Minutes of all the Board Meetings were duly recorded in the Minutes Book as prescribed in the Companies Act, 2013. The details of the meetings held in the year are mentioned hereunder:-

SI No.	DATE OF BOARD MEETING	QUARTER
1	13-04-2020	_ ı
2	29-06-2020	
3	31-07-2020 (Adjourned)	_
4	03-08-2020	II
5	03-09-2020	
6	21-11-2020	III
7	03-03-2021	_ IV
8	29-03-2021	IV

Prior to each meeting of Board of Directors, agenda items along with detailed background information were circulated to the Board Members in compliance with Secretarial Standards (SS-1) and applicable provisions of the Companies Act, 2013. In addition to items which were required to be placed before the Board for its noting and /or approval, information on various other significant items was also provided.

#### **COMMITTEES OF THE BOARD:**

During the period under review, the Board had 4 (Four) Committees, namely,

- Audit Committee;
- Nomination and Remuneration Committee;
- Corporate Social Responsibility Committee; and
- Risk Management Committee.

The Committees assist the Board of Directors by focusing

on specific responsibilities in greater detail than what is achievable for the Board as a whole, reporting to the Board and making any necessary recommendations.

#### **AUDIT COMMITTEE:**

#### Composition:

The Audit Committee has been constituted in accordance with provisions of section 177 of the Companies Act, 2013 and RBI Master Direction Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016.

The composition of the Audit Committee as on 31st March, 2021 is as follows:

- 1. Mr. Bhavya Gulati Nominee Director
- 2. Mr. Satyanarayana Peravali Independent Director
- 3. Ms. Nandini Parekh-Independent Director

During the year under review the Audit Committee of the Board met 3 (three) times viz. 29<sup>th</sup> June, 2020, 31<sup>st</sup> July, 2020 and 3<sup>rd</sup> September, 2020.

#### **Audit Committee Meeting Attendance:**

Name	Nature of Directorship	No of meetings attended
Mr. Bhavya Gulati	Nominee Director	3
Mr. Satyanarayana Peravali	Independent Director	1
Ms. Nandini Parekh	Independent Director	3

#### **Functioning of the Audit Committee:**

The Board of Directors has formed and approved Audit Committee Policy setting out the roles, responsibilities and functioning of the Committee. In addition to adherence to the provisions of the Companies Act, 2013, applicable guidelines of the Reserve Bank of India and all other applicable regulatory requirements, the terms of reference of the Audit Committee is covered by its policy. Its functioning inter alia broadly includes the following:

- Oversight of the Company's financial reporting process and disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible;
- Recommendation for appointment, remuneration and terms of appointment of statutory auditors of the Company;

- Reviewing with the Management financial statements before submission to the Board for approval;
- Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- Approval or any subsequent modification of transactions of the Company with related parties;
- Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the Company, wherever it is necessary;
- Evaluation of internal financial controls and risk management systems;
- Reviewing with the Management, performance of the statutory and internal auditors and adequacy of the internal control systems;
- To review the functioning of the Whistle Blower mechanism/Vigil mechanism.

#### NOMINATION AND REMUNERATION COMMITTEE:

The Nomination and Remuneration Committee ("the NRC") has been constituted in accordance with provisions of section 178 of the Companies Act, 2013 and RBI Master Direction Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016. The functioning of the Nomination and Remuneration Committee is governed by the terms of reference of the Nomination and Remuneration Committee as defined in the Companies Act, 2013 and Nomination and Remuneration Policy adopted by the Company.

#### **Composition:**

The Nomination and Remuneration Committee consisted of the following members as on 31st March, 2021:

- Mr. Divya Sehgal Nominee Director
- Mr. Dhiraj Poddar Nominee Director
- Mr. Satyanarayana Peravali Independent Director
- Ms. Nandini Parekh-Independent Director

The Nomination and Remuneration Committee of the Board met 2 (two) times during the year under review:

## Nomination and Remuneration Committee Meeting Attendance:

Name	Nature of Directorship	No. of meetings attended
Mr. Divya Sehgal	Nominee Director	2
Mr. Dhiraj Poddar	Nominee Director	2
Mr. Satyanarayana Peravali	Independent Director	1
Ms. Nandini Parekh	Independent Director	2

The Board of Directors has formed and approved the Nomination and Remuneration Policy setting out the roles, responsibilities and functioning of this Committee. In addition to adherence to the provisions of the Companies Act, 2013 and applicable RBI guidelines, the terms of reference of Nomination and Remuneration Committee is covered by the said policy.

#### **CORPORATE SOCIAL RESPONSIBILITY COMMITTEE:**

The Corporate Social Responsibility Committee (the "CSR Committee") has been constituted in accordance with Section 135 of the Companies Act, 2013 read with applicable rules as amended from time to time. The functioning of the Corporate Social Responsibility Committee is governed by the terms of reference of the Corporate Social Responsibility Committee as defined in the Companies Act, 2013 and as defined by the Board from time to time.

The Committee consisted of the following members as on 31st March, 2021:

- 1. Ms. Nandini Parekh-Independent Director
- 2. Mr. G. Dasarathareddy- Managing Director
- 3. Mr. Maninder Singh Juneja- Nominee Director
- 4. Mr. Bhavya Gulati- Nominee Director
- 5. Mr. Dhiraj Poddar-Nominee Director

During the year under review the Corporate Social Responsibility Committee of the Board met twice on 3<sup>rd</sup> September, 2020 and 30<sup>th</sup> March, 2021.



#### **Corporate Social Responsibility Committee Meeting** Attendance:

Name	Nature of Directorship	No. of meetings attended
Mr. Bhavya Gulati	Nominee Director	2
Mr. Dhiraj Poddar	Nominee Director	2
Mr. Maninder Singh Juneja	Nominee Director	0
Mr. G. Dasarathareddy	Managing Director	2
Ms. Nandini Parekh	Independent Director	2

A detailed Report on Corporate Social Responsibility (CSR) Activities for FY 2020-21 is enclosed as Annexure IV.

#### **RISK MANAGEMENT COMMITTEE:**

The Company has formed a Risk Management Committee of the Board pursuant to Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016 at the Meeting of the Board held on 26th September, 2019 for assisting the Board to establish a risk culture and risk governance framework in the organization to manage the integrated risk. The committee was further re-constituted at the Board Meeting held on 13th November, 2019.

The Risk Management Committee consisted of the following members as on 31st March, 2021:

- Mr. Satyanarayana Peravali Independent Director
- Mr. Maninder Singh Juneja- Nominee Director
- Mr. Bhavya Gulati- Nominee Director
- Mr. Dhiraj Poddar- Nominee Director
- Mr. Divya Sehgal-Nominee Director

During the year under review the Risk Management Committee of the Board met twice on 3<sup>rd</sup> September, 2020 and 29th March, 2021.

#### **Risk Management Committee Meeting Attendance:**

Name	Nature of Directorship	No. of meetings attended
Mr. Bhavya Gulati	Nominee Director	2
Mr. Dhiraj Poddar	Nominee Director	2
Mr. Divya Sehgal	Nominee Director	2
Mr. Maninder Singh Juneja	Nominee Director	0
Mr. Satyanarayana Peravali	Independent Director	2

#### **GENERAL BODY MEETINGS:**

#### a. Annual General Meeting:

Annual General Meetings (AGM) is the principal forum for interaction with shareholders, where the Board answers specific queries raised by the shareholders. The Board acknowledges its responsibility towards its shareholders and therefore encourages open and active dialogue with all its shareholders - be it individuals, domestic institutional investors or foreign investors.

The Annual General Meeting during the FY 2020-21 was held on 30th September, 2020 at the Registered Office of the Company.

Annual Forms were filed in time with the Registrar of Companies.

Form No.	Type of Form	Relevant section
MGT-7	Annual Return	92(1)
AOC-4	Standalone Balance Sheet and Profit and loss A/c	137
AOC-4 CFS	Consolidated Balance Sheet and Profit and loss A/c	137

#### b. Extra-Ordinary General Meeting:

During FY 2020-21, 3 (three) Extra-Ordinary General Meetings were held on 7th May, 2020, 10th December, 2020, and 1st February, 2021.

#### **REMUNERATION OF DIRECTORS**

The Company has in place a Nomination and Remuneration Policy which is guided by the principles and objectives as enumerated in Section 178 of the Act which is also disclosed on our website www.fincare.com. The compensation to the Executive Director of the Company is within the limits as prescribed under the Act. The details of the same are provided in Annual Return available on Company's website at www. fincare.com. No Sitting fee was paid to Executive Director for attending any Board/Committee meeting.

During the year under review, no remuneration/commission was paid to Non-executive Directors. However, the Company has paid the sitting fees to the Independent Directors, details of which are provided in Annual Return available on Company's website at www.fincare.com.

The Independent Directors of the Company are not eligible for stock options. The Directors are not paid/ entitled to any remuneration except as disclosed in this Report. There is no **Corporate Overview | Statutory Reports | Financial Statements** 

and its Non-Executive/Independent Directors.

#### **OTHER DISCLOSURES**

During the period under review,

- 1. the Company has not applied/obtained any Registration/ licence/ authorisation, by whatever name called, from other financial sector regulators.
- 2. no penalties were imposed by RBI and other regulators including strictures or directions on the basis of inspection reports or other adverse findings.

pecuniary relationship or transaction between the Company 3. auditor has not expressed any modified opinion(s) or other reservation(s) in his audit report in respect of the financial results of any previous financial year which has an impact on the profit or loss of the reportable period.

#### **REGISTRAR AND TRANSFER AGENT**

The shares of the Company are dematerialized through KFin Technologies Private Limited.

#### **KFin Technologies Private Limited**

Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad – 500032 Phone: +91 40 6716 1604

Add: 001, Springs, Island City Centre,

Bombay Dyeing, G. D. Ambedkar Marg,

#### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

Sd/-

G. Dasarathareddy **Dhiraj Poddar** Managing Director Director DIN: 01760054 DIN: 01946905

Add: Plot No. 162, 1st Floor, Ammacts Kars Green City, V Kota Mandal, V Kota, Venkatagirikota, Chittoor, Andhra Pradesh 517424

Dadar East, Mumbai – 400 014

Date: August 30, 2021 Date August 30, 2021 Place: Chittoor Place: Mumbai





## Annexure-III

## Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

#### Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Lakhs.)

#### 1. Fincare Small Finance Bank Limited

SI. No.	Particulars	Details
1.	Name of the subsidiary	Fincare Small Finance Bank Limited
2.		Reporting period of holding company and subsidiary company are same i.e. 1st April, 2020 to 31st March, 2021.
3.	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	N.A
4.	Share capital	₹6,361
5.	Reserves & surplus	₹95,330
6.	Total assets	₹7,96,622
7.	Total Liabilities	₹7,96,622
8.	Investments	₹1,27,936
9.	Turnover	₹1,25,103
10.	Profit during the year (PAT)	₹11,314
11.	Provision for taxation	₹5,960
12.	Proposed Dividend	Nil
13.	% of shareholding	90.91%

#### **Notes:** The following information:

- 1. Names of subsidiaries which are yet to commence operations Nil
- 2. Names of subsidiaries which have been liquidated or sold during the year- Nil

Part "B": Associates and Joint Ventures: Not Applicable

#### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

Sd/-	Sd/-
G. Dasarathareddy	Dhiraj Poddar
Managing Director	Director
DIN: 01760054	DIN: 01946905
Add: Plot No. 162, 1st Floor, Ammacts Kars Green City, V Kota Mandal, V Kota, Venkatagirikota, Chittoor, Andhra Pradesh 517424	Add: 001, Springs, Island City Centre, Bombay Dyeing, G. D. Ambedkar Marg, Dadar East, Mumbai – 400 014
Date: August 30, 2021	Date August 30, 2021
Place: Chittoor	Place: Mumbai

# Annexure-IV REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES FOR FY 2020-21

#### 1. Brief outline on CSR Policy of the Company:

The Corporate Social Responsibility Policy (CSR Policy) of the Company sets out the broad framework guiding the Company's CSR activities. The Policy also sets out the principles and the rules that needs to be adhered while taking up and implementing CSR activities as specified in Schedule VII of the Companies' Act, 2013 (excluding the activities pursued in the normal course of business) and the expenditure thereon.

The CSR policy encompasses the Company's philosophy for delineating its responsibility as a corporate citizen and lays down the guidelines and mechanism for undertaking socially useful programs for welfare & sustainable development of the community at large.

#### 2. Composition of CSR Committee as on 31st March, 2021:

Sr. No.	Name of the Director	Designation/Nature of Directorship	Number of meetings of CSR committee held during the year	Number of meetings of CSR committee attended during the year
1	Mr. G. Dasarathareddy	Member, Managing Director	2	2
2	Ms. Nandini Parikh	Member, Independent Director	2	2
3.	Mr. Dhiraj Poddar	Member, Nominee Director	2	2
4.	Mr. Maninder Singh Juneja	Member, Nominee Director	2	0
5.	Mr. Bhavya Gulati	Member, Nominee Director	2	2

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:

www.fincare.com

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable:

Not applicable

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any:

Not Applicable

#### 6. Average net profit of the Company for last three (3) financial years:

Net Profit for the Financial Year 2017-18	1,68,01,179
Net Profit for the Financial Year 2018-19	4,51,19,064
Net Profit for the Financial Year 2019-20	(5,48,01,799)
Average Net Adjusted Profit for the three preceeding years	23,72,815
2% Average Net Profit of the last three years	47,456



#### 7. Prescribed CSR Expenditure for Financial year ended 2020-21:

- a. (i) Two percent of average net profit of the company as per section 135(5) pertaining to FY 2020-21: ₹47,456/-
  - (ii) Total amount spent in FY 2020-21 which was carried forward from FY 2019-20 ₹1,60,500 (Rupees One Lakh Sixty Thousand and Five Hundred Only) against the budget of ₹1,22,141 (Rupees One Lakh Twenty Two Thousand One Hundred Forty One Only).
  - (iii) Total amount spent in FY 2020-21 carried forward from FY 2019-20: ₹9,96,445/- (Rupees nine Lakh ninety six thousand four hundred forty five only) in respect of Lok Management Services Private Limited, the entity that was merged with the Company vide RD order dated March 5, 2020.
- b. Surplus arising out of the CSR projects or programmes or activities of the previous financial years: Nil
- c. Amount required to be set off for the financial year: Nil
- d. Total CSR obligation for the financial year (7a+7b-7c): ₹47,456/-

#### 8. CSR amount spent or unspent for the financial year:

- a. Amount unspent: Nil
- b. Details of CSR amount spent against ongoing projects for the financial year:

Sr. No.	Name of the Project	Item from the list of activities in	Local area (Yes/	Lo	ocation of the project.	Amount spent for the	Mode of implementation	Mode of Implementation - Through Implementing Agency	
NO.		Schedule VII to the Act.	No).	State	District	project (in ₹).	- Direct (Yes/No).	Name	CSR Regis- tration number
1	Grocery Kit Distribution Program	(i)	No	AP	Chittoor	241945	Yes		
2	Grocery Kit Distribution Program	(i)	No	GJ	mahisagar	98861	Yes		
3	Grocery Kit Distribution Program	(i)	No	GJ	Panchmahal		Yes		
4	Grocery Kit Distribution Program	(i)	Yes	KA	Chikkaballapur	60000	Yes		
5	Masks Distribution Activity	(i)	Yes	KA	Chikkaballapur		Yes		
6	Grocery Kit Distribution Program	(i)	No	МН	Bhandara	194289	Yes		
7	Grocery Kit Distribution Program	(i)	No	МН	kolhapur		Yes		
8	Grocery Kit Distribution Program	(i)	No	МН	Nagpur		Yes		
9	Grocery Kit Distribution Program	(i)	No	MP	Harda	261458	Yes		
10	Grocery Kit Distribution Program	(i)	No	MP	Indore		Yes		
11	Grocery Kit Distribution Program	(i)	No	MP	Jhabua		Yes		
12	Grocery Kit Distribution Program	(i)	No	MP	Katni		Yes		
13	Grocery Kit Distribution Program	(i)	No	MP	Mandsour		Yes		
14	Grocery Kit Distribution Program	(i)	No	MP	Neemuch		Yes		
15	Grocery Kit Distribution Program	(i)	No	MP	Ratlam		Yes		
16	Masks& Sanitizer Distribution Activity	(i)	No	RJ	Chittorgarh	4000	Yes		
17	Grocery Kit Distribution Program	(i)	No	TN	Perambalur	199265	Yes		
18	Grocery Kit Distribution Program	(i)	No	TN	Thanjavur		Yes		
19	Grocery Kit Distribution Program	(i)	No	TN	Tiruvannamalai		Yes		
20	Masks& Sanitizer Distribution Activity	(i)	No	TN	Tiruvannamalai		Yes		
21	Grocery Kit Distribution Program	(i)	No	TN	Villupuram		Yes		

#### **Corporate Overview | Statutory Reports | Financial Statements**

Sr.	Name of the Project	Item from the list of activities	Local area	Location of the project.		Amount spent for the	spent	Mode of implementation	Implem - The Imple	de of entation rough menting ency
No.	•	in Schedule VII to the Act.	(Yes/ No).	State	District	- Direct (Yes/No).		Name	CSR Regis- tration number	
22	Masks& Sanitizer Distribution Activity	(i)	No	TN	Villupuram		Yes			
23	SMS - Steamer, Mask & Sanitizer Distribution	(i)	No	TS	Kamareddy	144583	Yes			
24	Masks& Sanitizer Distribution Activity	(i)	No	TS	Karinagar		Yes			
25	SMS - Steamer, Mask & Sanitizer Distribution	(i)	No	TS	Medak		Yes			
26	SMS - Steamer, Mask & Sanitizer Distribution	(i)	No	TS	Nizamabad		Yes			
27	SMS - Steamer, Mask & Sanitizer Distribution	(i)	No	TS	Rajanna Siricilla		Yes			
28	SMS - Steamer, Mask & Sanitizer Distribution	(i)	No	TS	Sangareddy		Yes			
29	Total									

- c. Details of CSR amount spent against other than ongoing projects for the financial year: Nil
- d. Amount spent in Administrative Overheads: Nil
- e. Amount spent on Impact Assessment, if applicable: N.A.
- f. Total amount spent for the Financial Year (8b+8c+8d+8e): ₹12,04,401\*
- g. Excess amount for set off, if any: N.A

Place: Chittoor

- 9. a. Details of Unspent CSR amount for the preceding three financial years: N.A.
  - b. Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): Nil
- 10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year - N.A.
- 11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).: N.A.

#### FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

G. Dasarathareddy **Dhiraj Poddar Managing Director** Director DIN: 01760054 DIN: 01946905 Add: Plot No. 162, 1st Floor, Ammacts Kars Green Add: 001, Springs, Island City Centre, City, V Kota Mandal, V Kota, Venkatagirikota, Bombay Dyeing, G. D. Ambedkar Marg, Chittoor, Andhra Pradesh 517424 Dadar East, Mumbai – 400 014 Date: August 30, 2021 Date August 30, 2021 Place: Mumbai

<sup>\*</sup>Includes CSR expenditure for FY 2019-20

**Financial Statements** 

## **Independent Auditor's Report**

To the Members of Fincare Business Services Limited

Report on the Audit of the Standalone Financial Statements

#### **Opinion**

- 1. We have audited the accompanying standalone financial statements of Fincare Business Services Limited ('the Company'), which comprise the Balance Sheet as at 31st March 2021, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ('Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards ('Ind AS') specified under section 133 of the Act, of the state of affairs of the Company as at 31st March 2021, and its loss (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

#### **Emphasis of matter - COVID 19**

3. We draw attention to Note 44 to the standalone financial statements, which describes the effects of uncertainties relating to the COVID-19 pandemic on the carrying value of investment in Fincare Small Finance Bank, subsidiary of the Company, the extent of which is dependent on future developments.

Our opinion is not modified in respect of this matter.

#### **Basis for Option**

4. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder,

and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Information other than the Financial Statements and Auditor's Report thereon

 The Company's Board of Directors is responsible for the Director's Report ("Other information"). The other information does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

The other information is not made available to us at the date of this auditor's report. We have nothing to report in this regard

## Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The accompanying standalone financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Ind AS specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and

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prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

- 7. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
- 8. Those Board of Directors is also responsible for overseeing the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

- 9. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 10. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures

that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls;

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's
  use of the going concern basis of accounting and,
  based on the audit evidence obtained, whether
  a material uncertainty exists related to events or
  conditions that may cast significant doubt on the
  Company's ability to continue as a going concern. If
  we conclude that a material uncertainty exists, we are
  required to draw attention in our auditor's report to the
  related disclosures in the financial statements or, if such
  disclosures are inadequate, to modify our opinion. Our
  conclusions are based on the audit evidence obtained
  up to the date of our auditor's report. However, future
  events or conditions may cause the Company to cease
  to continue as a going concern;
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- 11. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- 12. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

#### **Report on Other Legal and Regulatory Requirements**

13. As required by section 197(16) of the Act, based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act.

# 14. As required by the Companies (Auditor's Report) Order, 2016 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act, we give in

the Annexure I a statement on the matters specified in

15. Further to our comments in **Annexure I**, as required by section 143(3) of the Act, based on our audit, we report, to the extent applicable, that:

paragraphs 3 and 4 of the Order.

- a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the accompanying standalone financial statements;
- b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
- the standalone financial statements dealt with by this report are in agreement with the books of account;
- d) in our opinion, the aforesaid standalone financial statements comply with Ind AS specified under section 133 of the Act;
- e) on the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2021 from being appointed as a director in terms of section 164(2) of the Act;
- f) we have also audited the internal financial controls with reference to financial statements of the Company as on 31st March 2021 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date and our report dated 10th June 2021 as per **Annexure II** expressed unmodified opinion; and

g) with respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:

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- i. the Company, as detailed in note 30 to the standalone financial statements, has disclosed the impact of pending litigation on its financial position as at 31<sup>st</sup> March 2021;
- ii. the Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31st March 2021;
- iii. there were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31st March 2020; and
- iv. the disclosure requirements relating to holdings as well as dealings in specified bank notes were applicable for the period from 8<sup>th</sup> November 2016 to 30<sup>th</sup> December 2016, which are not relevant to these standalone financial statements. Hence, reporting under this clause is not applicable.

#### For Walker Chandiok & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013

#### Manish Gujral

Partnei

Membership No.: 105117 UDIN: 21105117AAAADC6340

**Place:** Mumbai **Date:** 30<sup>th</sup> August 2021



# Annexure I to the Independent Auditor's Report of even date to the members of Fincare Business Services Limited, on the standalone financial statements for the year ended 31st March 2021)

Based on the audit procedures performed for the purpose of reporting a true and fair view on the financial statements of the Company and taking into consideration the information and explanations given to us and the books of account and other records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) All fixed assets have not been physically verified by the management during the year, however, there is a regular program of verification once in two years, which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets.
  - (c) The title deeds of all the immovable properties (which are included under the head 'Property, plant and equipment') are held in the name of the Company.
- (ii) The Company is a Non-Banking Financial Company, primarily engaged in managing the capital requirements in associate companies does not hold any inventory. Accordingly, the provisions of clause 3(ii) of the Order are not applicable.
- (iii) The Company has not granted any loan, secured or unsecured to companies, firms, Limited Liability Partnerships (LLPs) or other parties covered in the register maintained under Section 189 of the Act. Accordingly, the provisions of clauses 3(iii)(a), 3(iii)(b) and 3(iii)(c) of the Order are not applicable.

- (iv) In our opinion, the Company has complied with the provisions of Sections 186 of the Act in respect of investments. Further, in our opinion, the Company has not entered into any transaction covered under Section 185 and Section 186 of the Act in respect of loans, guarantees and security.
- (v) In our opinion, the Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable.
- (vi) The Central Government has not specified maintenance of costs records under sub-section (1) of Section 148 of the Act, in respect of Company's services. Accordingly, the provisions of clause 3(vi) of the Order are not applicable.
- (vii) (a) The Company is regular in depositing undisputed statutory dues including provident fund, employee's state insurance, income-tax, sales-tax, goods and services tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, to the appropriate authorities. Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period more than six months from the date they become payable.
  - (b) The dues outstanding in respect of income-tax on account of any dispute, are as follows:

#### Statement of Disputed Dues

Name of the statute	Nature of dues	Amount (₹)	Amount paid under Protest (₹)	Period to which the amount relates	Forum where dispute is pending
Income tax Act, 1961	Income tax	150,155,250	60,062,100	AY 2015-16	Commissioner of Income Tax Appeals

#### **Corporate Overview | Statutory Reports | Financial Statements**

- (viii) The Company has not defaulted in repayment of loans or borrowings to any financial institution or debenture-holders during the year. The Company has no loans or borrowings payable to a bank or government during the year.
- (ix) In our opinion, the Company has applied moneys raised by way of term loans for the purposes for which these were raised. The Company did not raise moneys by way of initial public offer or further public offer (including debt instruments) during the year.
- (x) No fraud by the Company or on the Company by its officers or employees has been noticed or reported during the period covered by our audit.
- (xi) Managerial remuneration has been paid by the Company in accordance with the requisite approvals mandated by the provisions of Section 197 of the Act read with Schedule V to the Act.
- (xii) In our opinion, the Company is not a Nidhi Company. Accordingly, provisions of clause 3(xii) of the Order are not applicable.
- (xiii) In our opinion all transactions with the related parties are in compliance with Section 177 and 188 of Act, where

- applicable, and the requisite details have been disclosed in the financial statements etc., as required by the applicable Ind AS.
- (xiv)During the year, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures.
- (xv) In our opinion, the Company has not entered into any noncash transactions with the Directors or persons connected with them covered under Section 192 of the Act.
- (xvi)The Company is required to be registered under Section 45I-A of the Reserve Bank of India Act, 1934 and such registration has been obtained by the Company.

#### For Walker Chandiok & Co LLP

Chartered Accountants
Firm's Registration No.: 001076N/N500013

#### **Manish Gujral**

Partne

Membership No.: 105117 UDIN: 21105117AAAADC6340

Place: Mumbai

Date: 30<sup>th</sup> August 2021





## Standalone Balance Sheet as at 31st March 2021

(All amounts in ₹ except otherwise stated)

Particulars	Schedule	As at 31st March 2021	As at 31st March 2020
ASSETS			
Financial assets			
Cash and cash equivalents	4	2,17,12,575	1,06,52,871
Bank balances other than cash and cash equivalents	5	30,94,965	2,78,39,945
Loans	6	6,85,27,740	4,00,00,000
Trade receivables	7	20,363	11,24,064
Investments	8	7,32,24,41,623	7,74,02,39,219
Other financial assets	9	11,78,042	43,23,099
		7,41,69,75,308	7,82,41,79,198
Non Financial assets			
Current tax assets (net)	10	2,10,36,894	3,15,24,893
Deferred tax assets (net)	11	55,97,878	49,01,888
Property, plant and equipment	12	33,51,892	50,44,027
Other intangible assets	13	-	-
Other non financial assets	14	6,44,63,616	6,75,47,389
		9,44,50,280	10,90,18,197
Total assets		7,51,14,25,588	7,93,31,97,395
LIABILITIES AND EQUITY			
LIABILITIES			
Financial Liabilities			
Trade payables			
a) total outstanding dues to micro and small enterprises; and		-	-
b) total outstanding dues to creditors other than micro and small enterprises		-	-
Borrowings	15	37,31,84,381	76,66,36,496
Other financial liabilities	16	59,90,052	1,53,97,841
		37,91,74,433	78,20,34,337
Non Financial Liabilities			
Current tax liabilities (net)	17	-	13,54,131
Provisions	18	9,56,500	7,06,000
Other non financial liabilities	19	4,76,035	12,95,422
		14,32,535	33,55,553
EQUITY			
Equity share capital	20	32,84,17,440	32,84,17,440
Other equity	21	6,80,24,01,180	6,81,93,90,065
		7,13,08,18,620	7,14,78,07,505
Total liabilities and equity		7,51,14,25,588	7,93,31,97,395
Summary of significant accounting policies	2-4		

The accompanying notes are an integral part of the financial statements.

For Walker Chandiok and Co. LLP

**Chartered Accountants** 

Firm Registration No: 001076N/N500013

Manish Gujral

Partner Membership No.: 105117 UDIN: 21105117AAAADC6340

Mumbai 10th June 2021

This is the balance sheet referred to in our report of even date. For and on behalf of the Board of Directors of **Fincare Business Services Limited** 

> G. Dasarathareddy Managing Director

DIN: 01760054 Bengaluru 10<sup>th</sup> June 2021

**Gautam Gupta** Chief Financial Officer

Ahmedabad 10th June 2021 **Dhiraj Poddar** Director

DIN: 01946905 Mumbai 10<sup>th</sup> June 2021 **Parul Molri** 

**Company Secretary** M No. ACS32934

Bengaluru 10<sup>th</sup> June 2021 Corporate Overview | Statutory Reports | Financial Statements

## **Standalone Statement of Profit and Loss Account**

for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

Particulars	Schedule	Year ended 31st March 2021	Year ended 31st March 2020
Revenue from operations (I)			
Interest income	22	1,69,76,566	3,82,84,608
Fee and commission income	23	2,48,76,768	2,28,13,172
Net gain on fair value changes	24	10,59,581	5,92,149
Total Revenue from operations		4,29,12,915	6,16,89,929
Other income (II)	25	4,70,01,956	1,33,14,736
Total income (I+II)		8,99,14,871	7,50,04,665
Expenses:			
Finance costs	26	10,99,46,279	5,69,43,417
Employee benefits expenses	27	1,00,17,013	1,77,66,493
Depreciation, amortization and impairment	28	17,41,730	15,41,060
Other expenses	29	2,38,04,657	5,35,55,496
Total expenses		14,55,09,679	12,98,06,466
Loss before tax for the year		(5,55,94,808)	(5,48,01,801)
Tax expense			
Current tax		42,73,758	-
Deferred tax expense		-	40,09,512
Prior period tax		(18,96,861)	19,89,657
Total tax expense		23,76,897	59,99,169
Loss for the year		(5,79,71,705)	(6,08,00,970)
Total comprehensive income for the year		(5,79,71,705)	(6,08,00,970)
Earnings per share (basic and diluted)	31		
Basic (₹1 per share)		(0.18)	(0.18)
Diluted (₹1 per share)		(0.18)	(0.18)
Summary of significant accounting policies	2-4		

Summary of significant accounting policies

The accompanying notes are an integral part of the financial statements.

This is the Statement of Profit and Loss referred to in our report of even date. For Walker Chandiok and Co. LLP

**Chartered Accountants** 

Firm Registration No: 001076N/N500013

Manish Gujral

Membership No.: 105117 UDIN: 21105117AAAADC6340

Mumbai 10th June 2021 For and on behalf of the Board of Directors of **Fincare Business Services Limited** 

G. Dasarathareddy Managing Director

DIN: 01760054 Bengaluru 10<sup>th</sup> June 2021

**Gautam Gupta** Chief Financial Officer

Ahmedabad 10th June 2021

**Dhiraj Poddar** Director

DIN: 01946905 Mumbai 10<sup>th</sup> June 2021

**Parul Molri** Company Secretary M No. ACS32934

Bengaluru 10<sup>th</sup> June 2021



## Standalone Cash Flow Statement for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

	Particulars	Year ended 31st March 2021	Year ended 31 <sup>st</sup> March 2020
A.	CASH FLOW FROM OPERATING ACTIVITIES		
	Net loss before tax	(5,55,94,808)	(5,48,01,801)
	Adjustments for:		
	Profit on sale of investments in mutual funds	(26,22,510)	(88,18,899
	Profit on sale of investments in equity shares	(4,15,27,919)	
	Depreciation and amortization	17,41,730	15,41,060
	Fair valuation (gain)/loss on mutual fund investments	(10,59,581)	(5,92,149
	Loss on sale of non-convertible debentures	83,90,830	40,05,043
	Provision for employee benefits	-	(10,17,077
	Amortisation of processing fee expense	(1,66,36,496)	2,78,86,496
	Amortisation of processing fee income	-	(12,66,588
	Interest accrued on loan to FEWT	(60,27,740)	
	Interest accrued on debentures	31,84,381	3,74,082
	Operating (loss) before Changes in Operating Assets and Liabilities	(11,01,52,113)	(3,26,89,833
	Adjustments for (increase) / decrease in operating assets and liabilities:		
	Decrease in trade receivables	11,03,701	2,73,88,69
	Decrease in other financial assets	31,45,057	17,72,29
	Decrease/(increase) in other non financial assets	30,83,773	(10,67,150
	Increase in provisions	2,50,500	9,46,22
	(Decrease) in other financial liabilities	(94,07,789)	(3,40,85,114
	(Decrease) in non-financial liabilities	(13,01,524)	(22,02,316
	Movement in Operating Assets and Liabilities	(31,26,282)	(72,47,372
	Cash flow from Operations	(11,32,78,395)	(3,99,37,205
	Less:		
	Income tax paid/(refund) (net)	65,43,117	(52,35,741
	Net Cash Flow (used in) Operating Activities (A)	(10,67,35,278)	(4,51,72,946
В.	CASH FLOWS FROM INVESTING ACTIVITIES		
	Investment in Equity shares - Fincare Small Finance Bank Limited	-	(89,45,48,437
	Sale of investment in equity shares - Fincare Small Finance Bank Limited	32,80,12,547	
	Sale of non-convertible debentures	17,85,83,844	9,74,94,95
	Purchase of mutual fund investments	(24,54,24,662)	(1,28,02,85,996
	Sale of mutual fund investments	23,44,27,868	1,18,59,28,57
	Maturity of fixed deposits	2,47,44,980	10,52,93,83
	Purchase of property, plant and equipment	(49,595)	(1,63,950
	Net Cash Flow from / (used in) Investing Activities (B)	52,02,94,982	(78,62,81,014

Cont.

#### **Corporate Overview | Statutory Reports | Financial Statements**

## Standalone Cash Flow Statement for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

	Particulars	Year ended 31st March 2021	Year ended 31 <sup>st</sup> March 2020
C.	CASH FLOWS FROM FINANCING ACTIVITIES	_	
	Loan repaid by individuals	-	1,98,80,477
	Loan given to FEWT	(2,25,00,000)	(4,00,00,000)
	Redemption of non-convertible debentures	(75,00,00,000)	75,00,00,000
	Term loan availed	37,00,00,000	-
	Net Cash Flow (used in)/from Financing Activities (C)	(40,25,00,000)	71,86,30,477
	Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	1,10,59,704	(11,28,23,483)
	Cash and cash equivalents at the beginning of the year	1,06,52,871	12,34,76,354
	Cash and cash equivalents at the end of the year	2,17,12,575	1,06,52,871
	Reconciliation of cash and cash equivalents as per the cash flow statement	1,10,59,704	(11,28,23,483)

	As at			
Components of Cash & Cash Equivalents as at end of the period are:	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020		
Cash in hand	79,019	1,11,21		
Balances with banks in current account	2,16,33,556	1,05,41,65		
Total Cash and cash equivalents	2,17,12,575	1,06,52,87		

This is the Cash flow statement referred to in our report of even date.

For **Walker Chandiok and Co. LLP** Chartered Accountants

Firm Registration No: 001076N/N500013

Manish Gujral Partner

Membership No.: 105117 UDIN: 21105117AAAADC6340

Mumbai 10<sup>th</sup> June 2021 For and on behalf of the Board of Directors of Fincare Business Services Limited

G. Dasarathareddy Managing Director DIN: 01760054 Bengaluru

10<sup>th</sup> June 2021 **Gautam Gupta**Chief Financial Officer

Ahmedabad 10<sup>th</sup> June 2021 **Dhiraj Poddar** Director DIN: 01946905

Mumbai 10<sup>th</sup> June 2021 **Parul Molri** Company Secretary

M No. ACS32934 Bengaluru 10<sup>th</sup> June 2021





## **Standalone Statement of Changes in Equity**

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### A Equity share capital

Particulars		Balance as at 31st March 2019	Change in equity share capital during the year	Balance as at 31 <sup>st</sup> March 2020	Change in equity share capital during the year	Balance as at 31st March 2021
Number of Equit Value ₹ 1)	y Shares (Face	32,84,17,440	-	32,84,17,440	-	32,84,17,440
Equity Share Capi	tal	32,84,17,440	-	32,84,17,440	-	32,84,17,440
B. Other equity						
		R	eserves and surp	olus		
Particulars	Reserve fund	Capital	Securities	Stock	Retained	Total

		Res	serves and surplu	IS		
Particulars	Reserve fund u/s 45-IC of RBI Act 1934	Capital Reserve	Securities premium	Stock option reserve *	Retained earnings	Total
Balance as at 31st March 2019	22,93,11,337	65,95,09,776	4,98,11,55,664	-	96,04,17,110	6,83,03,93,887
Profit for the year	-	-	-	-	(6,08,00,970)	(6,08,00,970)
Additions during the year	-	-	-	4,97,97,148	-	4,97,97,148
Balance as at 31st March 2020	22,93,11,337	65,95,09,776	4,98,11,55,664	4,97,97,148	89,96,16,140	6,81,93,90,065
Profit for the year	-	-	-	-	(5,79,71,705)	(5,79,71,705)
Additions during the year	-	-	-	4,09,82,820	-	4,09,82,820
Balance as at 31st March 2021	22,93,11,337	65,95,09,776	4,98,11,55,664	9,07,79,968	84,16,44,435	6,80,24,01,180

<sup>\*</sup> Refer note 39

The accompanying notes are an integral part of the financial statements.

This is the statement changes in equity referred to in our report of even date.

#### For Walker Chandiok and Co. LLP

Chartered Accountants
Firm Registration No: 001076N/N500013

#### Manish Gujral

Membership No.: 105117 UDIN: 21105117AAAADC6340

Mumbai 10<sup>th</sup> June 2021 For and on behalf of the Board of Directors of Fincare Business Services Limited

### **G. Dasarathareddy**Managing Director

DIN: 01760054

Bengaluru
10<sup>th</sup> June 2021

Gautam Gupta Chief Financial Officer

Ahmedabad 10<sup>th</sup> June 2021 Dhiraj Poddar
Director
DIN: 01946905
Mumbai
10th June 2021
Parul Molri
Company Secretary
M No. ACS32934
Bengaluru

10th June 2021

# Summary of significant accounting policies and other explanatory information for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

#### 1 Company Overview

Fincare Business Services Limited (formerly Fincare Business Services Private Limited) (the 'Company') is a Non-Banking Financial Company - Core Investment Company (NBFC - CIC). The Company was incorporated on 1<sup>st</sup> August 2014. The Company converted itself from a private limited company to a public limited company with effect from 23<sup>rd</sup> November 2016.

Pursuant to the provisions of Section 233 of the Companies Act, 2013, the Company received 'confirmation order of scheme of amalgamation' of Lok Management Services Private Limited (Transferor Company of Karnataka) from 'Regional Director-South Each Region, Ministry of Corporate Affairs, Hyderabad on 03<sup>rd</sup> March 2020.

#### 2 Basis of Preparation

## (i) Statement of compliance with Indian Accounting Standards (Ind AS)

These standalone financial statements ("the Financial Statements") have been prepared in accordance with the Indian Accounting Standards ('Ind AS') as notified by Ministry of Corporate Affairs ('MCA') under Section 133 of the Companies Act, 2013 ('Act') read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act. The Company has uniformly applied the accounting policies for the periods presented in these financial statements.

The financial statements for the year ended 31st March 2021 were authorized and approved for issue by the Board of Directors on 10th June 2021.

#### (ii) Historical cost convention

These standalone financial statements have been prepared on going concern basis following accrual system of accounting and are in accordance with the Indian Accounting Standards (referred to as "Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended), applicable provisions of the Companies Act, 2013 and other applicable regulatory norms / guidelines. Further, the financial statements have been prepared on historical cost basis except for certain

financial assets and financial liabilities which are measured at fair values as explained in relevant accounting policies.

#### 3 Summary of significant accounting policies

#### 3.1 Basis of measurement

The standalone financial statements have been prepared using the significant accounting policies and measurement basis summarised as below. These policies have been applied consistently for all the periods presented in the standalone financial statements, except where the Company has applied certain accounting policies and exemptions upon transition to Ind AS.

#### 3.2 Use of estimates

The preparation of standalone financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the standalone financial statements and the results of operations during the reporting periods. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from those estimates. Difference between the actual results and estimates are recognised in the period in which the results are known/materialized. Any revision to accounting estimates is recognized prospectively in the current and future periods.

#### **Significant management judgements**

Recognition of deferred tax assets – The extent to which deferred tax assets can be recognised is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilised.

Evaluation of indicators for impairment of assets – The evaluation of applicability of indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

Useful lives of depreciable/amortisable assets – Management reviews its estimate of the useful lives of depreciable/amortisable assets at each reporting date,





based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of assets.

#### 3.2 Use of estimates (cont'd)

Fair value measurements – Management applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available). This involves developing estimates and assumptions consistent with how market participants would price the instrument. In estimating the fair value of an asset or a liability, the Company uses market-observable data to the extent it is available. In case of non-availability of market-observable data, Level 1, Level 2 and Level 3 hierarchy is used for fair valuation.

Income taxes – Significant estimates are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions and also in respect of expected future profitability to assess deferred tax asset.

#### 3.3 Revenue recognition

#### Interest income

Interest income is recognized on time proportion basis taking into account the amount outstanding and rate applicable.

For all financial assets measured at amortised cost, interest income is recorded using the effective interest rate (EIR) i.e. the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial assets.

Interest on financial assets subsequently measured at fair value through profit and loss, is recognized on accrual basis in accordance with the terms of the respective contract.

#### **Commission income**

Income from business correspondent services is recognised as and when the services are rendered as per agreed terms and conditions of the contract. A receivable is recognised when the services are delivered as this is the case of point in time recognition where consideration is unconditional because only the passage of time is required.

#### Dividend income

Dividend income is recognised at the time when the right to receive is established by the reporting date.

#### Miscellaneous income

All other income is recognized on an accrual basis, when there is no uncertainty in the ultimate realization/collection.

#### 3.4 Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting attributable taxes) by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss (interest and other finance cost associated) for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

#### 3.5 Intangible assets

#### **Recognition and initial measurement**

Intangible assets mainly comprise of computer software which is initially measured at acquisition cost thereof. Such assets are recognized where it is probable that the future economic benefits attributable to the assets will flow to the Company.

## Subsequent measurement (amortisation method, useful lives and residual value)

All intangible assets with finite useful life are amortized on a straight line basis over the estimated useful lives and a possible impairment is assessed if there is an indication that the intangible asset may be impaired. Residual values and useful lives for all intangible assets are reviewed at each reporting date. Changes, if any, are accounted for as changes in accounting estimates. Management estimates useful life of intangible assets to be 5 years.

#### 3.6 Property, Plant & Equipment (PPE)

#### **Recognition and initial measurement**

#### Land

Land held for use is initially recognized at cost. For land, as no finite useful life can be determined, related carrying amounts are not depreciated.

#### Other tangible assets

PPE other than land are initially recognized at acquisition cost or construction cost, including any costs directly attributable to bringing the assets to the location and

condition necessary for it to be capable of operating in the manner intended by the Company's management. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company beyond one year. Maintenance or servicing costs of PPE are recognized in Statement of Profit and Loss as incurred.

## Subsequent measurement (depreciation method, useful lives, residual value and impairment)

PPE are subsequently measured at cost less accumulated depreciation and impairment losses. Depreciation on PPE is provided on the straight line method over the useful life of the assets as prescribed under Part 'C' of Schedule II of the Companies Act, 2013.

Asset class	Useful life
Building	60 years
Plant and Machinery	5-15 years
Office Equipment	5 years
Computer Equipment	3 years
Furniture and Fixtures	10 years
Vehicles	8-10 years

Depreciation on assets purchased / sold during the year is charged for the full month if the asset is in use for more than 15 days, instead of charging the same on pro-rata basis from the date of purchase/sale.

#### Derecognition

An item of PPE and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of an item of PPE is determined as the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

#### 3.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

#### **Initial recognition and measurement**

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the financial instrument and are measured initially at fair value adjusted by transactions costs, except for those carried at fair value through profit or loss which are measured initially at fair value. Subsequent

measurement of financial assets and financial liabilities is described below.

## Classification and subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets are classified into the following categories upon initial recognition:

- Amortised cost
- Financial assets at fair value through profit or loss (FVTPL)
- Financial assets at fair value through other comprehensive income (FVOCI)
- Investments in equity shares of subsidiaries and joint ventures (carried at cost in accordance with Ind AS 27)

All financial assets except for those at FVTPL or equity instruments at FVOCI are subject to review for impairment at least at each reporting date to identify whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Different criteria to determine impairment are applied for each category of financial assets, which are described below.

#### **Amortised cost**

A financial asset is measured at amortised cost using Effective Interest Rate (EIR) if both of the following conditions are met:

- a) the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Company's loans and advances, security deposits, staff loans, cash and cash equivalents and most other receivables fall into this category of financial instruments.

A loss allowance for expected credit losses is recognised on financial assets carried at amortised cost.

#### **Modification of cash flows**

When the contractual cash flows of a financial asset are renegotiated or otherwise modified and the renegotiation or modification does not result in derecognition of that financial asset, the Company recalculates the gross carrying amount of the financial asset and recognises a



modification gain or loss in profit or loss. The gross carrying amount of the financial asset shall be recalculated as the present value of the renegotiated or modified contractual cash flows that are discounted at the financial asset's original effective interest rate. Any costs or fees incurred adjust the carrying amount of the modified financial asset and are amortised over the remaining term of the modified financial asset.

#### **Financial assets at FVTPL**

Financial assets at FVTPL include financial assets that are either do not meet the criteria for amortised cost classification or are equity instruments held for trading or that meet certain conditions and are designated at FVTPL upon initial recognition. All derivative financial instruments also fall into this category, except for those designated and effective as hedging instruments, for which the hedge accounting requirements may apply. Assets in this category are measured at fair value with gains or losses recognized in profit or loss. The fair values of financial assets in this category are determined by reference to active market transactions or using a valuation technique where no active market exists.

#### **Financial assets at FVOCI**

FVOCI financial assets comprise of equity instruments measured at fair value. Gains and losses are recognized in other comprehensive income and reported within the FVOCI reserve within equity, except for dividend income, which is recognized in statement of profit or loss.

#### **De-recognition of financial assets**

## De-recognition of financial assets due to substantial modification of terms and conditions

The Company derecognises a financial asset, such as a loan to a customer, when the terms and conditions have been renegotiated to the extent that, substantially, it becomes a new loan, with the difference recognised as a derecognition gain or loss, to the extent that an impairment loss has not already been recorded.

## De-recognition of financial assets other than due to substantial modification

Financial assets (or where applicable, a part of financial asset or part of a group of similar financial assets) are derecognised (i.e. removed from the Company's balance sheet) when the contractual rights to receive the cash flows from the financial asset have expired, or when the financial asset and substantially all the risks and rewards

are transferred. The Company also derecognises the financial asset if it has both transferred the financial asset and the transfer qualifies for derecognition.

## Classification and subsequent measurement of financial liabilities

Financial liabilities are measured subsequently at amortized cost using the effective interest method, except for financial liabilities held for trading or designated at FVTPL, that are carried subsequently at fair value with gains or losses recognized in profit or loss.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

#### First loss default guarantee

"First loss default guarantee contracts are contracts that require the Company to make specified payments to reimburse the bank and financial institution for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks and financial institutions, for whom the Company acts as 'Business Correspondent'. These contracts are initially measured at fair value and subsequently measure at higher of:

- The amount of loss allowance (calculated as described in policy for impairment of financial assets)
- Maximum amount payable as on the reporting date to the respective bank/financial institution which is based on the amount of loans overdue for more than 90 days.
   Further, the maximum liability is restricted to the cash outflow agreed in the contract."

## Derivative financial instruments and hedge accounting

The derivative financial instruments are accounted for at FVTPL. The Company does not apply hedge accounting.

#### 3.8 Impairment of financial assets

In respect of its financial assets, the Company assesses if the credit risk on those financial assets has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the Company measures the loss allowance at an amount equal to 12-month expected credit losses, else at an amount equal to the lifetime expected credit losses.

When making this assessment, the Company uses the change in the risk of a default occurring over the expected life of the financial asset. To make that assessment, the Company compares the risk of a default occurring on the financial asset as at the balance sheet date with the risk of a default occurring on the financial asset as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition. The Company assumes that the credit risk on a financial asset has not increased significantly since initial recognition if the financial asset is determined to have low credit risk at the balance sheet date.

#### Trade receivables

In respect of trade receivables, the Company applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Lifetime expected credit losses are the expected credit losses that result from all possible default events over the expected life of trade receivables.

#### 3.9 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, together with other short-term, highly liquid investments (original maturity less than 3 months) that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

#### 3.10 Taxation

Tax expense recognized in profit or loss comprises the sum of deferred tax and current tax. It is recognised in Statement of Profit and Loss, except when it relates to an item that is recognised in OCI or directly in equity, in which case, tax is also recognised in OCI or directly in equity.

Current tax is determined as the tax payable in respect of taxable income for the year, using tax rates enacted or

substantively enacted and as applicable at the reporting date, and any adjustments to tax payable in respect of previous years

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable income. Deferred tax on temporary differences associated with investments in subsidiaries and joint ventures is not provided if reversal of these temporary differences can be controlled by the Company and it is probable that reversal will not occur in the foreseeable future.

Deferred tax assets and liabilities are calculated, without discounting, at tax rates that are expected to apply to their respective period of realization, provided those rates are enacted or substantively enacted by the end of the reporting period. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority.

A deferred tax liability is recognised for all taxable temporary differences. A deferred tax asset is recognized for all deductible temporary differences to the extent that it is probable that future taxable profits will be available against which the deductible temporary difference can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Changes in deferred tax assets or liabilities are recognized as a component of tax income or expense in profit or loss, except where they relate to items that are recognized in other comprehensive income or directly in equity, in which case the related deferred tax is also recognized in other comprehensive income or equity, respectively.

#### 3.11 Employee benefits

#### **Short-term employee benefits**

Short-term employee benefits including salaries, short term compensated absences (such as a paid annual leave) where the absences are expected to occur within twelve months after the end of the period in which the employees render the related service, profit sharing and bonuses payable within twelve months after the end of the period in which the employees render the related services and non-monetary benefits for current employees are estimated and measured on an undiscounted basis.



Post-employment benefit plans are classified into defined benefits plans and defined contribution plans as under:

#### **Defined contribution plan:**

A defined contribution plan is a plan under which the Company pays fixed contributions in respect of the employees into a separate fund. The Company has no legal or constructive obligations to pay further contributions after its payment of the fixed contribution. The contributions to Provident Fund Trust is charged to the profit or loss in the period to which the contributions relate.

#### 3.11 Employee benefits

## Share Based Payments transactions of the Company:

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share-based transactions are set out in note 39. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserve.

#### 3.12 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognized when the Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic resources will be required from the Company and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain. Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Provisions are discounted to their present values, where the time value of money is material.

#### **Contingent liability is disclosed for:**

 Possible obligations which will be confirmed only by future events not wholly within the control of the Company; or  Present obligations arising from past events where it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

In those cases, where the outflow of economic resources as a result of present obligations is considered improbable or remote, no liability is recognized or disclosure is made.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation (such as from insurance) is recognized as a separate asset. However, this asset may not exceed the amount of the related provision.

Contingent assets are not recognised. However, when inflow of economic benefits is probable, the related asset is disclosed.

#### 3.13 Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability
- The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2-Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3-Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

#### 3.14 Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker ('CODM') of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments of the Company.

#### 3.15 Leases

#### Company as a lessee

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an

identified asset, the group assesses whether:

- (1) the contact involves the use of an identified asset
- (2) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (3) the Company has the right to direct the use of the asset.

The Company recognizes a right-of-use asset ("ROU") representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability, adjusted for any lease payments made at or before the commencement date.

The right-of-use assets is subsequently measured at cost less accumulated depreciation, accumulated impairment losses, if any. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the Statement of profit and loss.

The lease liability is initially measured at the present value of the future lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the incremental borrowing rate applicable to the entity. Generally, the Company uses its incremental borrowing rate as the discount rate.

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases of all assets that have a lease term of 12 months or less and leases of low-value assets. The Company recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 4. Cash and cash equivalents

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Cash in hand	79,019	1,11,212
Balances with banks in current account	2,16,33,556	1,05,41,659
	2,17,12,575	1,06,52,871

- (i) There are no repatriation restrictions with respect to Cash and cash equivalents as at the end of the reporting year and prior years.
- (ii) The Company has not taken bank overdraft, therefore the cash and cash equivalents for cash flow statement is same as cash and for cash equivalents.

#### 5. Other bank balances

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Term deposits with banks	30,94,965	2,78,39,945
	30,94,965	2,78,39,945

- (i) There are no repatriation restrictions with respect to Bank balances other than cash and cash equivalents as at the end of the reporting year and prior years.
- (ii) The Company earns a fixed rate of interest on these term deposits.
- (iii) Term deposits amounting to ₹29.02 Lakhs (31st March 2020: ₹243.74 Lakhs) are held as pledged against FLDG commitments.

#### 6. Loans (unsecured, considered good, carried at amortised cost)

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Loan to Fincare Employee Welfare Trust (FEWT Loan)	6,25,00,000	4,00,00,000
Accrued interest on FEWT Loan	60,27,740	-
Total - Gross	6,85,27,740	4,00,00,000
Less: Allowance for impairment loss for loan assets	-	-
Total - Net	6,85,27,740	4,00,00,000
Secured	-	-
Unsecured	6,85,27,740	4,00,00,000
Total - Gross	6,85,27,740	4,00,00,000
Less: Allowance for impairment loss for loan assets	-	-
Total - Net	6,85,27,740	4,00,00,000
Loans in India		
Public sector	-	-
Private sector	6,85,27,740	4,00,00,000
Individuals	-	-
Total - Gross	6,85,27,740	4,00,00,000
Less: Allowance for impairment loss for loan assets	-	-
Total - Net	6,85,27,740	4,00,00,000

## Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 7. Trade receivables (unsecured)

Particulars	As at 31st March 2021	As at 31st March 2020
Considered good	20,363	11,24,064
Considered doubtful	-	-
Total - Gross	20,363	11,24,064
Less: Allowance for doubtful debts	-	-
Total - Net	20,363	11,24,064

#### 8. Investments

			At Fair Value			
Particulars	Amortised cost	Through other comprehensive income	Through profit or loss	Sub-total	At Cost	TOTAL
As at 31st March 2021						
Investments						
Debt Securities	-		-	_	-	-
- Fincare Small Finance Bank Limited						
('Nil' (31st March 2020: 1,869) Non-convertible debenture of ₹100,000 each)	-	-	-	-	-	-
Interest accrued on debentures	-	-	-	-	-	-
Mutual Funds (quoted)	-	-	11,84,47,350	11,84,47,350	-	11,84,47,350
Axis Liquid Fund Growth	-		-	-	-	-
SBI Liquid Fund Regular Growth		-	11,84,47,350	11,84,47,350	-	11,84,47,350
Equity Instruments (in subsidiaries)	-		-	-	7,20,39,94,273	7,20,39,94,273
– Fincare Small Finance Bank Limited	-	-	-	-	7,11,49,47,913	7,11,49,47,913
57,829,856 (2020: 58,998,716) equity shares of ₹10 each, fully paid-up						
Others						
Others - ESOP plan (Refer note 39)	-		-	-	8,90,46,360	8,90,46,360
(Deemed investment on account of ESOP issued to employees of Company and Fincare Small Finance Bank Limited)						
Total - Gross	-	-	11,84,47,350	11,84,47,350	7,20,39,94,273	7,32,24,41,623
Total - Net		-	11,84,47,350	11,84,47,350	7,20,39,94,273	7,32,24,41,623

Cont



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

			At Fair Value			
Particulars	Amortised cost	Through other comprehensive income	Through profit or loss	Sub-total	At Cost	TOTAL
As at 31st March 2020						
Investments						
Debt Securities	18,69,74,674	-	-	18,69,74,674	-	18,69,74,674
- Fincare Small Finance Bank Limited	18,65,48,853	-	-	18,65,48,853	-	18,65,48,853
(1,869 (2019: 2,884) Non- convertible debenture of ₹100,000 each)						-
Interest accrued on Debenture	4,25,821		-	4,25,821	-	4,25,821
Mutual Funds (quoted)	-	-	10,37,68,465	10,37,68,465	-	10,37,68,465
Axis Liquid Fund Growth			3,35,68,281	3,35,68,281		3,35,68,281
SBI Liquid Fund Regular Growth		-	7,02,00,184	7,02,00,184	-	7,02,00,184
Equity Instruments (in subsidiaries)	-	-	-	-	7,44,94,96,080	7,44,94,96,080
– Fincare Small Finance Bank Limited	-	-	-	-	7,39,96,98,932	7,39,96,98,932
58,998,716 (31st March 2019:52,194,514) equity shares of ₹10 each, fully paid- up						
Others						
Others - ESOP plan (Refer note 39)	-	-	-	-	4,97,97,148	4,97,97,148
(Deemed investment on account of ESOP issued to employees of Company and Fincare Small Finance Bank Limited)						
Total - Gross	18,69,74,674	-	10,37,68,465	29,07,43,139	7,44,94,96,080	7,74,02,39,219
Total - Net	18,69,74,674	-	10,37,68,465	29,07,43,139	7,44,94,96,080	7,74,02,39,219

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## Notes forming part of standalone financial statements for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

#### 9. Other financial assets

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Security deposits (unsecured, considered good)	3,84,000	10,36,329
Others	7,94,042	32,86,770
	11,78,042	43,23,099

#### 10. Current tax assets

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Advance income tax (net of provisions for tax)	2,10,36,894	3,15,24,893
	2.10.36.894	3.15.24.893

#### 11. Deferred tax assets (net)

Particulars	As at 31st March 2021	As at 31st March 2020
Tax effect of items constituting deferred tax assets:		
MAT credit asset	55,97,878	49,01,888
Total Deferred tax assets/(liabilities) (net)	55,97,878	49,01,888

#### Notes:

#### Movement in deferred tax assets/(liabilities) for year ended 31st March 2021

Particulars	As at 01st April 2020"	Recognised in other comprehensive income/ equity	Recognised in statement of profit or loss	As at 31 <sup>st</sup> March 2021"
Tax effect of items constituting deferred tax assets:				
Depreciation and amortisation	-	-	-	-
Provision for employee benefits	-	-	-	_
Financial assets at amortised cost	-	-	-	_
Fair valuation of financial liabilities through profit and loss	-	-	-	-
Impairment loss allowance and first loss default guarantee	-	-	-	-
MAT credit Entitlement	49,01,888	-	6,95,990	55,97,878
MAT credit Entitlement -Prior year	-	-	-	-
Others	-	-	-	_
Total deferred tax assets	49,01,888	-	6,95,990	55,97,878
Tax effect of items constituting deferred tax liabilities				
Provision for employee benefits	-	-	-	_
Others	-	-	-	_
Total deferred tax liabilities	-	-	-	_
	49,01,888	-	6,95,990	55,97,878





## Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

The Company could not demonstrate reasonable certainty as required by Indian Accounting Standard (Ind AS) 12 – 'Income Taxes' and hence no deferred tax asset has been recognised other than the MAT credit entitlement.

#### 12. Property, plant and equipment (PPE)

Particulars	Freehold land"	Furniture and fixtures"	Computer equipments	Office equipments	Total
Gross carrying value					
Balance as at 31st March 2019	23,52,299	24,57,798	22,00,341	40,44,157	1,10,54,595
Additions	-	-	1,63,950	-	1,63,950
Disposals	-	-	-	-	-
Balance as at 31st March 2020	23,52,299	24,57,798	23,64,291	40,44,157	1,12,18,545
Additions	-	-	49,595	-	49,595
Disposals	-	-	-	-	-
Balance as at 31st March 2021	23,52,299	24,57,798	24,13,886	40,44,157	1,12,68,140
Accumulated depreciation					
Balance as at 31st March 2019	-	7,08,046	18,00,444	21,35,370	46,43,860
Charge for the year	-	3,16,044	3,17,403	8,97,211	15,30,658
Adjustment for disposals	-	-	-	-	-
Balance as at 31st March 2020	-	10,24,090	21,17,847	30,32,581	61,74,518
Charge for the year	-	7,24,876	1,56,630	8,60,224	17,41,730
Adjustment for disposals	-	-	-		-
Balance as at 31st March 2021	-	17,48,966	22,74,477	38,92,805	79,16,248
Net carrying value as at 31st March 2020	23,52,299	14,33,708	2,46,444	10,11,576	50,44,027
Net carrying value as at 31st March 2021	23,52,299	7,08,832	1,39,409	1,51,352	33,51,892

#### Note:

#### **Contractual obligations**

There are no contractual commitments for the acquisition of property, plant and equipment.

#### **Capitalised borrowing cost**

There is no borrowing costs capitalised during the year ended 31st March 2021 (31st March 2020: Nil).

## Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 13. Other intangible assets

Particulars	Computer Software	Total
Gross carrying value		
Balance as at 31st March 2019	6,01,200	6,01,200
Additions	-	-
Disposals	-	-
Balance as at 31st March 2020	6,01,200	6,01,200
Additions	-	-
Disposals	-	-
Balance as at 31st March 2021	6,01,200	6,01,200
Accumulated amortisation		
Balance as at 31st March 2019	5,90,798	5,90,798
Amortisation charge for the year	10,402	10,402
Disposals	-	-
Balance as at 31st March 2020	6,01,200	6,01,200
Amortisation charge for the year	-	-
Disposals	-	-
Balance as at 31st March 2021	6,01,200	6,01,200
Net carrying value as at 31st March 2020		-
Net carrying value as at 31st March 2021	-	-

#### 14. Other non financial assets

Particulars	As at 31st March 2021	As at 31st March 2020
Balances with government authorities	6,00,62,100	6,05,07,683
Duties and taxes recoverables	28,77,556	52,47,937
Advances to suppliers	49,327	1,56,405
Prepaid expenses	10,435	2,24,935
Gratuity	10,85,478	10,85,478
Others	3,78,720	3,24,951
	6,44,63,616	6,75,47,389

#### 15. Borrowings

As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
37,31,84,381	76,66,36,496
-	-
37,31,84,381	76,66,36,496
37,31,84,381	76,66,36,496
-	-
37,31,84,381	76,66,36,496
	37,31,84,381 - 37,31,84,381 37,31,84,381



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### **Terms of borrowing:**

Loan Value	Date of Term Loan	Maturity date	Coupon rate	Term Loan value	Outstanding amount as at 31st March 2021
37,00,00,000	29-Jan-21	30-Apr-23	9.00%	37,31,84,381	37,31,84,381

#### Other terms of borrowing:

- a) Redemption terms: To be redeemed at such amounts such that on such monies, an IRR equal to 15.07% is paid to the lender.
- b) Nature of security: First exclusive charge by way of pledge on fully paid up equity shares of the subsidiary company Fincare Small Finance Bank Limited having a value of not less than ₹ 37 Crores.
- c) End use: The Company shall apply the amounts received through term loan for refinancing of existing loans and general corporate purpose upto 15% of facility amount.

#### 16. Other non financial assets

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Accrued expenses	15,06,350	29,80,419
Dues to employees	13,79,140	20,487
First loss default guarantee	29,01,530	16,05,597
Interest payable on NCD	-	19,23,287
Expenses payable	_	10,94,534
Amount payable under business correspondence operations	2,03,032	71,40,835
Other liabilities	-	6,32,682
Total	59,90,052	1,53,97,841

#### 17. Current tax liabilities (net)

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Current tax provision	-	13,54,131
Less: Advance Income Tax and TDS	-	-
	-	13,54,131

#### 18. Provisions

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Provision for gratuity	8,65,400	7,06,000
Provision for compensated absences	91,100	-
	9,56,500	7,06,000

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for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 19. Other non financial liabilities

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Statutory dues	6,600	2,39,560
TDS payable	4,69,435	10,55,862
	4,76,035	12,95,422

#### 20. Equity share capital

Particulars	As at 31st March 2021	As at 31st March 2020
Authorised equity share capital		
835,000,000 (31st March 2020 : 835,000,000) Equity shares of ₹ 1 each	83,50,00,000	83,50,00,000
22,000,000 ( 31st March 2020: 22,000,000) Equity shares of ₹ 10 each	22,00,00,000	22,00,00,000
10,000,000 (31st March 2020 : 10,000,000) Preference shares of ₹ 10 each	10,00,00,000	10,00,00,000
	1,15,50,00,000	1,15,50,00,000
Issued, subscribed and paid up equity share capital		
328,417,440 ( 31st March 2020: 328,417,440) Equity shares of ₹ 1 each	32,84,17,440	32,84,17,440
	32,84,17,440	32,84,17,440

#### i) Rights, preferences and restrictions attached to equity shares:

Each holder of an equity share is entitled to one vote per share. The Company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuring Annual General Meeting, except interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

#### ii) Reconciliation of equity shares outstanding at the beginning and at the end of the year

Particulars		s at rch 2021		s at rch 2020
	No. of shares	₹	No. of shares	₹
Equity share capital of ₹1 each fully paid up				
Balance at the beginning of the year	32,84,17,440	32,84,17,440	32,84,17,440	32,84,17,440
Add: Issued during the year	-	-	-	-
Balance at the end of the year	32,84,17,440	32,84,17,440	32,84,17,440	32,84,17,440



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### iii) Shareholders holding more than 5% of shares of the Company as at balance sheet date:

Particulars		As at 31 <sup>st</sup> March 2021		at ch 2020
	No. of shares	% holding	No. of shares	% holding
Equity shares of ₹10 each, fully paid up				
1) True North Fund V LLP	6,56,59,060	19.99%	6,56,59,060	19.99%
2) Wagner Limited	5,85,35,040	17.82%	5,85,35,040	17.82%
3) INDIUM IV (Mauritius) Holdings Limited	5,40,85,980	16.47%	5,40,85,980	16.47%
4) Omega TC Holdings Pte. Ltd.	2,77,72,330	8.46%	2,77,72,330	8.46%

As per records of the Company, including its register of shareholders/members and other declarations, if any, received from shareholders regarding the beneficial interest, the above shareholding represents both legal & beneficial ownership of shares.

iv. The Company has neither issued equity shares pursuant to contract without payment being received in cash or any bonus shares nor has there been any buy-back of shares in the current year and five years immediately preceding the balance sheet date.

#### 21. Other equity

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Statutory reserve u/s 45(IC) of the RBI Act, 1934	22,93,11,337	22,93,11,337
Securities premium	4,98,11,55,664	4,98,11,55,664
Capital reserve	65,95,09,776	65,95,09,776
Stock option reserve	9,07,79,968	4,97,97,148
Retained earnings	84,16,44,435	89,96,16,140
	6,80,24,01,180	6,81,93,90,065

#### Nature and purpose of reserve

#### 21.1 Statutory reserve u/s 45-IC of RBI Act 1934

The Company creates a reserve fund in accordance with the provisions of section 45-IC of the Reserve Bank of India Act, 1934 and transfers therein an amount of euqal to/more than twenty per cent of its net profit of the year, before declaration of dividend.

#### 21.2 Securities premium reserve

Securities premium reserve is used to record the premium on issue of shares. The reserve can be utilised only for limited purposes such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013.

#### 21.3 Capital reserve

The Company has on-boarded new investors post 28th February 2017 and has entered into a share purchase and share subscription agreement (SPSSA) with the new investors as on 9 January 2017. The net worth of group companies was expected to be significantly impacted due to the scheme of demonetization introduced by the Government of India. Therefore, in order to maintain the net worth of the group at a level agreed in the SPSSA, an agreement was entered into wherein a certain group of shareholders infused additional paid in capital in respect of the direct impact of demonetization. The Company will in turn infuse these funds into group companies.

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for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 21.4 Stock option reserve

This reserve is used to recognise grant date fair value of options issued to employees under employee stock option plans.

All the profits or losses made by the Company are transferred to retained earnings from statement of profit and loss.

#### 22. Interest Income

	For the yea	r ended 31st Ma	arch 2021	For the year ended 31st March 2020		
Particulars	On Financial Assets measured at fair value through OCI	On Financial Assets measured at Amortised Cost	Interest income on financial assets classified at FVTPL	On Financial Assets measured at fair value through OCI	On Financial Assets measured at Amortised Cost	Interest income on financial assets classified at FVTPL
Interest income from investments	-	93,47,123	-	-	3,15,56,455	-
Interest income on deposits from banks	-	16,01,703	-	-	54,63,887	-
Other interest income	-	60,27,740	-	-	12,64,266	-
	-	1,69,76,566	-	-	3,82,84,608	-

#### 23. Fee and commission income

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Fee income recognised over a certain period of time	24,876,768	22,813,172
Fee income recognised at a point of time	-	-
	24,876,768	22,813,172

#### 24. Net gain/(loss) on fair value changes

Part	iculars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
(A)	Net gain on financial instruments at fair value through profit or loss		
(i)	On trading portfolio		
	- Investments	1,059,581	592,149
	Total	1,059,581	592,149



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 25. Other income

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Profit on sale of investments in mutual funds	2,622,510	8,818,899
Profit on sale of investments in equity shares in subsidiary	41,527,919	-
Processing fees and other facilitation charges	351,147	1,266,588
Income from professional services	-	2,098,679
Miscellaneous income	2,500,380	1,130,570
Total	47,001,956	13,314,736

#### 26. Finance cost

Particulars	As at 31st March 2021	As at 31st March 2020
Interest on debt securities	27,897,813	55,981,412
Interest on term loan	8,749,586	-
Interest on taxes	9,830	345,679
Redemption premium for NCD redemption	71,768,500	-
Other finance expenses	1,520,550	616,326
	109,946,279	56,943,417

#### 27. Employee benefits expenses

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Salaries, bonus and commission	8,268,720	16,632,356
Contribution to provident and other funds	825	975,927
Gratuity expense (refer note 33)	159,400	(324,650)
Compensated absences	103,221	(692,427)
Staff welfare expenses	1,484,847	1,175,287
	10,017,013	17,766,493

#### 28. Depreciation, amortization and impairment

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Depreciation (also refer note 12)	1,741,730	1,530,658
Amortisation (also refer note 13)	-	10,402
	1,741,730	1,541,060

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for the year ended 31st March 2021
(All amounts in ₹ except otherwise stated)

#### 29. Other expenses

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Rent, taxes and energy costs	971,486	3,636,829
Repairs and maintenance - others	371,216	1,970,852
Insurance	76,228	61,125
Rates and taxes	1,176,781	2,107,690
Travelling and conveyance	-	668,614
Printing and stationery	-	21,300
Legal and professional charges	675,488	32,323,700
Auditor's fees and expenses (Refer note i below)	800,000	800,000
Directors' fees, allowances and expenses	130,800	326,970
Contribution towards CSR expenses (Refer note ii below)	1,208,436	1,739,398
Loss on sale of Debt Securities	8,390,830	4,005,043
Losses incurred on BC services	8,690,126	4,083,259
IT Support services	716,150	301,590
Foreign exchange gain/loss	-	75,545
Miscellaneous expenses	597,116	1,433,581
	23,804,657	53,555,496
i Auditors' remuneration includes:	800,000	800,000
- Audit fees	-	-
- Reimbursement of expenses	800,000	800,000

#### ii Corporate social responsibility expenses

As per Section 135 of the Companies Act, 2013, a Corporate Social Responsibility (CSR) committee has been formed by the Company. The areas for CSR activities are for promoting health awareness by providing free health check ups in the nature of general check ups and eye check ups to rural community.

Gross amount required to be spent by the Company during the year ended 31st March 2021 is ₹ 13.25 Lakhs (31st March 2020: ₹ 27.35 Lakhs).

#### Amount spent during the year:

iculars	As at 31st March 2021	As at 31st March 2020
Construction/ acquisition of any asset		
In cash	-	-
Yet to be paid	-	-
	-	<u>-</u>
On purpose other than (a) above		
In cash	1,208,436	1,739,398
Yet to be paid		<u>-</u>
	1,208,436	1,739,398
	1,208,436	1,739,398
	In cash Yet to be paid On purpose other than (a) above In cash	Construction/ acquisition of any asset In cash Yet to be paid On purpose other than (a) above In cash Yet to be paid  1,208,436 Yet to be paid



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 30. Provisions and Contingencies

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Contingent liability not provided for:		
Income tax demand for AY 2015-16 (refer note below)	150,155,250	150,155,250
Assets pledged as security (net of provision)	-	24,373,775

#### Note:

The Company received a notice from the Income Tax Department on 30<sup>th</sup> December 2017 under section 156 of the Income Tax Act 1961, for a demand of ₹150,155,120 pertaining to financial year ended 31<sup>st</sup> March 2015. The Company has filed an appeal against the disputed amount and has paid ₹60,062,100 (i.e.; 40% of the disputed amount). Considering the facts of the case, the Company and the tax advisors believe that the final outcome should be in favour of the Company.

#### 31. Earnings per share (basic and diluted)

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Net profit for the year	(57,971,705)	(60,800,970)
Weighted average number of equity shares for EPS	328,417,440	331,566,923
Par value per share	1.00	1.00
Earnings per share - Basic and diluted	(0.18)	(0.18)

#### 32. Tax expense

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
(i) Current tax (including tax of earlier years)	23,76,897	19,89,657
(ii) Deferred tax expense/(credit)	-	40,09,512
(iii) Minimum alternate tax credit entitlement	-	-
	23,76,897	59,99,169
The reconciliation of estimated income tax expense at statutory income tax rate to income tax expense reported in statement of profit and loss is as follows:		
Profit before tax	(5,55,94,808)	(5,48,01,801)
Statutory income tax rate	26.00%	26.00%
Expected income tax expense	-	-
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense:		
Adjustment for tax expense pertaining to prior years	(18,96,861)	19,89,657
Short term capital gain tax on sale of investments in subsidiary	42,73,758	-
Reversal of deferred tax	-	40,09,512
	23,76,897	5,999,169

#### 33. Tax expense

The Company had a defined benefit gratuity plan. Every employee who has completed five years or more of service is eligible for gratuity on cessation of employment and it is computed at 15 days salary (last drawn salary) for each completed year of service. The scheme is funded with an insurance Company in the form of a qualifying insurance policy.

The following tables summarize the components of net benefit expense recognized in the Statement of Profit and Loss and the funded status and amounts recognized in the Balance Sheet for the gratuity plan.

During the year ended 31<sup>st</sup> March 2021, the Company has only two employees eligible for gratuity benefit and therefore no actuarial valuation has been carried out.

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#### Reconciliation of present value of defined benefit obligation and the fair value of assets:

Particulars	As at 31st March 2021	As at 31st March 2020
Defined benefit obligation	865,400	706,000
Fair value of plan assets	(1,085,478)	(1,085,478)
	(220,078)	(379,478)

#### Amount recognised in the statement of profit and loss

Particulars	For the year ended 31st March 2021	
Current service cost*	1,59,400	(2,50,781)
Interest cost on benefit obligation	-	-
Expected return on plan assets**	-	(73,868)
Net benefit expense	1,59,400	(3,24,649)

(\*) Current service cost includes liabilities assumed on account of transfer of employees from companies under common control. (\*\*) Represents expected return as determined by the actuary.

#### Changes in the present value of the defined benefit obligation are as follows:

Particulars	As at 31st March 2021	As at 31st March 2020
Opening defined benefit obligation	706,000	956,781
Interest cost	-	-
Current service cost	159,400	(250,781)
Benefits paid	-	-
Actuarial gain on obligation	-	-
Closing defined benefit obligation	865,400	706,000

#### Changes in the fair value of plan assets are as follows:

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Fair value of plan assets at the beginning of the year	1,085,478	1,011,610
Expected return on plan assets	-	73,868
Benefits paid	-	-
Actuarial gain on plan assets	-	
Fair value of plan assets at the end of the year	1,085,478	1,085,478

#### The major categories of plan assets as a percentage of the fair value of total plan assets are as follows:

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Investments with insurer	0%	0%

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.



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#### The principal assumptions used in determining obligations for the Company's plans are shown below:

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Discount rate	NA	NA
Expected rate of return on assets	NA	NA
Attrition rate	NA	NA
Salary escalation rate	NA	NA

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

#### Actuarial (gain)/loss recognised in other comprehensive income::

Particulars	For the year ended 31st March 2021	For the year ended 31 <sup>st</sup> March 2020
Actuarial gain on assets	NA	NA
Actuarial loss/(gain) from change in demographic assumption	NA	NA
Actuarial gain from change in financial assumption	NA	NA
Actuarial gain from experience adjustment	NA	NA
Total Actuarial gain on liabilities	-	-

#### Sensitivity analysis for gratuity liability:

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Impact of change in discount rate		
Present value of obligation at the end of the year	NA	NA
- Impact due to increase of 100 bps	NA	NA
- Impact due to decrease of 100 bps		
Impact of change in salary increase	NA	NA
Present value of obligation at the end of the year	NA	NA
- Impact due to increase of 100 bps	NA	NA
- Impact due to decrease of 100 bps		
Impact of change in attrition rate	NA	NA
Present value of obligation at the end of the year	NA	NA
- Impact due to increase of 100 bps	NA	NA
- Impact due to decrease of 100 bps	NA	NA

The above sensitivity analysis is based on a change in assumption while holding all other assumptions constant. In practice, this is unlikely to occur and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied which was applied while calculating the defined benefit obligation liability recognised in the balance sheet. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to previous year.

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#### Maturity profile of defined benefit

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Within next 12 months	NA	NA
Between 1-5 years	NA	NA
Beyond 5 years	NA	NA

The Company expects to contribute ₹ Nil (previous year ₹ Nil) to its gratuity plan for the next year.

#### 34. Segment reporting

The Company is primarily engaged in the business of making investments and as such no separate information is required to be furnished in terms of IND AS 108 "Operating Segments" specified under section 133 of the Companies Act, 2013.

#### 35. Related Party transactions

The Company is primarily engaged in the business of making investments and as such no separate information is required to be furnished in

#### a. Details of related parties:

Description of relationship	Names of related parties	
Subsidiary company	Fincare Small Finance Bank Limit	red
Key management personnel (KMP)		
	Mr. G. Dasaratha Reddy	Managing Director (appointed w.e.f. 7 <sup>th</sup> June 2017)
	Mr. Aarti Vimal Chand Punmiya	Director (resigned w.e.f. 26 <sup>th</sup> September 2019)
	Mr. Maninder Singh Juneja	Director (appointed w.e.f. 26th September 2019)
	Ms. Bhavya Gulati	Director
	Mr. Satyanarayana Peravali	Director
	Ms. Nandini Jashwantlal Parekh	Director (appointed w.e.f. 26 <sup>th</sup> September 2019)
	Mr. Divya Sehgal	Director
	Mr. Dhiraj Poddar	Director
	Ms. Deepa Gussain	Company Secretary (Appointed w.e.f. 1st April 2019 and Resigned w.e.f. 1st February 2021)
	Ms. Parul Molri	Company Secretary (appointed w.e.f 3rd March 2021)
	Mr. Kalivarapu Umasankar Rao	Chief Financial officer (appointed w.e.f. 13 <sup>th</sup> November 2019 and resigned w.e.f. 20 <sup>th</sup> May 2021)
	Mr. Gautam Gupta	Chief Financial officer (appointed w.e.f. 20th May 2021)
	Mrs. Kalavathi Reddy	Relative of Director of Holding company
	Ms. Sunakshi Agarwal	Erstwhile Director of Lok Management Services Private Limited now ceased by virtue of amalgamation with the Company
	Ms. Poonam Vijayvargiya	Erstwhile Company of Lok Management Service: Private Limited now ceased by virtue of amalgamation with the Company



## Notes forming part of standalone financial statements for the year ended 31st March 2021

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#### b. Transactions with Related Parties are as under:

		Related Pa	rty Entities	Key Managem	ent Personnel
		31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
(i) Tr	ansactions during the year			_	
1)	Fincare Small Finance Bank Limited				
a)	Deposits				
	Fincare Small Finance Bank Limited	676,535,000	65,000	-	
	Deposits redeemed				
	Fincare Small Finance Bank Limited	676,535,000	65,000	-	
b)	Interest income				
	Interest Income on Fixed deposits with Fincare Small Finance Bank Limited	556,910	-	-	-
	Interest Income on Non Convertible Debentures with Fincare Small Finance Bank Limited	391,980	31,556,455	-	-
c)	Investments				
	Secondary sale of investments in non convertible debentures of Fincare Small Finance Bank Limited (Book value)	186,900,000	101,500,000	-	-
	Secondary sale of investments in equity of Fincare Small Finance Bank Limited (Book value)	284,751,019	-		
	Others - ESOP plan (Refer note 8 and 39)	39,249,212	49,797,148		
	Investment in equity shares of Fincare Small Finance Bank Limited	-	894,548,437	-	-

		Related Pa	rty Entities	Key Management Personne	
		31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
2)	Key management personnel (KMP)				
a)	Repayment of loans including total interest				
	Mr. G. Dasaratha Reddy	-	-	_	11,087,808
	Mrs. Kalavathi Reddy	-	-	_	11,081,562
b)	Interest income for the period				
	Mr. G. Dasaratha Reddy	_	_	_	634,636
	Mrs. Kalavathi Reddy	-	-	-	629,630
c)	Remuneration				
	Mr. G. Dasaratha Reddy	-	-	3,007,392	2,269,596
	Ms. Deepa Gussain	-	-	673,209	700,714
	Ms. Parul Molri	-	-	167,619	-
	Ms. Snegdha Gupta	-	-	-	1,440,638
	Mr. Kalivarapu Umasankar Rao	-	-	3,405,597	1,021,744
	Ms. Sunakshi Agarwal	-			1,559,416
	Ms. Poonam Vijayvargiya	-	-	-	451,109

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		Related Pa	rty Entities	Key Management Personr	
		31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
d)	Reimbursement of expenses			_	_
	Mr. G. Dasaratha Reddy	-	-	786,000	786,000
	Mr. Kalivarapu Umasankar Rao	-	-	540,000	121,064
	Ms. Sunakshi Agarwal	-	-	-	1,705
e)	Sitting fees				
	Mr. Satya Narayan Peravali	-	-	15,000	32,000
	Mr. Aarti Vimal Chand Punmiya	-	-	-	40,000
	Ms. Nandini Parekh			105,000	
f)	Professional fees				
	Fincare Small Finance Bank Limited	-	1,387,490	-	-

#### (ii) Balances at year end

	Related Pa	Related Party Entities		ent Personnel
	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
Fincare Small Finance Bank Limited				
Balance in Bank Current Account	14,177,099	247,311	-	-
Interest accrued on Non Convertible Debentures	-	425,821	-	-
Investment in equity shares	7,114,947,913	7,399,698,932	-	-
Others - ESOP plan (Refer note 8 and 39)	89,046,360	49,797,148		
Investment in Non Convertible Debentures	-	186,900,000	-	-

#### Key management personnel remuneration includes the following expenses:

	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
Short-term employee benefits (current)	1,326,000	908,769
Post-employment benefits	_	-
Termination benefits	-	-
Total remuneration	1,326,000	908,769



for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

#### 36. Financial instruments and Fair value disclosures

#### A Financial instruments by category

The carrying value and fair value of financial instruments by categories were as follows:

As at 31st March 2021

Particulars	Notes to schedule	FVTPL	FVTOCI	Amortised cost	Total carrying value	Total fair value
Financial assets						
Cash and cash equivalents	4	-	-	21,712,575	21,712,575	21,712,575
Bank balances other than cash and cash equivalents	5	-	-	3,094,965	3,094,965	3,094,965
Loans	6	-	-	68,527,740	68,527,740	68,527,740
Trade receivables	7	-	-	20,363	20,363	20,363
Investments in non- convertible debentures	8	-	-	-	-	-
Mutual funds	8	118,447,350	-	-	118,447,350	118,447,350
Other financial assets	9	-	-	1,178,042	1,178,042	1,178,042
Total financial assets		118,447,350	-	94,533,685	212,981,035	212,981,035
Financial liabilities						
Borrowings	15	-	-	373,184,381	373,184,381	373,184,381
Other financial liabilities	16	-	-	5,990,052	5,990,052	5,990,052
Total financial liabilities		-	-	379,174,433	379,174,433	379,174,433
As at 31st March 2020						

Particulars	Notes to schedule	FVTPL	FVTOCI	Amortised cost	Total carrying value	Total fair value
31st March 2020						
Financial assets						
Cash and cash equivalents	4	-	-	10,652,871	10,652,871	10,652,871
Bank balances other than cash and cash equivalents	5	-	-	27,839,945	27,839,945	27,839,945
Loans	6	-	-	40,000,000	40,000,000	40,000,000
Trade receivables	7	-	-	1,124,064	1,124,064	1,124,064
Investments in non- convertible debentures	8	-	-	186,974,674	186,974,674	186,974,674
Mutual funds	8	103,768,465	-	-	103,768,465	103,768,465
Other financial assets	9	-	-	4,323,099	4,323,099	4,323,099
Total financial assets		103,768,465	-	270,914,653	374,683,118	374,683,118
Financial liabilities						
Borrowings	15	-	-	766,636,496	766,636,496	766,636,496
Other financial liabilities	16	-	-	15,397,841	15,397,841	15,397,841
Total financial liabilities		-	-	782,034,337	782,034,337	782,034,337

<sup>\*</sup> Investment in subsidiaries are measured at cost as per Ind AS 27, 'Separate financial statements' and hence, not presented here.

The management assessed that the fair value of cash and cash equivalents, other bank balances, loans, trade receivables, other financial assets and other financial liabilities approximate the carrying amount largely due to short-term maturity of this instruments.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current

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transaction between willing parties, other than in a forced or liquidation sale.

- (a) the use of net asset value for mutual funds on the basis of the statement received from investee party.
- (b) the use of earnings capitalisation method (fair value approach) for remaining equity instruments.

#### B Fair value of financial assets and liabilities measured at amortised cost

The management assessed that for amortised cost instruments, fair value approximate largely to the carrying amount.

#### C Fair values hierarchy

Financial assets and financial liabilities measured at fair value in the statement of financial position are bifurcated into three levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement, as follows:

**Level 1:** Quoted prices (unadjusted) in active markets for financial instruments.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability.

The following table shows the fair value hierarchy of financial assets and liabilities measured at fair value on a recurring basis

#### As at 31st March 2021

Particulars	Level 1	Level 2	Level 3
Financial assets			
Mutual funds	118,447,350	-	-
Total	118,447,350	-	-

#### As at 31st March 2020

Particulars	Level 1	Level 2	Level 3
Financial assets			
Mutual funds	103,768,465	-	-
Total	103,768,465	-	-

#### Valuation methodologies of financial instruments not measured at fair value

Below are the methodologies and assumptions used to determine fair values for the above financial instruments which are not recorded and measured at fair value in the Company's financial statements. These fair values were calculated for disclosure purposes only. The below methodologies and assumptions relate only to the instruments in the above tables:

- the use of net asset value for mutual funds on the basis of the statement received from investee party.



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#### 37. Financial risk management

#### A) Credit risk

Credit risk is the risk that a counterparty fails to discharge its obligation to the Company. The Company's exposure to credit risk is influenced mainly by cash and cash equivalents, other bank balances, investments, loan assets, trade receivables and other financial assets. The Company continuously monitors defaults of customers and other counterparties and incorporates this information into its credit risk controls.

- A.1 The Company assesses and manages credit risk based on internal credit rating system. Internal credit rating is performed for each class of financial instruments with different characteristics. The Company assigns the following credit ratings to each class of financial assets based on the assumptions, inputs and factors specific to the class of financial assets.
  - Low credit risk on financial reporting date
  - Moderate credit risk
  - High credit risk

The company provides for expected credit loss based on the following:

Asset group	Basis of categorisation	Provision for expected credit loss
Low credit risk	Cash and cash equivalents, trade receivables, other bank balances, loans and other financial assets	12 month expected credit loss
Moderate credit risk		Life time expected credit loss or 12 month expected credit loss
High credit risk		Life time expected credit loss fully provided for

Based on business environment in which the Company operates, a default on a financial asset is considered when the counter party fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

#### Management of credit risk for financial assets

#### Cash and cash equivalents and bank deposits

Credit risk related to cash and cash equivalents and bank balances is managed by only accepting highly rated banks and diversifying bank deposits and accounts in different banks across the country.

#### Loans

In the current year, loans are granted to Employee Welfare Trust wherein the trustees are the employees of a subsidiary company of the Company. These loans are considered high quality and hence the credit risk on such is considered very low.

#### Trade receivables

The Company's trade receivables are only with BC partners and are recoverable as per the business correspondence agreement, these trade receivables are considered high quality. The Company recognises lifetime expected credit losses on trade receivables using a simplified approach, wherein Company has defined percentage of provision by analysing historical trend of default and such provision percentage determined have been considered to recognise life time expected credit losses on trade receivables.

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#### Other financial assets measured at amortized cost

Other financial assets measured at amortized cost includes loans and advances to individuals and related parties, trade receivables, security deposits and others. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continuously.

#### A.2 Expected credit losses for financial assets

Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
21,712,575	0%	-	21,712,575
3,094,965	0%	-	3,094,965
68,527,740	0%	-	68,527,740
20,363	0%	-	20,363
1,178,042	0%	-	1,178,042
	carrying amount at default 21,712,575 3,094,965 68,527,740 20,363	carrying amount at default         probability of default           21,712,575         0%           3,094,965         0%           68,527,740         0%           20,363         0%	carrying amount at default         probability of default         credit losses           21,712,575         0%         -           3,094,965         0%         -           68,527,740         0%         -           20,363         0%         -

As at 31st March 2020	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	10,652,871	0%	-	10,652,871
Bank balances other than cash and cash equivalents	27,839,945	0%	-	27,839,945
Loans	40,000,000	0%	-	40,000,000
Trade receivables	1,124,064	0%	-	1,124,064
Other financial assets	4,323,099	0%	-	4,323,099

#### A.2 Expected credit losses for financial assets

#### Following is the trade receivables ageing:

As at 31st March 2021	Not due	0-30 Days	30-90 Days	90-180 Days	More than 180 Days	Total
Gross carrying amount	20,363	-	-	-	-	20,363
Expected loss rate	0%	0%	0%	0%	0%	0%
Expected credit loss	-	-	-	-	-	-

#### Following is the trade receivables ageing:

As at 31st March 2020	Not due	0-30 Days	30-90 Days	90-180 Days	More than 180 Days	Total
Gross carrying amount	1,124,064	-	-	-	-	1,124,064
Expected loss rate	0%	0%	0%	0%	0%	0%
Expected credit loss	-	-	-	-	-	-





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Reconciliation of loss allowance provision:	As at 31st March 2021	As at 31st March 2020
Loss allowance at beginning of the year	-	-
Assets originated or purchased	-	-
Loss allowance written back	-	-
Write – offs	-	-
Loss allowance at end of the year	-	-

#### **B** Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The Company takes into account the liquidity of the market in which the entity operates.

#### **Maturities of financial liabilities**

The tables below analyse the Company financial liabilities into relevant maturity groupings based on their contractual maturities.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

31st March 2021	Less than 1 year	1-2 year	2-3 year	More than 3 years	Total
Non-derivatives					
Borrowings - Debt securities	-	373,184,381	-	-	373,184,381
Other financial liabilities	5,990,052	-	-	-	5,990,052
Total	5,990,052	373,184,381	-	-	379,174,433
31st March 2020	Less than 1 year	1-2 year	2-3 year	More than 3 years	Total
Non-derivatives					
Borrowings - Debt securities	-	766,636,496	-	-	766,636,496
Other financial liabilities	15,397,841	-	-	-	15,397,841
Total	15,397,841	766,636,496			782,034,337

#### C Market risk

#### C.1 Market risk - Interest rate risk

#### **C.1.1 Liabilities**

The Company's policy is to minimize interest rate cash flow risk exposures on long-term financing. 'The Company's debt securities are carried at amortised cost and are fixed rate borrowings. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

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#### C1.2Assets

The Company's fixed deposits are carried at amortised cost and are fixed rate investments. They are therefore are not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

#### C.2 Market risk - Price risk

#### Exposure

The Company's exposure to price risk arises from investments held and classified in the balance sheet at fair value through profit or loss. To manage the price risk arising from investments, the Company diversifies its portfolio of assets.

#### Sensitivity

The table below summarises the impact of increases/decreases of the index on the Company's equity and profit for the period:

Impact on profit before tax		For the year ended 31st March 2020
Mutual Funds		
Net assets value – increase by 100 bps (100 bps)	1,184,474	1,037,685
Net assets value – decrease by 100 bps (100 bps)	(1,184,474)	(1,037,685)

#### 38. Capital management

The Company's capital management objectives are

- to ensure the Company's ability to continue as a going concern
- to provide an adequate return to shareholders

The Company monitors capital on the basis of the carrying amount of equity less cash and cash equivalents as presented on the face of balance sheet.

Management assesses the Company's capital requirements in order to maintain an efficient overall financing structure while avoiding excessive leverage. This takes into account the subordination levels of the Company's various classes of debt. The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares, or sell assets to reduce debt.

#### 39. Employee Stock Option Plan (ESOP)

#### ESOP Plan 2019 - I

The 'Fincare Business Services Stock Option Scheme' (the 'Plan I') was approved in the Extraordinary General Meeting of the members held on 13<sup>th</sup> May 2019. The Company introduced the Plan for the benefit of the employees of the subsidiary company Fincare Small Finance Bank Limited ("Fincare bank") and employees of Company. The plan provides for the creation and issue of 2,177,200 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Fincare Small Finance Bank Limited and employees of the Company. The options are to be granted to the eligible employees as per the eligibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of one year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.



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Pursuant to the Plan, the Company granted 2,177,200 options till 31st March 2021 ( 31st March 2020: 2,177,200). The stock compensation cost is computed under the fair value method and has been recognised as an additional investment in the Fincare bank on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Company has recorded an additional investment of ₹ 5,207,910 (31st March 2020: ₹ 39,119,882) in the Fincare Small Finance Bank Limited.

#### ESOP Plan 2019 - II

The 'Fincare Business Services Stock Option Scheme' (the 'Plan II') was approved in the Extraordinary General Meeting of the members held on 20th November 2019. The Company introduced the Plan for the benefit of the employees of the subsidiary company Fincare Small Finance Bank Limited ("Fincare bank") and employees of Company. The plan provides for the creation and issue of 2,885,300 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Fincare Small Finance Bank Limited and employees of the Company. The options are to be granted to the eligible employees as per the eligibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of one year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.

Pursuant to the Plan, the Company granted 2,885,300 options till 31st March 2021 (31st March 2020: 2,885,300). The stock compensation cost is computed under the fair value method and has been recognised as an additional investment in the Fincare bank on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Company has recorded an additional investment of ₹ 14,720,194 ( 31st March 2020: 10,677,266) in the Fincare Small Finance Bank Limited.

#### ESOP Plan 2020 - I

The 'Fincare Business Services Stock Option Scheme' (the 'Plan III') was approved in the Extraordinary General Meeting of the members held on 30th March 2020. The Company introduced the Plan for the benefit of the employees of the subsidiary company Fincare Small Finance Bank Limited ("Fincare bank") and employees of Company. The plan provides for the creation and issue of 3,340,400 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Fincare Small Finance Bank Limited and employees of the Company. The options are to be granted to the eligible employees as per the eliqibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of two year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.

Pursuant to the Plan, the Company granted 3,340,400 options till 31st March 2021 (31st March 2020: 3,340,400). The stock compensation cost is computed under the fair value method and has been recognised as an additional investment in the Fincare bank on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Company has recorded an additional investment of ₹ 21,054,716 (31st March 2020: Nil) in the Fincare Small Finance Bank Limited.

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## Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

	No. of options	Weighted average exercise price	
Options outstanding as at 1st April 2019			
Granted / (lapsed) during the year - Plan I	2,177,200	30.50	
Granted / (lapsed) during the year - Plan I	2,885,300	40.50	
Granted / (lapsed) during the year - Plan I	3,340,400	52.50	
Options outstanding as at 31st March 2020	8,402,900	42.68	
Granted / (lapsed) during the year - Plan I	-	-	
Granted / (lapsed) during the year - Plan II	(91,300)	40.50	
Granted / (lapsed) during the year - Plan III	(546,200)	-	
Options outstanding as at 31st March 2021	7,765,400	45.71	
Options outstanding - Plan I	2,177,200	30.50	
Options outstanding - Plan II	2,794,000	40.50	
Options outstanding - Plan III	2,794,200	52.50	

The grant date fair value of each option award is estimated on the date of grant using Black-Scholes-Merton model. The expected life used in the model has been adjusted, based on management's best estimate for the effects of non-transferability, exercise restrictions and behavioral considerations.

Options grant period	Vesting Percentage	Expected volatility	Dividend yield	Risk free interest rate	Weighted average exercise price (₹)	Fair value at grant date (₹)	Weighted average remaining contractual life (years)
ESOP Plan I - 1 Year vesting period	100%	41.15%	0.00%	7.07%	30.50	20.36	2.50
ESOP Plan II - 1 year vesting period	100%	41.95%	0.00%	6.17%	40.50	9.09	2.50
ESOP Plan III - 1 year vesting period	67%	41.09%	0.00%	5.82%	52.50	8.54	2.50
ESOP Plan III - 2 year vesting period	33%	41.75%	0.00%	6.36%	52.50	10.99	3.50



# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# 40. Revenue from contracts with customers

Set out below is the disaggregation of the Company's revenue from contracts with customers and reconciliation to profit and loss account:

	Year ended 31st March 2021	Year ended 31st March 2020
Type of service		
Fee and commission income	24,876,768	22,813,172
	24,876,768	22,813,172
Geographical markets		
India	24,876,768	22,813,172
Outside India	-	-
	24,876,768	22,813,172
Timing of revenue recognition		
Services transferred over time	24,876,768	22,813,172
	24,876,768	22,813,172

# Assets and liabilities related to contracts with customers

	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Trade receivables	20,363	1,124,064
Contract liabilities	-	-
	Year ended	V
	31st March 2021	Year ended 31 <sup>st</sup> March 2020
Revenue recognised in the period from:		
Revenue recognised in the period from:  Amounts included in contract liability at the beginning of the year		

Trade receivables are non-interest bearing and are generally on terms of 30 days. The Company has recognised Nil provision for expected credit loss during the year 2020-21 (2019-20: Nil).

Accounts receivable are recognised when the right to consideration becomes unconditional. Contract liability relates to payments received in advance of performance under the contract. Contract liabilities are recognised as revenue as (or when) we perform under the contract.

# Significant changes in contract asset and contract liability during the year are as follows:

	As at 31st March 2021	As at 31st March 2020
Contract liabilities at the beginning of the year	-	-
Increase due to cash received and decrease as a result of changes in the measure of progress, change in estimate	-	-
Contract liabilities at the end of the year	-	-

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# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

	For the Year Ended 31st March 2021	For the Year Ended 31st March 2020
Revenue as per contract	24,876,768	22,813,172
Adjustments	-	-
Revenue from contract with customers	24,876,768	22,813,172

### Revenue recognition for contract with customers - Fee and commission income:

The Contract with customers through which the Company earns a commission income includes the following promises:

- (i) Sourcing of loans
- (ii) Servicing of loans
- (iii) First loss default guarantee (FLDG)

All these promises are separable from each other and do not involve significant integration. Therefore, these promises constitute separate performance obligations. The consideration for these services is based on fixed percentage of interest and processing fee collected during the year. This consideration has been allocated amongst the performance obligations under the contract on the basis of relative standalone prices. Revenue recognition: Revenue from all three performance obligations being sourcing of loans, servicing of loans and FLDG shall be recognised over a period of time, as the customer benefits from these services as and when it is delivered/performed by the Company.

# 41. Scheme of Amalgamation (Scheme)

- (a) The Board of Directors of the Company at its meeting held on 26<sup>th</sup> September 2019, had approved the acquisition of Lok Management Services Private Limited ('LOK') by way of a Scheme of Amalgamation. The appointed date of the Scheme was April 01 2019 and was subject to the approval of the majority of the shareholders and creditors of FBSL, the National Company Law Tribunal (NCLT) and the permission and approval of any other statutory or regulatory authorities, as applicable.
- (b) Consequent to the approval of the Scheme of Amalgamation by the 'Regional Director-South Each Region, Ministry of Corporate Affairs, Hyderabad on 05<sup>th</sup> March 2019 and effected on 1<sup>st</sup> April, 2019 (effective date), being the date of filing with the Registrar of Companies, all the assets, liabilities and reserves of LOK were transferred to and vested in the Company with effect from April 01 2019, the appointed date.
- (c) In accordance with Part II of the Scheme, all of the assets and liabilities of LOK was transferred to the Company with effect from the appointed date at the respective book values in the financial statements of FBSL. Further, the difference between the investments in transferee company and the amount of Share capital in the transferor company as on the effective date have been adjusted in the securities premium account of the transferee company. Since, the Company, LOK are under common control, this transaction has been accounted in accordance with the Pooling of Interests Method outlined in IND AS 103 "Business Combination", and the deficit of the net assets acquired over the consideration issued has been debited to Retained earnings determined as follows:



# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

	As at 31 <sup>st</sup> March 2019 ₹
Financial Assets	
Cash and cash equivalents	68,418,582
Bank balances other than cash and cash equivalents	133,133,779
Receivables	
Trade receivables	28,512,755
Loans	19,880,476
Investments	509,999,938
Other financial assets	6,088,860
Non-financial Assets	
Current tax assets (net)	15,596,946
Deferred tax assets (net)	3,194,000
Property, plant and equipment	3,734,440
Other intangible assets	10,402
Other non-financial assets	4,076,227
TOTAL	792,646,405
Liabilities and Equity	
Liabilities	
Financial Liabilities	
Other financial liabilities	48,137,706
Non-Financial Liabilities	
Contract liabilities	-
Current tax liabilities (net)	-
Provisions	776,348
Other non-financial liabilities	3,042,486
Equity	
Equity share capital	186,285,790
Other equity	554,404,075
Total Liabilities and Equity	792,646,405

# **42. Core Investment Company (CIC) Compliance Ratios:**

SI No.	Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
i	Investments in equity shares of group companies as a proportion of Net Assets	98.09%	99.46%
ii	Capital ratio (%) [Adjusted net worth/Risk weighted assets]	94.37%	90.33%
iii	Leverage ratio (Times) [Outside liabilities/Adjusted net worth]	0.001	0.003

# **Capital Risk Adequacy Ratio:**

As per RBI Master Circular RBI/2015-16 DNBR (PD) CC.No.052/03.10.119/2015-16 maintenance of Capital Adequacy Ratio is not applicable.

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Liabilities

# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# **Asset Liability Management**

As on 31st March 2021

Particulars	Liabilities	Advances	Investments*
Upto 1 month	5,086,947	24,807,540	118,447,350
Over 1 month to 2 months	1,379,140	20,363	-
Over 2 months upto 3 months	-	-	-
Over 3 months upto 6 months	-	-	3,601,997,136
Over 6 months upto 1 year	-	-	-
Over 1 Year to 3 Years	373,184,381	155,206,291	-
Over 3 Years to 5 Years	-	-	-
Over 5 Years	-	-	3,601,997,137
Total	379,650,468	180,034,194	7,322,441,623

<sup>(\*)</sup> Assuming dilution pursuant to proposed Intial Public Offering of the subsidiary, Fincare Small Finance Bank Limited.

# **Asset Liability Management**

e) Commercial paper f) Other loans

**Particulars** 

As on 31st March 2020

Investments

Advances

Upto 1 month	16,672,776	38,492,816	103,768,465	
Over 1 month to 2 months	20,487	1,124,064	-	
Over 2 months upto 3 months	-	-	-	
Over 3 months upto 6 months	-	-	-	
Over 6 months upto 1 year	-	-	-	
Over 1 Year to 3 Years	-	143,395,381	186,974,674	
Over 3 Years to 5 Years	766,636,496	-	-	
Over 5 Years	-	-	7,449,496,080	
Total	783,329,759	183,012,261	7,740,239,219	
Doutierdous	As at 31st March 2021			
Particulars	Amount o	outstanding A	mount overdue	
Liabilities side				
1. Loans and advances availed by the non-banking financial cominclusive of interest accrued thereon but not paid:	pany			
a) Debentures				
Secured		-	-	
Unsecured		-	-	
(other than falling within the meaning of public deposits)				
b) Deferred credits		-	-	
c) Term loans including accrued interest but not paid	373,1	184,381	-	
d) Inter-corporate loans and borrowings		_	_	



# **Notes forming part of standalone financial statements** for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

Additional disclosures pursuant to the Reserve Bank of India Master Direction - Core Investment Companies (Reserve Bank) Directions, 2016 DNBR. PD. 003/03.10.119/2016-17, dated August 25, 2016 vide paragraph 21

Particulars	As at 31st March 2020			
Particulars	Amount outstanding	Amount overdue		
Liabilities side				
1. Loans and advances availed by the non-banking financial company inclusive of interest accrued thereon but not paid:				
a) Debentures				
Secured	766,636,496	-		
Unsecured	-	-		
(other than falling within the meaning of public deposits)				
b) Deferred credits	-	-		
c) Term loans including accrued interest but not paid	-	-		
d) Inter-corporate loans and borrowings	-	-		
e) Commercial paper	-	-		
f) Other loans	-	-		

As	sets side	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
2	Breakup of loans and advances including bills receivables		
	a) Secured	-	-
	b) Unsecured	68,527,740	40,000,000
3	Breakup of leased assets and stock on hire and other assets counting towards AFC activities		
	i) Lease assets including lease rentals under sundry debtors		
	a) Financial lease	-	-
	b) Operating lease	-	-
	ii) Stock on hire including hire charges under sundry debtors		
	a) Assets on hire	-	-
	b) Repossessed assets	-	-
	iii) Other loans counting towards AFC activities		
	a) Loans where assets have been repossessed	-	-
	b) Loans other than (a) above	68,527,740	40,000,000

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# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

		As at 31st March 2021	As at 31 <sup>st</sup> March 2020
4. B	Breakup of investments		
C	Current investments		
1	Quoted		
i	Shares		
	a) Equity	-	-
	b) Preference	-	-
ii	Debentures and bonds	-	-
ii	i Units of mutual funds	118,447,350	103,768,465
i۱	V Government securities	-	-
V	Others	-	-
2	Unquoted		
i	Shares		
	a) Equity	-	-
	b) Preference	-	-
ii	Debentures and bonds	-	-
ii	i Units of mutual funds	-	-
i۱	V Government securities	-	-
V	Others	-	-

Additional disclosures pursuant to the Reserve Bank of India Master Direction - Core Investment Companies (Reserve Bank) Directions, 2016 DNBR. PD. 003/03.10.119/2016-17, dated August 25, 2016 vide paragraph 21

		As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Br	eakup of investments (cont'd)		
Lo	ng term investments		
1	Quoted		
i	Shares		
	a) Equity	-	-
	b) Preference	-	-
ii	Debentures and bonds	-	-
iii	Units of mutual funds	-	-
iv	Government securities	-	-
V	Others	-	-
2	Unquoted		
i	Shares	-	-
	a) Equity	7,114,947,913	7,399,698,932
	b) Preference	-	-
ii	Debentures and bonds	-	186,548,853
iii	Units of mutual funds	-	-
iv	Government securities	-	-
V	Others	89,046,360	49,797,148

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# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# 5. Borrower group - wise classification of assets financed as in (2) and (3) above

		As	at 31" March 2	2021
Cate	egory		Net of provisio	ns
		Secured	Unsecured	Total
1	Related parties	_		
a)	Subsidiaries	-	-	-
b)	Companies in the same group	-	-	-
c)	Other related parties	-	-	-
2	Other than related parties	-	68,527,740	68,527,740
		-	68,527,740	68,527,740
		As	at 31st March 2	2020
Cate	egory		Net of provisio	ns
		Secured	Unsecured	Total

		As at 31st March	2020
Category		Net of provision	ons
	Secured	Unsecured	Total
1 Related parties			
a) Subsidiaries	-	-	-
b) Companies in the same group	-	-	-
c) Other related parties	-	-	-
2 Other than related parties	-	40,000,000	40,000,000
	-	40,000,000	40,000,000

6. Investor group - wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted)

Catagory	Market value / breal NA	•
Category	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
1 Related parties		
a) Subsidiaries	7,114,947,913	7,586,247,785
b) Companies in the same group	-	-
c) Other related parties	-	-
2 Other than related parties	118,447,350	103,768,465
	7,233,395,263	7,690,016,250

Additional disclosures pursuant to the Reserve Bank of India Master Direction - Core Investment Companies (Reserve Bank) Directions, 2016 DNBR. PD. 003/03.10.119/2016-17, dated August 25, 2016 vide paragraph 21.

# 7. Other information

	As at 31st March 2021	As at 31st March 2020
i Gross non-performing assets		
a) Related parties	-	-
b) Other than related parties	-	-
ii Net non-performing assets		
a) Related parties	-	-
b) Other than related parties	-	-
iii Assets acquired in satisfaction of debt	-	-

# Notes forming part of standalone financial statements

for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# 8. Disclosure of provision for frauds

	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Number of frauds reported during the year	-	1
Amount involved in such frauds	-	949,456
Provision made during the year (net of recovery)	-	949,456
Unamortised provision debited from other reserves	-	-

### 43. Details of dues to Micro, Small and Medium Enterprises as per MSMED Act, 2006

As at 31st March 2021, there are no dues to Micro and Small Enterprises that are reportable under The Micro, Small and Medium Enterprises Development (MSMED) Act, 2006. The list of undertakings covered under MSMED Act, 2006 were determined by the Company on the basis of information available with the Company and have been relied upon by the Auditors.

# 44. COVID 19 - Impact on financial statements

The novel coronavirus (COVID-19) pandemic (as declared by WHO) is causing significant disturbance and slowdown of economic activities globally and in India. The Company has evaluated impact of COVID-19 on its business operations, assessed the Company's liquidity position and evaluated the recoverability and carrying value of its assets including property plant and equipment and investments as at 31st March 2021. Based on its review, consideration of internal and external information up to the date of approval of these financial results, current indicators of future economic conditions relevant to the Company's operations and other market factors and information, management has concluded that no adjustments are required to the Company's financial statements at this time. However, the full extent of impact of the COVID-19 pandemic on the operations, and financial metrics (including impact on impairment of the investment in the subsidiary) will depend on government and regulatory guidelines and future developments which are uncertain and incapable of estimation at this time.

# For Walker Chandiok and Co. LLP

Chartered Accountants Firm Registration No: 001076N/N500013

Manish Gujral

Partner Membership No.: 105117 UDIN: 21105117AAAADC6340

Mumbai 10<sup>th</sup> June 2021 For and on behalf of the Board of Directors of Fincare Business Services Limited

G. Dasarathareddy

Managing Director DIN: 01760054

Bengaluru 10<sup>th</sup> June 2021

Gautam Gupta Chief Financial Officer

Ahmedabad 10<sup>th</sup> June 2021 **Dhiraj Poddar** Director

DIN: 01946905 Mumbai 10<sup>th</sup> June 2021

**Parul Molri** 

10<sup>th</sup> June 2021

Company Secretary M No. ACS32934 Bengaluru



# Corporate Overview | Statutory Reports | Financial Statements

# **Independent Auditor's Report**

To the Members of Fincare Business Services Limited

Report on the Audit of the Consolidated Financial Statements

# **Opinion**

- 1. We have audited the accompanying consolidated financial statements of Fincare Business Services Limited ('the Holding Company') and its subsidiary (the Holding Company and its subsidiary together referred to as 'the Group'), as listed in **Annexure I**, which comprise the Consolidated Balance Sheet as at 31st March 2021, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ('Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards ('Ind AS') specified under section 133 of the Act, of the consolidated state of affairs of the Group, as at 31st March 2021, and their consolidated profit (including other comprehensive income), consolidated cash flows and the consolidated changes in equity for the year ended on that date.

### **Basis for Opinion**

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered

Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Emphasis of Matter**

4. We draw attention to Note 53 to the accompanying consolidated financial statements, which describes the economic and social disruption the Group is facing as a result of COVID-19 pandemic including the moratorium period offered to borrowers as directed by the Reserve Bank of India. The full extent of impact of the events on the Group's operations and financial metrics including the impact on the impairment provision recognized towards the loan assets outstanding as at 31st March 2021 will depend on future developments which are uncertain at this time.

Our opinion is not modified in respect of this matter.

# Information other than the Consolidated Financial Statements and Auditor's Report thereon

 The Holding Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Director's Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated

financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. Reporting under this section is not applicable as no other information is obtained at the date of this auditor's report

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

- 6. The accompanying consolidated financial statements have been approved by the Holding Company's Board of Directors. The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated state of affairs (consolidated financial position), consolidated profit or loss (consolidated financial performance including other comprehensive income), consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Ind AS specified under section 133 of the Act. The Holding Company's Board of Directors is also responsible for ensuring accuracy of records including financial information considered necessary for the preparation of consolidated Ind AS financial statements. Further, in terms of the provisions of the Act, the respective Board of Directors /management of the companies included in the Group, are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement. whether due to fraud or error. These financial statements have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.
- 7. In preparing the consolidated financial statements, the

- respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.
- Those Board of Directors are also responsible for overseeing the financial reporting process of the companies included in the Group.

# Auditor's Responsibilities for the Audit of the Financial Statements

- 9. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 10. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls;

# **§** fincare

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's
  use of the going concern basis of accounting and,
  based on the audit evidence obtained, whether
  a material uncertainty exists related to events or
  conditions that may cast significant doubt on the
  ability of the Group to continue as a going concern. If
  we conclude that a material uncertainty exists, we are
  required to draw attention in our auditor's report to the
  related disclosures in the financial statements or, if such
  disclosures are inadequate, to modify our opinion. Our
  conclusions are based on the audit evidence obtained
  up to the date of our auditor's report. However, future
  events or conditions may cause the Group to cease to
  continue as a going concern; and
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 11. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# **Report on Other Legal and Regulatory Requirements**

- 12. As required by section 197(16) of the Act, based on our audit on separate financial statements of the subsidiaries, associates and joint ventures, we report that the Holding Company paid remuneration to their respective directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act. Further, we report that the provisions of section 197 read with Schedule V to the Act are not applicable to the subsidiary company, since the company is a banking company, as defined under the Banking Regulation Act, 1949 and reporting under section 197(16) in relation to whether the remuneration paid by the subsidiary company is in accordance with the provisions of section 197 of the Act and whether any excess remuneration has been paid in accordance with the aforesaid section is not applicable.
- 13. As required by Section 143 (3) of the Act, based on our audit on separate financial statements and other financial

information of the subsidiary, we report, to the extent applicable, that:

- a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid consolidated financial statements;
- b) in our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors;
- the consolidated financial statements dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
- d) in our opinion, the aforesaid consolidated financial statements comply with Ind AS specified under section 133 of the Act;
- e) on the basis of the written representations received from the directors of the Holding Company and taken on record by the Board of Directors of the Holding Company and its subsidiary company, none of the directors of the Group companies, are disqualified as on 31st March 2021 from being appointed as a director in terms of Section 164(2) of the Act.
- f) with respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company, and its subsidiary company, and the operating effectiveness of such controls, refer to our separate report in 'Annexure II'; and
- g) with respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us and based on the audit on separate financial statements as also the other financial information of the subsidiary:
  - i. the consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group, as detailed in Note 42 to the consolidated financial statements;
  - ii. the Holding Company did not have any long-term contracts including derivative contracts for which

Corporate Overview | Statutory Reports | Financial Statements

there were any material foreseeable losses as at 31st March 2021:

- iii. there were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company, and its subsidiary company, during the year ended 31st March 2021; and
- iv. the disclosure requirements relating to holdings as well as dealings in specified bank notes were applicable for the period from 8<sup>th</sup> November 2016 to 30<sup>th</sup> December 2016, which are not relevant to

these consolidated financial statements. Hence, reporting under this clause is not applicable.

### For Walker Chandiok & Co LLP

**Chartered Accountants** 

Firm's Registration No.: 001076N/N500013

# Manish Gujral

Partner

Membership No.: 105117 UDIN: 21105117AAAAHF5056

Place: Mumbai

Date: 30th August 2021

Annexure I to the Independent Auditor's Report of even date to the members of Fincare Business Services Limited on the consolidated financial statements for the year ended 31st March 2021

List of entities included in the Statement

Subsidiary:

(a) Fincare Small Finance Bank Limited



# Consolidated Balance Sheet as at 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

Particulars	Schedule	As at 31st March 2021	As at 31st March 2020
ASSETS			
Financial assets			
Cash and cash equivalents	3	11,435.84	10,763.01
Bank balances other than cash and cash equivalents	4	137.32	104.27
Trade receivables	5	0.02	1.12
Loans	6	56,208.01	51,671.92
Investments	7	13,174.48	10,408.43
Other financial assets	8	1,246.87	1,112.12
Non Financial assets			
Current tax assets (net)	9	39.88	33.82
Deferred tax assets (net)	10	875.85	510.28
Property, plant and equipment	11	1,094.34	1,095.95
Goodwill	13	418.33	418.33
Other intangible assets	12	10.20	27.10
Other non-financial assets	14	211.88	215.51
Total assets		84,853.02	76,361.86
LIABILITIES AND EQUITY			
LIABILITIES			
Financial Liabilities			
Payables			
Other than trade payables			
Total outstanding dues of micro enterprises and small enterprises		3.90	4.63
Total outstanding dues of creditors other than micro enterprises and small enterprises		185.43	202.72
Debt securities	15	-	766.64
Borrowings (Other than debt securities)	16	18,447.37	17,410.66
Deposits	17	53,171.70	46,539.86
Subordinated liabilities	18	1,994.20	1,806.58
Other financial liabilities	19	781.04	369.72
Non-Financial Liabilities			
Current tax liabilities (net)	20	-	1.35
Provisions	21	120.30	126.55
Contract liabilities	22	142.06	189.22
Other non financial liabilities	23	91.79	96.57
Equity			
Equity share capital	24	328.42	328.42
Other equity	25	8,622.36	7,910.98
Equity attributable to equity holders of the parent company		8,950.78	8,239.40
Non-controlling interest		964.45	607.96
Total equity		9,915.23	8,847.36
Total liabilities and equity		84,853.02	76,361.86
Summary of significant accounting policies	1-2		

Summary of significant accounting policies

1 - 2

The accompanying notes are an integral part of the financial statements.

This is the Consolidated Balance Sheet referred to in our report of even date.

For Walker Chandiok and Co. LLP Chartered Accountants Firm Registration No: 001076N/N500013

Manish Gujral

Partner Membership No.: 105117 UDIN : 21105117AAAAHF5056

Mumbai 30<sup>th</sup> August 2021 For and on behalf of the Board of Directors of **Fincare Business Services Limited** 

**G. Dasarathareddy** Managing Director DIN: 01760054

Chittoor 30th August 2021

**Dhiraj Poddar** Director

DIN: 01946905 Mumbai 30<sup>th</sup> August 2021 Gautam Gupta Chief Financial Officer

Bengaluru 30<sup>th</sup> August 2021

Parul Molri Company Secretary Membership No.:ACS32934

Bengaluru 30<sup>th</sup> August 2021

# Corporate Overview | Statutory Reports | Financial Statements

# Consolidtated Statement of Profit and Loss Account for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

Particulars	Schedule	Year ended 31 <sup>st</sup> March 2021	Year ended 31 <sup>st</sup> March 2020
Revenue from operations (I)			
Interest income	26	12,961.06	11,060.71
Fee and commission income	27	489.86	433.05
Net gain on fair value changes	28	1.06	0.59
Net gain on derecognition of financial instruments under amortised cost category	29	541.34	-
Other operating income	30	411.83	435.58
Total revenue from operations		14,405.15	11,929.93
Other income	31	76.78	75.27
Total Income		14,481.93	12,005.20
Expenses			
Finance cost	32	5,702.10	4,697.28
Net loss on fair value changes		-	-
Impairment on financial instruments	33	3,159.86	1,123.69
Employee benefit expenses	34	2,959.28	2,655.83
Depreciation and amortization	35	321.43	271.16
Other expenses	36	1,412.21	1,390.68
Total Expenses		13,554.88	10,138.64
Profit before tax		927.05	1,866.56
Tax expense			
Prior year tax	37	2.38	1.99
Current tax	37	595.99	791.87
Deferred tax	37	(375.12)	(186.48)
Profit for the year		703.80	1,259.18
Other Comprehensive Income			•
Items that will not be reclassified to profit and loss			
Remeasurement of the net defined benefit plans		17.79	(11.22)
Income tax relating to the above	10	(4.48)	2.83
Items that will be reclassified to profit and loss		( , , , ,	
Changes in fair value of investments		20.13	211.36
Income tax relating to above item	10	(5.07)	(51.00)
Other comprehensive income for the year, net of tax		28.37	151.97
Total comprehensive income for the year		732.17	1,411.15
Profit for the year attributable to:			.,
Owners of the Company		634.64	1,163.50
Non-controlling interest		69.16	95.68
		703.80	1,259,18
Other Comprehensive Income attributable to:			1,207110
Owners of the Company		25.79	140.95
Non-controlling interest		2.58	11.02
Tron controlling interest		28.37	151.97
Total Comprehensive Income attributable to:		20107	131137
Owners of the Company		660.43	1,304.45
Non-controlling interest		71.74	106.70
condoming interest		732.17	1,411.15
Earning per equity share	38	/32.1/	1,411.13
Basic (In ₹)	30	1.93	3.54
Diluted (In ₹)		1.93	3.54
		1.91	3.31
Summary of significant accounting policies	2 - 4		

Summary of significant accounting policies

The accompanying notes are an integral part of the financial statements.

This is the Consolidated Balance Sheet referred to in our report of even date.

For Walker Chandiok and Co. LLP Chartered Accountants Firm Registration No: 001076N/N500013

Manish Gujral Partner Membership No.: 105117 UDIN: 21105117AAAAHF5056

Mumbai 30th August 2021 For and on behalf of the Board of Directors of **Fincare Business Services Limited** 

**G. Dasarathareddy** Managing Director DIN: 01760054

Chittoor 30<sup>th</sup> August 2021

**Dhiraj Poddar** Director DIN: 01946905 Mumbai 30th August 2021 Gautam Gupta Chief Financial Officer

Bengaluru 30<sup>th</sup> August 2021 **Parul Molri** 

Company Secretary Membership No.:ACS32934 Bengaluru 30<sup>th</sup> August 2021



# Consolidated Cash Flow Statement for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

Particulars	Year ended 31st March 2021	Year ended 31 <sup>st</sup> March 2020
Cash flow from operating activities		
Profit before tax	927.05	1,866.56
Adjustment for :		
Depreciation and amortisation expenses	321.42	271.43
Profit on sale of Investment	(49.35)	(19.98)
Loss on sale of non-convertible debentures	8.39	4.01
Amortisation of Investments	61.25	9.12
(Profit) / loss on disposal of fixed assets	(0.08)	0.65
Loan portfolio written off	913.28	454.36
Employee stock option expense	49.22	49.80
Provision on portfolio loans	2,276.24	721.79
Provision for other contingencies	(26.67)	(15.26)
Provision / depreciation - Investments	(0.51)	(0.79)
Net (gain) / loss on derecognition of financial instruments under amortised cost category	(541.34)	20.29
Interest accrued on securitized assets	0.75	16.44
Interest accrued on non-performing assets	(24.49)	(3.57)
Interest accrued on loan to FEWT	(6.03)	-
Amortization of upfront fees / premium on securitisation	(20.72)	177.36
Fair valuation of financial instruments under amortised cost category	(1.26)	(5.52)
Interest expense on lease obligation	85.78	61.64
Deferral of debit card income and expense	(42.40)	56.18
Unrealized gain / loss on fair valuation of investments	2.12	(0.32)
Remeasurement of defined benefit obligations reclassified to other comprehensive income	17.79	(12.01)
Operating profit before working capital changes	3,950.44	3,652.18
Changes in working capital:		
Increase in deposits	6,631.74	24,855.89
(Increase) in investments	(2,789.71)	(3,075.70)
(Increase) in loans and advances	(7,815.05)	(19,252.95)
(Increase) / decrease in other financial and non financial assets	(46.29)	585.69
Increase / (decrease) in other financial and non financial liabilities	399.31	(413.24)
Cash generated from operating activities	330.44	6,351.87
Income taxes paid (net of refunds)	(606.37)	(751.81)
Net cash flow (used in) / generated from operating activities	(275.93)	5,600.07
Cash flows from investing activities		
Purchase of mutual funds	(2,045.40)	(6,080.29)
Proceeds from sale of Investment in equity shares - FSFBL	328.01	-
Proceeds from sale of mutual funds	2,037.29	5,996.56
Proceeds from term money lending	(399.92)	899.90
Proceeds from sale of debt securities	178.58	-
Purchase of property, plant and equipment	(129.20)	(243.49)
Proceeds from sale of property, plant and equipment	0.88	0.72
Maturity of fixed deposits	24.74	105.29
Net cash flow (used in) / generated from investing activities	(5.02)	678.69

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# Consolidated Cash Flow Statement for the year ended 31st March 2021

(All amounts in ₹ except otherwise stated)

Particulars	Year ended 31st March 2021	Year ended 31st March 2020
Cash flow from financing activities		
Proceeds from issuance of equity share capital	-	48.68
Proceeds from borrowing under the LAF segment	(470.00)	1,030.00
Proceeds from borrowings (other than debt securities)	5,070.00	4,250.00
Repayment of borrowings (other than debt securities)	(3,089.76)	(7,063.67)
Proceeds from issue of subordinated liabilities	-	1,097.49
Loan given to FEWT	(22.50)	(40.00)
Payment of lease obligation	(183.85)	(123.32)
Share and debenture issue expenses	-	(11.25)
Proceeds from issue of debt securities	-	750.00
Proceeds from redemption of debt securities	(750.00)	(425.00)
Net cash flow generated from / (used in) financing activities	553.89	(487.07)
Net increase in cash and cash equivalents (A + B + C)	272.94	5,791.68
Cash and cash equivalents at the beginning of the year	10,763.01	4,971.33
Cash and cash equivalents at the end of the year	11,035.95	10,763.01
Fincare Business Services Limited		
Components of cash and cash equivalents		
Cash on hand	262.84	180.79
Balances with banks in current accounts	2,253.11	1,402.22
Balances with others (RBI)	8,520.00	9,180
Total cash and cash equivalents (Refer note 3)	11,035.95	10,763.01

**Summary of Significant Accounting Policies** 

The accompanying notes are an integral part of the financial statements.

This is the Consolidated Balance Sheet referred to in our report of even date.

For Walker Chandiok and Co. LLP Chartered Accountants Firm Registration No: 001076N/N500013

Manish Gujral Partner Membership No.: 105117 UDIN: 21105117AAAAHF5056 Mumbai

30<sup>th</sup> August 2021

For and on behalf of the Board of Directors of **Fincare Business Services Limited** 

G. Dasarathareddy Managing Director DIN: 01760054 Chittoor

30th August 2021 **Dhiraj Poddar** 

Director DIN: 01946905 Mumbai 30<sup>th</sup> August 2021

**Gautam Gupta** Chief Financial Officer

Bengaluru 30<sup>th</sup> August 2021

**Parul Molri** Company Secretary Membership No.:ACS32934

Bengaluru 30<sup>th</sup> August 2021

Parul Molri Company Secretary Membership No.:ACS32934

**Corporate Overview | Statutory Reports | Financial Statements** 

# Consolidated Statement of Changes in Equity for the year ended 31st March 2021 (All amounts in § except otherwise stated)

Darticulars	As at	Change in equity share	As at	Change in equity share	As at
	1st April 2019	capital during the year	2020	capital during the year	2021
Equity shares of ₹ 1 each, issued, subscribed and fully paid up	328.42	1	328.42	ı	328.42

**fincare** 

B. Other equity											
Particulars	Reserve fund u/s 45-IC of RBI Act 1934 (refer note 1)	Reserve fund u/s 17(2) u/s 45-IC of u/s 17(2) of Banking RBI Regulation Act 1934 Act, 1949 (refer note 1) (refer note 2)		Capital Securities reserve premium	Investment fluctuation reserve	Stock option reserve	Retained earnings	Other Comprehensive income	Total other equity	Non controlling interest	Total
Balance as at 1st April 2019	191.93	299.95	659.51	299.95 659.51 4,981.18	31.13	•	404.14	9.74	9.74 6,577.58	452.58	452.58 7,030.16
Adoption of Ind AS 116 w.e.f. April 1, 2019 (net of tax)	ı	'	'	'	'	ı	(20.85)	ı	(20.85)	'	(20.85)
Profit for the year	1	'	'	' 	' 	'	1,163.50	1	1,163.50	95.68	1,259.18
Transfers to Statutory reserves	ı	1	-			'	(358.66)	1	(358.66)	•	(358.66)
Add: Addition during the year	ı	358.66	'	'	43.34	'	(43.34)	1	358.66	59.70	418.36
Add: Stock options granted during the year	1	'	1	ı	1	49.80	ı	ı	49.80	1	49.80
Add: Changes in fair value of Investments (net of tax)	1	'	1	1	'	ı	1	149.35	149.35	'	149.35
Add: Remeasurement of the net defined benefit asset (net of tax)	1	'	'	'	'		(8.40)	ı	(8.40)	'	(8.40)
Balance as at 31st March 2020	191.93	658.61	659.51	658.61 659.51 4,981.18	74.47	49.80	49.80 1,136.39	159.09	159.09 7,910.98	607.96	607.96 8,518.94

From the desk of the

# Consolidated Statement of Changes in Equity (Cont'd) for the year ended 31st March 2021

Report on CSR

Report on Corporate

Discussion & Analysis

9,586.81	964.45	8,622.36 964.45	80	100.75 1,493.09 171.57	1,493.0	100.75		659.51 4,981.18 82.86	4,981.	659.51	.47	941.47	191.93	Balance as at 31st March 2021
13.31	'	13.31	'	31	13.31	1	1			·	'		±.	Add: Remeasurement of the net defined benefit asset (net of tax)
12.48	'	12.48	12.48			1	1				'			Add: Changes in fair value of Investments (net of tax)
50.95	'	50.95	'			50.95	1			·	'	,		Add: Stock options granted during the year
570.19	287.33	282.86	1	(6	(8.39)	1	8.39	,			282.86	1		Add: Addition during the year
(282.86)	'	(282.86)	1	(9	(282.86)	1	'	,			'	1		<b>Transfers to Statutory reserves</b>
69.16 703.80	69.16	634.64	•	54	634.64	1	'				'			Profit for the year

'The transfer to statutory reserve u/s 17(2) of the Banking Regul for FSFBL and has not been adjusted for IND AS adjustments..

rd of Directors of <mark>imited</mark>	Dhiraj Poddar Gautam Gupta Director Chief Financial Officer DIN: 01946905	Mumbai Bengaluru 30th August 2021 30th August 2021
For and on behalf of the Board of Directors of Fincare Business Services Limited	<b>G. Dasarathareddy</b> Managing Director DIN: 01760054	Chittoor 30 <sup>th</sup> August 2021
For <b>Walker Chandiok and Co. LLP</b> Chartered Accountants	Firm Registration No: 0010/6N/N500013  Manish Gujral Partiner  Mancheschis No: 105117	Menibersiip No. 109 17 Mumba Mumba Mumba 130th Adametra 178 Adametra 178 Adametra 1881

# Corporate Overview | Statutory Reports | Financial Statements



# **Notes forming part of Consolidated Financial Statements** for the year ended 31st March 2021 (All amounts in ₹ except otherwise stated)

# Summary of significant accounting policies and other explanatory information

# a) Group overview

Fincare Business Services Limited (formerly Fincare Business Services Private Limited) (the 'Company') is a Non-Banking Financial Company. The Company was incorporated on 1st August 2014. The Company has converted itself from a private limited company to a public limited company with effect from 23rd November 2016.

The Company was incorporated primarily as a private company under the Companies Act,1956, to manage the capital requirement in associate companies and also provides the financial management and consultancy services. The Company has converted into a non-deposit accepting Non- Banking Financial Company - Core Investment Company (NBFC - CIC) with the Reserve Bank of India ('RBI') with effect from 2<sup>nd</sup> February 2017.

Pursuant to the provisions of section 233 of the Companies Act, 2013, the Company received 'confirmation order of scheme of amalgamation' of Lok Management Services Private Limited (Transferor company of Karnataka) from 'Regional Director-South East Region, Ministry of Corporate Affairs, Hyderabad on 03<sup>rd</sup> March 2020 and the Company made changes in MOA and reported to the 'RBI'.

The consolidated financial statements for the year ended 31<sup>st</sup> March 2021 were authorized and approved for issue by the Board of Directors on 30<sup>th</sup> August 2021.

The consolidated financial statements comprise of the financial statements of Fincare Business Services Limited (the Holding Company) and its subsidiary (collectively known as "the Group") as listed below:

Name of the Country of		Effective ownership interest (%)	
entity	incorporation	31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
Subsidiary:			
Fincare Small Finance Bank Limited	India	90.91%	92.75%

# b) Basis of preparation and presentation

# (i) Basis of preparation

In accordance with the notification issued by the Ministry of Corporate Affairs, the Group is required to

prepare its consolidated financial statements as per the Indian Accounting Standards prescribed under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended) ('Ind AS'). Accordingly, the Group has prepared these consolidated financial statements which comprise the Consolidated Balance Sheet as at 31st March 2021, the Consolidated Statement of Profit and Loss, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year ended 31st March 2021, and a summary of significant accounting policies and other explanatory information (together hereinafter referred to as 'consolidated financial statements').

The consolidated financial statements have been prepared using the significant accounting policies and measurement bases summarised below. These accounting policies have been used throughout all periods presented in these consolidated financial statements.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments measured at fair values at the end of each reporting period, as explained in the accounting policies below.

# (ii) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 31<sup>st</sup> March 2021. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights, including potential voting rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee:
- Rights arising from other contractual arrangements;
- The Group's voting rights and potential voting rights; and
- The size of the group's holding of voting rights relative to the size and dispersion of the holdings of the other voting rights holders.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary.

Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Group uses accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that group member's financial statements in preparing the consolidated financial statements to ensure conformity with the group's accounting policies.

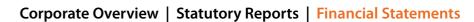
The financial statements of all members of the Group used for the purpose of consolidation are drawn up to same reporting date as that of the Holding Company, i.e., year ended on 31st March. When the end of the reporting period of the Holding Company is different from that of a subsidiary, the subsidiary prepares, for consolidation purposes, additional financial information as of the same date as the financial statements of the Holding Company to

enable the Holding Company to consolidate the financial information of the subsidiary, unless it is impracticable to do so.

### **Consolidation procedures**

- a) Combine like items of assets, liabilities, equity, income, expenses and cash flows of the Holding Company with those of its subsidiaries. For this purpose, income and expenses of the subsidiary are based on the amounts of the assets and liabilities recognised in the consolidated financial statements at the acquisition date.
- b) Offset (eliminate) the carrying amount of the Holding Company's investment in each subsidiary and the Holding Company's portion of equity of each subsidiary. Business combinations policy explains how to account for any related goodwill.
- c) Eliminate in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full). Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Ind AS 12 Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Non- controlling interest represents the amount of equity not attributable, directly or indirectly, to the Company at the date on which investment in a subsidiary is made and its share of movements in equity since that date. Non-controlling interests and equity of subsidiaries are shown separately in the Consolidated Statement of Profit and Loss, consolidated statement of changes in equity and consolidated balance sheet respectively. Profit or loss and each component of Other Comprehensive Income (OCI) are attributed to the equity shareholders of the Holding Company of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income,





expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary;
- Derecognises the carrying amount of any noncontrolling interests;
- Derecognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in the Consolidated Statement of Profit or Loss; and

Reclassifies the Holding Company's share of components previously recognised in OCI to Consolidated Statement of Profit or Loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

# (iii) Statement of compliance with Indian Accounting Standards (Ind AS)

These Consolidated Financial Statements ("the Financial Statements") have been prepared in accordance with the Indian Accounting Standards ('Ind AS') as notified by Ministry of Corporate Affairs ('MCA') under Section 133 of the Companies Act, 2013 ('Act') read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act. The Group has uniformly applied the accounting policies for all the periods presented in this financial statements.

# c) Summary of significant accounting policies

The financial statements have been prepared using the significant accounting policies and measurement bases summarized as below. These policies are applied consistently for all the periods presented in the financial statements, except where the Group has applied certain accounting policies and exemptions upon transition to Ind AS.

### i. Property, plant and equipment

### **Recognition and initial measurement**

Property, plant and equipment are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group. All other repair and maintenance costs are recognised in statement of profit and loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are recognised in statement of profit and loss.

Subsequent measurement (depreciation method, useful lives and residual value)

Property, plant and equipment are subsequently measured at cost less accumulated depreciation and impairment losses. Depreciation on property, plant and equipment is provided on the straight-line method over the useful life of the assets as estimated by the management.

Depreciation is calculated on pro rata basis from the date on which the asset is ready for use or till the date the asset is sold or disposed.

The residual values, useful lives and method of depreciation are reviewed at the end of each financial year.

The Group has used the following rates to provide depreciation on its tangible assets:

<b>Tangible asset description</b>	Useful life
Office equipments	5 Years
Computer equipments	3 Years
Furniture and fixtures	10 Years

Leasehold improvements (\*) Over the period of lease (\*) Lease period being shorter than the estimated useful life.

Depreciation is charged on a proportionate basis for all assets purchased and sold during the year.

### **De-recognition**

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognized in the statement of profit and loss, when the asset is derecognised.

### Capital work-in-progress

Capital work-in-progress are carried at cost, comprising direct cost and related incidental expenses acquire property, plant and equipment. Assets which are not ready to intended use are also shown under capital work-in-progress.

# ii. Intangible assets

# **Recognition and initial measurement**

Intangible assets are stated at their cost of acquisition. The cost comprises purchase price including any import duties and other taxes (other than those subsequently recoverable from taxation authorities), borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use.

# Subsequent measurement (amortisation method, useful lives and residual value)

Intangible assets are amortised on a straight line basis over the expected useful life from the date when the assets are available for use. The estimated useful life (amortisation period) of the intangible assets is arrived basis the expected pattern of consumption of economic benefits and is reviewed at the end of each financial year and the amortisation period is revised to reflect the changed pattern, if any.

Intangible assets are amortised, on a straight line basis, commencing from the date the asset is available for its use, over their respective individual estimated useful lives as estimated by the management:

Intangible asset description	Useful life
Computer Software	3 Years

# iii. Revenue recognition

As per the standard Ind AS 115, revenue is recognised to depict the transfer of promised goods or services to a customer in an amount that reflects the fair value of the consideration received or receivable which the entity expects to be entitled in exchange for those goods or services. Ind AS 115 establishes a five-step model that will apply to revenue earned from a contract with a customer, regardless of the type of revenue transaction or the industry.

# Interest and processing fee income on loans

Interest and processing fee income is recorded on accrual basis using the effective interest rate (EIR) method. Additional interest/overdue interest/ penal charges, if any, are recognised only when it is reasonable certain that the ultimate collection will be made

### Income from assignment transactions

Income from assignment transactions i.e. present value of excess interest spread is recognised when the related loan assets are de-recognised. Interest income is also recognised on carrying value of assets over the remaining period of such assets.

### Commission income

Income from business correspondent services is recognised as and when the services are rendered as per agreed terms and conditions of the contract. A receivable is recognised when the services are delivered as this is the case of point in time recognition where consideration is unconditional because only the passage of time is required.

### **Dividend income**

Dividend income is recognised at the time when the right to receive is established by the reporting date.

# Miscellaneous income

All other income is recognized on an accrual basis, when there is no uncertainty in the ultimate realization/collection.





### iv. Borrowing costs

Borrowing costs that are directly attributable to the acquisition and/or construction of a qualifying asset, till the time such qualifying assets become ready for its intended use sale, are capitalised. Borrowing cost consists of interest and other cost that the Group incurred in connection with the borrowing of funds. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to the Statement of Profit and Loss as incurred basis the effective interest rate method.

### v. Taxation

Tax expense recognized in Statement of Profit and Loss comprises the sum of deferred tax and current tax except to the extent it recognized in other comprehensive income or directly in equity.

Current tax comprises the tax payable or receivable on taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. Current tax is computed in accordance with relevant tax regulations. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received after considering uncertainty related to income taxes, if any. Current tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity).

Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Deferred tax is recognised in respect of temporary differences between carrying amount of assets and liabilities for financial reporting purposes and corresponding amount used for taxation purposes. Deferred tax assets are recognised on unused tax loss, unused tax credits and deductible temporary differences to the extent it is probable that the future taxable profits will be available against which they can be used. This is assessed based on the Group's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has

become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date to recover or settle the carrying amount of its assets and liabilities. Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously. Deferred tax relating to items recognised outside statement of profit and loss is recognised outside statement of profit or loss (either in other comprehensive income or in equity).

### vi. Employee benefits

### **Short-term employee benefits**

Short-term employee benefits including salaries, short term compensated absences (such as a paid annual leave) where the absences are expected to occur within twelve months after the end of the period in which the employees render the related service, profit sharing and bonuses payable within twelve months after the end of the period in which the employees render the related services and non-monetary benefits for current employees are estimated and measured on an undiscounted basis.

Post-employment benefit plans are classified into defined benefits plans and defined contribution plans as under:

# **Defined contribution plans**

The Group has a defined contribution plans namely provident fund, pension fund and employees state insurance scheme. The contribution made by the Group in respect of these plans are charged to the Statement of Profit and Loss.

# **Defined benefit plans**

The Group has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees, where in the employee will receive on retirement is defined by reference to employee's length of service and last drawn salary. Under the defined benefit plan, the amount that an employee will receive on retirement is defined by reference to the employee's length of service and final salary. The legal obligation for any benefits remains with the Group, even if plan assets for funding the defined benefit plan have been set aside. The liability recognised in the statement of financial position for defined benefit plans is the present value of the Defined Benefit Obligation (DBO) at the reporting date less the fair value of plan assets. Management estimates the DBO annually with the assistance of independent actuaries. Actuarial gains/ losses resulting from re-measurements of the liability/ asset are included in other comprehensive income.

### Other long-term employee benefits

The Group also provides the benefit of compensated absences to its employees which are in the nature of long-term employee benefit plan. Liability in respect of compensated absences becoming due and expected to availed after one year from the Balance Sheet date is estimated in the basis of an actuarial valuation performed by an independent actuary using the projected unit credit method as on the reporting date. Actuarial gains and losses arising from past experience and changes in actuarial assumptions are charged to Statement of Profit and Loss in the year in which such gains or losses are determined.

As per the subsidiary's policy, in general, 40% of cash variable pay (where it exceeds a specified threshold) of any employee of the subsidiary shall vest at the end of performance period and the remaining 60% shall be under deferral arrangement. The deferred cash variable pay has been recognised as liability at present value of the defined benefit obligation at the balance sheet date, as required by Ind AS-19 on Employee Benefits. The present value has been determined using actuarial valuation after factoring in assumptions of attrition and discounting.

# Share based payments transactions of the Group

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share based transactions are set out in note 43. The fair value determined at the grant date of the equity-settled share-based

payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity -settled employee benefits reserve.

### vii. Impairment of non-financial assets

At each reporting date, the Group assesses whether there is any indication that an asset may be impaired. If any such indication exists, the Group estimates the recoverable amount of the asset. Recoverable amount is higher of an asset's net selling price and its value in use. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the Consolidated Statement of Profit and Loss. If at the reporting date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount.

# viii. Impairment of financial assets

# Loan assets

The Group follows a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- Stage 1 (1-30 days) includes loan assets that have not had a significant increase in credit risk since initial recognition or that have low credit risk at the reporting date.
- Stage 2 (31-60 days) includes loan assets that have had a significant increase in credit risk since initial recognition but that do not have objective evidence of impairment.
- Stage 3 (more than 90 days) includes loan assets that have objective evidence of impairment at the reporting date.

The Expected Credit Loss (ECL) is measured at 12-month ECL for Stage 1 loan assets and at lifetime ECL for Stage 2 and Stage 3 loan assets. ECL is the product of the Probability of Default, Exposure at

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Default and Loss Given Default, defined as follows:

**Probability of Default (PD)** - The PD represents the likelihood of a borrower defaulting on its financial obligation (as per "Definition of default and creditimpaired" above), either over the next 12 months (12 months PD), or over the remaining lifetime (Lifetime PD) of the obligation.

**Loss Given Default (LGD)** – LGD represents the Group's expectation of the extent of loss on a defaulted exposure. LGD varies by type of counterparty, type and preference of claim and availability of collateral or other credit support.

**Exposure at Default (EAD)** – EAD is based on the amounts the Group expects to be owed at the time of default. For a revolving commitment, the Group includes the current drawn balance plus any further amount that is expected to be drawn up to the current contractual limit by the time of default, should it occur.

Forward-looking economic information (including management overlay) is included in determining the 12-month and lifetime PD, EAD and LGD. The assumptions underlying the expected credit loss are monitored and reviewed on an ongoing basis.

However, RBI has not made changes in the prudential norms which requires certain minimum provisions for MFIs. As such, the Group has conservatively decided that if ECL is calculated to be lower than the provisions done earlier as per prudential norms, such minimum amounts are maintained.

# Trade receivables

In respect of trade receivables, the Group applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Lifetime expected credit losses are the expected credit losses that result from all possible default events over the expected life of trade receivables.

# Other financial assets

In respect of its other financial assets, the Group assesses if the credit risk on those financial assets has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the Group measures the loss allowance at

an amount equal to 12-month expected credit losses, else at an amount equal to the lifetime expected credit losses.

When making this assessment, the Group uses the change in the risk of a default occurring over the expected life of the financial asset. To make that assessment, the Group compares the risk of a default occurring on the financial asset as at the balance sheet date with the risk of a default occurring on the financial asset as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition. The Group assumes that the credit risk on a financial asset has not increased significantly since initial recognition if the financial asset is determined to have low credit risk at the balance sheet date.

### Write-offs

Financial assets are written off either partially or in their entirety to the extent that there is no realistic prospect of recovery. Any subsequent recoveries are credited to impairment on financial instrument on statement of profit and loss.

# ix. Cash and cash equivalents

Cash and cash equivalents comprise cash on hand (including imprest), balances with RBI, balances with other banks, money at call and short notice, demand deposits and short-term highly liquid investments (certificate of deposits and commercial paper) that are readily convertible into known amount of cash and which are subject to an insignificant risk of changes in value. Cash and cash equivalents includes bank overdrafts, if that are repayable on demand and form an integral part of the Group's cash management.

# x. Provisions, contingent assets and contingent liabilities

Provisions are recognized only when there is a present obligation, as a result of past events, and when a reliable estimate of the amount of obligation can be made at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates. Provisions are discounted to their present values, where the time value of money is material.

# Contingent liability is disclosed for:

- Possible obligations which will be confirmed only by future events not wholly within the control of the Group or
- Present obligations arising from past events where
  it is not probable that an outflow of resources
  will be required to settle the obligation or a
  reliable estimate of the amount of the obligation
  cannot be made.

Contingent assets are neither recognised nor disclosed except when realisation of income is virtually certain, related asset is disclosed.

### xi. Leases

# Group as a lessee

The Group's lease asset classes primarily consist of leases for buildings. The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- the contact involves the use of an identified asset
- the Group has substantially all of the economic benefits from use of the asset through the period of the lease and
- the Group has the right to direct the use of the asset.

The Group recognizes a right-of-use asset ("ROU") representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability, adjusted for any lease payments made at or before the commencement date.

The right-of-use assets is subsequently measured at cost less accumulated depreciation, accumulated impairment losses, if any. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be

recoverable. Impairment loss, if any, is recognised in the Consolidated Statement of profit and loss.

The lease liability is initially and subsequently measured at the present value of the future lease payments that are not paid at the commencement date/reporting date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the incremental borrowing rate applicable to the entity. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases of all assets that have a lease term of 12 months or less and leases of low-value assets. The Group recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

### xii. Financial instruments

A Financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

### **Initial recognition and measurement**

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument and are measured initially at fair value adjusted for transaction costs. Subsequent measurement of financial assets and financial liabilities is described below.

# Non-derivative financial assets

# **Subsequent measurement**

- i. Financial assets carried at amortised cost a financial asset is measured at the amortised cost if both the following conditions are met:
- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- iii. Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or





premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in interest income in the Statement of Profit and Loss.

- Financial assets carried at fair value through other comprehensive income – a financial asset is measured at fair value, with changes in fair value being carried to other comprehensive income, if both the following conditions are met:
- ii. the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and
- iii. Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

### **De-recognition of financial assets**

Financial assets (or where applicable, a part of financial asset or part of a group of similar financial assets) are derecognised (i.e. removed from the Group's balance sheet) when the contractual rights to receive the cash flows from the financial asset have expired, or when the financial asset and substantially all the risks and rewards are transferred. Further, if the Group has not retained control, it shall also derecognise the financial asset and recognise separately as assets or liabilities any rights and obligations created or retained in the transfer.

# Non-derivative financial liabilities

# Financial liabilities - Subsequent measurement

Subsequent to initial recognition, all non-derivative financial liabilities, except compulsorily convertible preference shares, are measured at amortised cost using the effective interest method.

# **De-recognition of financial liabilities**

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability.

The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

### First loss default quarantee

First loss default guarantee contracts are contracts that require the Group to make specified payments to reimburse the bank and financial institution for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks and financial institutions, for whom the Group acts as 'Business Correspondent'.

These contracts are initially measured at fair value and subsequently measure at higher of:

- The amount of loss allowance (calculated as described in policy for impairment of financial assets)
- Maximum amount payable as on the reporting date to the respective bank/financial institution which is based on the amount of loans overdue for more than 90 days.

Further, the maximum liability is restricted to the cash outflow agreed in the contract.

# Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

# xiii. Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting attributable taxes) by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events including a bonus issue.

For the purpose of calculating diluted earnings per share, the net profit or loss (interest and other finance cost associated) for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

### xiv. Transaction costs

Transaction costs are incremental costs that are directly attributable to the acquisition of share capital and financial liabilities. Transaction cost includes fees paid to advisors and levies by regulatory agencies, including taxes and duties. Transaction costs incurred towards Issuance of share capital is expensed to the Statement of Profit and Loss.

# xv. Segment reporting

The Group identifies segment basis the internal organization and management structure. The operating segments are the segments for which separate financial information is available and for which operating profit/loss amounts are regularly reviewed by the CODM ('chief operating decision maker') in deciding how to allocate resources and in assessing performance. The accounting policies adopted for segment reporting are in line with the accounting policies of the Group. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship with the operating activities of the segment.

# xvi. Foreign currency

# Functional and presentation currency

Items included in the financial statement of the Group are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements have been prepared and presented in Indian Rupees ( $\mathfrak{F}$ ), which is the Group's functional and presentation currency.

# **Transactions and balances**

Foreign currency transactions are translated into the functional currency, by applying the exchange rates on the foreign currency amounts at the date of the transaction. Foreign currency monetary items outstanding at the balance sheet date are converted to functional currency using the closing rate. Nonmonetary items denominated in a foreign currency which are carried at historical cost are reported using the exchange rate at the date of the transaction.

Exchange differences arising on monetary items on settlement, or restatement as at reporting date, at rates different from those at which they were initially recorded, are recognized in the Statement of Profit and Loss in the year in which they arise.

### xvii. Business combinations

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Business combinations are accounted for using the acquisition method. The acquisition method involves the recognition of the acquiree's identifiable assets and liabilities, including contingent liabilities, regardless of whether they were recorded in the financial statements prior to acquisition. On initial recognition, the assets and liabilities of the acquired subsidiary are included in the consolidated balance sheet at their fair values, which are also used as the bases for subsequent measurement in accordance with the Group's accounting policies. Goodwill is stated after separating out identifiable intangible assets. Goodwill represents the excess of acquisition cost over the fair value of the Group's share of the identifiable net assets of the acquiree at the date of acquisition. Any excess of identifiable net assets over acquisition cost is recognised in the other comprehensive income on the acquisition date and accumulated in equity as capital reserve.

Business combinations between entities under common control is accounted for at carrying value under the provisions of Ind AS 103, Business Combinations. No adjustments are made to reflect fair values, or recognize any new assets or liabilities. Adjustments are only made to harmonize accounting policies.

The financial information in the financial statements in respect of prior periods is restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination. However, where the business combination had occurred after that date, the prior period information is restated only from that date.

The balance of the retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferee or is adjusted against general reserve.

The identity of the reserves are preserved and the reserves of the transferor become the reserves of the transferee.





The difference, if any, between the amounts recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor is transferred to capital reserve and is presented separately from other capital reserves.

Transaction costs that the Group incurs in connection with a business combination such as finders' fees, legal fees, due diligence fees, and other professional and consulting fees are expensed as incurred and the services are received.

# d) Significant management judgement in applying accounting policies and estimation uncertainty

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the related disclosures. Actual results may differ from these estimates.

### Significant management judgements

Recognition of deferred tax assets – The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilized.

Business model assessment - The Group determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated. The Group monitors financial assets that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Group's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets.

Evaluation of indicators for impairment of assets – The evaluation of applicability of indicators of impairment of

assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

Expected credit loss ('ECL') – The measurement of expected credit loss allowance for financial assets measured at amortised cost requires use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. likelihood of customers defaulting and resulting losses). The Group makes significant judgements with regard to the following while assessing expected credit loss:

- Determining criteria for significant increase in credit risk;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/ market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

Provisions – At each balance sheet date basis the management judgment, changes in facts and legal aspects, the Group assesses the requirement of provisions against the outstanding contingent liabilities. However, the actual future outcome may be different from this judgement.

### **Significant estimates**

Useful lives of depreciable/amortisable assets – Management reviews its estimate of the useful lives of depreciable/amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of assets.

Defined benefit obligation (DBO) – Management's estimate of the DBO is based on a number of underlying assumptions such as standard rates of inflation, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may significantly impact the DBO amount and the annual defined benefit expenses.

Fair value measurements – Management applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available). This involves developing estimates and assumptions consistent with how market participants would price the instrument.

# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

# 3. Cash and cash equivalents

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Cash on hand	262.84	180.79
Balances with banks in current account	2,253.11	1,402.22
Balances with others (RBI)	8,520.00	9,180.00
Money Market Instruments (inclusive of accrued interest)	399.89	-
Term deposits for original maturity of 3 months or less with scheduled banks (inclusive of accrued interest)	-	-
	11,435.84	10,763.01

<sup>(</sup>i) There are no repatriation restrictions with respect to cash and cash equivalents as at the end of the reporting year and prior years.

### 4. Bank balances other than cash and cash equivalents

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Term deposits with bank (inclusive of accrued interest)	100.19	76.43
Margin money deposits with bank (inclusive of accrued interest) <sup>1,2</sup>	37.13	27.84
	137.32	104.27

<sup>(</sup>i) The Group earns a fixed rate of interest on these term deposits.

# 5. Trade receivables

Particulars	As at 31st March 2021	As at 31st March 2020
Unsecured, considered good	0.02	1.12
Unsecured, considered doubtful	-	-
Provision for expected credit loss	-	-
	0.02	1.12

<sup>1</sup> Includes term deposits amounting to ₹31.23 million (31st March 2020: ₹25 million) lien marked towards term loans availed from banks and financial institutions and Nil amount (31st March 2020: ₹41 million) placed as cash collateral in connection with assignment / securitisation of advances.

<sup>2</sup> Includes term deposits amounting to ₹2.90 million (31st March 2020: ₹24 million) held as pledged against FLDG commitments.



(All amounts in ₹ millions, unless stated otherwise)

# 6. Loans

Particulars	As at 31st March 2021	As at 31st March 2020
At amortised cost		
Term loans	59,539.64	52,835.92
Loans repayable on demand	269.83	208.81
Total - Gross	59,809.47	53,044.73
Less: Allowance for impairment loss	(3,601.46)	(1,372.81)
Total - Net (A)	56,208.01	51,671.92
Secured by tangible assets	12,167.78	10,495.03
Unsecured	47,641.69	42,549.70
Total - Gross	59,809.47	53,044.73
Less: Allowance for impairment loss	(3,601.46)	(1,372.81)
Total - Net (B)	56,208.01	51,671.92
Loans in India		
Public sector	-	_
Others	59,809.47	53,044.73
Total - Gross	59,809.47	53,044.73
Less: Allowance for impairment loss	(3,601.46)	(1,372.81)
Total - Net (C)	56,208.01	51,671.92
Loans outside India	-	
Less: Allowance for impairment loss for loan assets		
Total - Net (D)	-	

# 7. Investments

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
At fair value through profit and loss account		
Mutual funds (Quoted)	118.45	103.77
At fair value through other comprehensive income		
Government securities	13,056.03	10,304.66
	13,174.48	10,408.43
Investments outside India	-	-
Investments in India	13,174.48	10,408.43
	13,174.48	10,408.43
Less: Allowance for impairment loss	-	-
Total Investments - net	13,174.48	10,408.43

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

# 8. Other financial assets

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Security deposits (unsecured, considered good)	94.73	86.51
Interest accrued (net of impairment loss)	1,085.64	1,001.60
Others	66.50	24.01
	1,246.87	1,112.12

# 9. Current tax assets (net)

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Advance tax [net of provision for tax]	39.88	33.82
	39.88	33.82

# 10. Deferred tax assets (net)

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Tax effect of items constituting deferred tax assets:		
Depreciation and amortisation	46.50	33.26
Provision for employee benefits	41.76	34.20
Financial assets at amortised cost	100.88	101.63
Fair valuation of financial instruments through profit and loss	-	-
Impairment loss allowance and first loss default guarantee	703.60	345.53
Deferred debit card maintenance fees (net of unamortised cost)	24.71	35.38
MAT credit asset	5.60	4.90
Lease accounting under Ind AS 116	27.77	16.02
Others	0.86	2.35
Tax effect of items constituting deferred tax liabilities:		
Fair valuation of financial instruments through profit and loss	4.43	2.55
Financial liabilities at amortised cost	1.77	2.40
Fair valuation of loan assets through other comprehensive income	61.64	56.57
Interest income recognised on non-performing assets	7.99	1.47
Total Deferred tax assets (net)	875.85	510.28



(All amounts in ₹ millions, unless stated otherwise)

# Movement in deferred tax assets/(liabilities) for year ended 31st March 2021

Particulars	As at 1 <sup>st</sup> April 2019	Adoption of Ind AS 116 as at 1st April 2019	Recog- nised in state- ment of profit and loss	Recog- nised in other compre- hensive income	As at 31 <sup>st</sup> March 2020	Recog- nised in state- ment of profit and loss	Recog- nised in other com- pre- hensive income	As at 31 <sup>st</sup> March 2021
Tax effect of items constituting deferred tax assets and liabilities	25.66	-	7.60	-	33.26	13.24	-	46.50
Depreciation and amortisation	33.17	_	1.03	-	34.20	7.56	-	41.76
Provision for employee benefits	-	-	(2.83)	2.83	-	4.48	(4.48)	-
Expenses deductible on payment basis	-	-	35.38	-	35.38	(10.67)	-	24.71
Deferred debit card maintenance fees (net of unamortised cost)	90.44	-	11.20	-	101.63	(0.75)	-	100.88
Financial assets at amortised cost	-		(2.40)	-	(2.40)	0.63	-	(1.77)
Financial liabilities at amortised cost	(5.17)	-	2.62	-	(2.55)	(1.88)	-	(4.43)
Fair valuation of financial instruments through profit and loss	(5.63)	-	0.06	(51.00)	(56.57)	-	(5.07)	(61.64)
Fair valuation of loan assets through other comprehensive income	-	-	-	-	-	-	-	-
Provision for service tax reconciliation	114.42	-	231.11	-	345.53	358.07	-	703.60
Impairment loss allowance and first loss default guarantee	-	-	-	-	-	-	-	-
Accumulated losses	110.76	-	(105.86)	-	4.90	0.70	-	5.60
MAT credit asset	-	7.01	9.01	-	16.02	11.75	-	27.77
Adoption of Ind AS 116 - Leases	-	-	(1.47)	-	(1.47)	(6.52)	-	(7.99)
Interest income recognised on non- performing assets	1.31	-	1.04	-	2.35	(1.49)	-	0.86
Others	364.95	7.01	186.50	(48.17)	510.28	375.12	(9.55)	875.85

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

# 11. Property, plant and equipment (PPE)

Particulars	Right-of- use asset (*)	Land	Furni- ture and Fixtures	Com- puters & equip- ments	Office Equip- ment	Lease- hold improve- ment	Vehi- cles	Total
Gross Block								
Balance as at 1st April 2019	-	2.35	76.35	142.32	105.58	130.46	4.12	461.18
Adoption of Ind AS 116 as at 1st April 2019	592.54	-	-	-	-	-	-	592.54
Additions during the year	306.97	-	37.58	74.43	55.54	51.84	-	526.36
Disposals during the year	-	-	0.12	0.80	2.91	0.28	-	4.11
Balance as at 31st March 2020	899.51	2.35	113.81	215.95	158.21	182.02	4.12	1,575.97
Additions during the year	174.43	-	23.03	32.60	25.84	41.89	4.70	302.48
Disposals during the year	-	-	0.21	2.06	2.32	1.08	0.04	5.72
Balance as at 31st March 2021	1,073.94	2.35	136.62	246.49	181.72	222.82	8.78	1,872.73
<b>Accumulated depreciation</b>								
Balance as at 01st April 2019	-	-	21.87	61.23	35.43	33.83	0.98	153.34
Adoption of Ind AS 116 as at 1st April 2019	84.20	-	-	-	-	-	-	84.20
Charge for the year	100.86	-	16.08	61.45	29.44	36.49	0.64	244.96
Disposals during the year	-	-	0.11	0.57	1.77	0.03	-	2.48
Balance as at 31 <sup>st</sup> March 2020	185.06	-	37.84	122.11	63.10	70.29	1.62	480.02
Charge for the year	149.60		15.94	66.08	34.70	36.17	0.82	303.31
Disposals during the year			0.19	1.84	1.80	1.07	0.04	4.94
Balance as at 31st March 2021	334.66	-	53.59	186.35	95.99	105.39	2.40	778.39
Net block								
Balance as at 1st April 2019	-	2.35	54.48	81.09	70.15	96.63	3.14	307.84
Balance as at 31st March 2020	714.45	2.35	75.97	93.84	95.11	111.73	2.50	1,095.95
Balance as at 31st March 2021	739.29	2.35	83.03	60.14	85.74	117.43	6.38	1,094.34

(\*) Refer note 50



(All amounts in ₹ millions, unless stated otherwise)

# 12. Other intangible assets

Particulars	Computer Software
Gross Block	
Balance as at 1st April 2019	64.04
Additions during the year	24.43
Disposals during the year	-
Balance as at 31st March 2020	88.47
Additions during the year	1.21
Disposals during the year	-
Balance as at 31st March 2021	89.69
Amortisation	
Balance as at 1st April 2019	35.17
Charge for the year	26.20
Disposals during the year	-
Balance as at 31st March 2020	61.37
Charge for the year	18.12
Disposals during the year	-
Balance as at 31st March 2021	79.49
Net block	
Balance as at 1st April 2019	28.87
Balance as at 31st March 2020	27.10
Balance as at 31st March 2021	10.20

# 13. Goodwill

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Opening balance	418.33	418.33
Written off during the year	-	-
Closing balance	418.33	418.33

Goodwill represents the excess of purchase consideration over net asset value of acquired subsidiaries on the date of such acquisition. Such goodwill is tested for impairment annually or more frequently, if there are indicators for impairment.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to the cash generating units (CGU) or groups of CGUs, which benefit from the synergies of the acquisition. The chief operating decision maker reviews the goodwill for any impairment at the operating segment level, which is represented through groups of CGUs.

The recoverable amount of a cash generating unit is the higher of its fair value less costs of disposal and its value in use. For the purpose of impairment test, fair value of a CGU is determined based on the market capitalization and the value in use is determined based on specific calculations. The recoverable amount of all CGUs has been determined based on value in use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering a five-year period.

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

As at 31st March 2021, the estimated recoverable amount of each of the CGUs exceeded its carrying amount, hence impairment is not triggered. The carrying amount of the CGU was computed by allocating the net assets to operating segments for the purpose of impairment testing.

# 14. Other non financial assets

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Prepaid expenses	76.89	81.31
Balance with government authorities	115.04	97.85
Advances to suppliers	14.11	18.76
Gratuity (excess of plan assets over obligation)	-	1.09
Others	5.84	16.50
	211.88	215.51

### 15. Debt securities

Refer note 39

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
At amortised cost		
Bonds and debentures		
Secured	-	-
Unsecured	-	766.64
Total - (A)	-	766.64
Debt securities in India	-	766.64
Debt securities outside India	-	-
Total - (B)	-	766.64

# 16. Borrowings (other than debt securities)

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
At amortised cost (Refer note 39)		
Term loans - Secured		
i) from Banks	-	-
ii) from other parties	406.23	5,043.85
LAF - Reserve Bank of India - Secured	560.00	1,030
Term loans - Unsecured		
i) from Banks	-	300.00
ii) from other parties	16,655.00	10,276.60
Lease liabilities	826.14	760
Total - (A)	18,447.37	17,410.66
Borrowings in India	18,447.37	17,410.66
Borrowings outside India	-	-
Total - (B)	18,447.37	17,410.66



(All amounts in ₹ millions, unless stated otherwise)

# 17. Deposits

Particulars	As at 31st March 2021	As at 31st March 2020
At amortised cost		
Public deposits	26,098.42	25,285.84
From banks	15,011.95	16,700.17
From Others	12,061.33	4,553.85
Total - (A)	53,171.70	46,539.86
Deposits in India	53,171.70	46,539.86
Deposits outside India	-	-
Total - (B)	53,171.70	46,539.86

# **Details of deposits received from Key Management Personnel**

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Key management personnel		
Mr. Rajeev Yadav	1.10	2.50
Mr. Keyur Doshi	2.70	3.00
Ms. Shefaly Kothari	0.90	1.70
Relative of key management personnel	90.60	26.40
	95.30	33.60

# 18. Subordinated Liabilities

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
At amortised cost (Refer note 39)		
Unsecured redeemable debentures/bonds	1,994.20	1,806.58
Total - (A)	1,994.20	1,806.58
Subordinated liabilities in India	1,994.20	1,806.58
Subordinated liabilities outside India	-	-
Total - (B)	1,994.20	1,806.58

# 19. Other Financial Liabilities

Particulars	As at 31st March 2021	As at 31st March 2020
Interest accrued	143.86	60.21
Employee related payable	193.97	146.83
Provision for first loss default guarantee	2.90	1.61
Amount payable under business correspondence operations	0.20	7.14
Interbank payables towards ATM transactions	-	25.25
Others	440.11	128.69
	781.04	369.72

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

### 20. Current liabilities

Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Provision for tax (net)	-	1.35
	-	1.35

# 21. Provisions

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Provision for employee benefits	14.47	41.78
Gratuity	102.08	75.53
Compensated absences	3.75	9.24
Other provisions	120.30	126.55

# 22. Contract liabilities

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Income received in advance	142.06	189.22
	142.06	189.22

# 23. Other non-financial liabilities

Particulars	As at 31st March 2021	As at 31st March 2020
Statutory dues payable	91.79	96.57
	91.79	96.57

# 24. Equity share capital

As at 31st March 2021	As at 31st March 2020
835.00	835.00
220.00	220.00
100.00	100.00
1,155.00	1,155.00
328.42	328.42
328.42	328.42
	835.00 220.00 100.00 1,155.00

# i) Rights, preferences and restrictions attached to equity shares:

Each holder of an equity share is entitled to one vote per share. The Company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuring Annual General Meeting, except interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.



(All amounts in ₹ millions, unless stated otherwise)

# ii) Reconciliation of equity shares outstanding at the beginning and at the end of the year

Particulars		As at 31st March 2021		As at 31st March 2020	
	No. of shares	₹	No. of shares	₹	
Equity share capital of ₹ 1 each fully paid up					
Balance at the beginning of the year	328,417,440	328.42	328,417,440	328.42	
Add: Issued during the year	-	-	-	-	
Balance at the end of the year	328,417,440	328.42	328,417,440	328.42	

# iii) Shareholders holding more than 5% of shares of the Company as at balance sheet date:

Particulars			As 31 <sup>st</sup> Marc	
	No. of shares	% holding	No. of shares	% holding
Equity shares of ₹10 each, fully paid up				
1) True North Fund V LLP	65,659,060	19.99%	65,659,060	19.99%
2) Wagner Limited	58,535,040	17.82%	58,535,040	17.82%
3) INDIUM IV (Mauritius) Holdings Limited	54,085,980	16.47%	54,085,980	16.47%
4) Omega TC Holdings Pte. Ltd.	27,772,330	8.46%	27,772,330	8.46%

As per records of the Company, including its register of shareholders/members and other declarations, if any, received from shareholders regarding the beneficial interest, the above shareholding represents both legal & beneficial ownership of shares.

- iv. The Company has neither issued equity shares pursuant to contract without payment being received in cash or any bonus shares nor has there been any buy-back of shares in the current year and five years immediately preceding the balance sheet date.
- v. There are no shares of the Company reserved for issue under any option, contracts, commitments for the sale of share or disinvestment.

# 25. Other equity

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Reserve fund u/s 45-IC of RBI Act 1934	191.93	191.93
Reserve fund u/s 17(2) of Banking Regulation Act, 1949	941.47	658.61
Capital reserve	659.51	659.51
Securities premium	4,981.18	4,981.18
Investment fluctuation reserve	82.86	74.47
Retained earnings	1,493.09	1,136.39
Stock option reserve	100.75	49.80
Other comprehensive income	171.57	159.09
	8,622.36	7,910.98

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

# Nature and purpose of reserve

### Reserve fund u/s 45-IC of RBI Act 1934

Statutory reserve represents reserve fund created pursuant to Section 45-IC of the RBI Act, 1934 through transfer of specified percentage of net profit every year before any dividend is declared. The reserve fund can be utilised only for limited purposes as specified by RBI from time to time and every such utilisation shall be reported to the RBI within specified period of time from the date of such utilisation.

### Reserve fund u/s 17(2) of Banking Regulation Act, 1949

Statutory reserve represents reserve fund created pursuant to Section 17(2) of the Banking Regulation Act, 1949 through transfer of specified percentage of net profit every year before any dividend is declared. The reserve fund can be utilised only for limited purposes as specified by the Act from time to time and every such utilisation shall be reported to the RBI within specified period of time from the date of such utilisation.

# **Capital Reserve**

The Group has on-boarded new investors post 28th February 2017 and has entered into a share purchase and share subscription agreement (SPSSA) with the new investors as on 9th January 2017. The net worth of group companies was expected to be significantly impacted due to the scheme of demonetization introduced by the Government of India. Therefore, in order to maintain the net worth of the group at a level agreed in the SPSSa, an agreement was entered into wherein a certain group of shareholders infused additional paid in capital in respect of the direct impact if demonetization. The company will in turn infuse these funds into group companies.

# **Securities premium reserve**

Securities premium reserve is used to record the premium on issue of shares. The reserve can be utilised only for limited purposes such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013.

# **Investment fluctuation reserve**

Investment Fluctuation Reserve represents the reserve created with a view to building up of an adequate reserve to protect against increase in yields in future of the investments in FVOCI category. As per the Prudential Norms for Classification, Valuation and Operation of Investment portfolio by Banks - Spreading of MTM losses and creation of Investment Fluctuation Reserve (IFR), issued in RBI Circular DBR.No.BP.BC.102/21.04.048/2017-18 dated 2nd April 2018, all banks are advised to create an Investment Fluctuation Reserve (IFR) with effect from the year 2018-19, being an amount not less than the lower of (a) net profit on sale of investments during the year and (b) net profit for the year less mandatory appropriations. The transfer to the reserve is required to be made, until the amount of IFR is at least 2 percent of the FVOCI portfolio, on a continuing basis. The same is required to be achieved within a three year period and hence Fincare Small Finance Bank Limited (the subsidiary) creates a provision of 0.25% of the portfolio every quarter, in order to achieve the target over two years.

# **Retained earnings**

All the profits or losses made by the Group are transferred to retained earnings from statement of profit and loss.

### Stock option reserve

This reserve is used to recognise grant date fair value of options issued to employees under employee stock option plans.

# Other comprehensive income

Other comprehensive income comprises of fair valuation impact of investments made in equity instruments.



(All amounts in ₹ millions, unless stated otherwise)

# 26. Interest income

Particulars	For the year ended 31 <sup>st</sup> March 2021	For the year ended 31st March 2020
On Financial Assets measured at Amortised Cost		
Interest on loans	11,910.64	10,184.48
Interest income on money market instruments	15.81	21.29
Interest income on deposits, certificate of deposits and commercial papers	327.17	348.67
Other interest income	6.09	-
	12,259.71	10,554.44
On Financial Assets measured at fair value through other comprehensive income		
Interest income from investments	701.35	506.27
	701.35	506.27

# 27. Fee and commission income

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Fee income recognised over a certain period of time (Refer note 49)	404.02	370.40
Fee income recognised at a point of time (Refer note 49)	85.84	62.65
	489.86	433.05

# 28. Net gain on fair value changes

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Net gain on financial instruments at fair value through profit or loss		
On trading portfolio		
- Investments	1.06	0.59
Total net gain on fair value changes	1.06	0.59
Fair value changes:	<del></del>	
-Realised	-	-
-Unrealised	1.06	0.59
Total net gain on fair value changes	1.06	0.59

# 29. Net gain on derecognition of financial instruments under amortised cost category

Particulars	For the year ended 31st March 2021	
Gain on derecognition of financial instruments	541.34	
	541.34	-

# 30. Other operating income

Particulars	For the year ended 31st March 2021	
Income from sale of priority sector lending certificate	409.57	433.79
Profit on sale of investments	2.26	1.79
	411.83	435.58

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(All amounts in ₹ millions, unless stated otherwise)

# 31. Other income

Particulars	For the year ended 31st March 2021	For the year ended 31 <sup>st</sup> March 2020
Other interest income	5.85	5.56
Income from professional service	-	0.71
Income from space sharing arrangement	0.03	38.17
Profit on sale of mutual funds	5.56	18.19
Profit on sale of investments in equity shares in subsidiary	41.53	-
Profit on sale of land, buildings and other assets	0.08	-
Miscellaneous	23.73	12.64
	76.78	75.27

# 32. Finance Cost

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
On financial liabilities measured at amortised cost		
Interest on deposits	4,159.62	3,019.46
Interest on borrowings (other than debt securities)	1,194.32	1,420.49
Interest on debt securities	27.51	158.88
Interest on subordinated liabilities	246.91	91.30
Redemption premium for NCD redemption	71.77	-
Other interest expense	1.97	7.15
	5,702.10	4,697.28

# 33. Impairment on financial instruments

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
On Financial Assets measured at Amortised Cost		
- Portfolio loans written off (net of recoveries against loans written off)	893.53	428.36
- Impairment loss allowance on loan assets and interest accrued	2,266.33	695.34
	3,159.86	1,123.69

# 34. Employee benefit expenses

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Salaries and wages	2,570.49	2,312.32
Contributions to provident and other funds	164.54	141.26
Gratuity expense (Refer note 40)	34.36	28.86
Compensated absences (Refer note 40)	40.65	47.37
Share based payment to employees (Refer note 43)	49.22	49.80
Staff welfare expenses	100.02	76.22
	2,959.28	2,655.83



(All amounts in ₹ millions, unless stated otherwise)

# 35. Depreciation and amortization

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Depreciation of tangible assets	303.31	244.96
Amortisation of intangible assets	18.12	26.20
	321.43	271.16

# 36. Other Expenses

Particulars	For the year ended 31st March 2021	For the year ended 31 <sup>st</sup> March 2020
Rent and electricity expenses (*)	135.72	167.75
Credit bureau charges	15.14	81.68
Repairs and maintenance - others	54.37	71.73
Insurance	47.78	21.53
Travelling and conveyance	53.40	100.02
Postage, telegrams, telephones, etc.	114.90	123.04
Communication costs	46.52	26.41
Printing and stationery	56.60	67.53
Legal and professional charges	284.21	278.62
Auditor's fees and expenses (Refer note i below)	7.39	9.17
Directors' fees, allowances and expenses	11.47	10.07
Advertisement and publicity	50.42	102.93
Contribution towards CSR expenses (Refer note ii below)	16.07	5.54
ATM recycler charges	98.55	121.74
Fees and commission	197.51	55.19
Losses on securitisation	-	-
Loss on sale of fixed assets	-	0.65
Foreign exchange loss	-	0.08
Balances written off	-	4.08
Loss on sale of debt securities	15.36	4.01
Miscellaneous expenses	206.80	138.91
	1,412.21	1,390.68

(\*) Rent expense for the year ending 31st March 2021 comprises of leases whose lease term is less than 12 months from the date of initial application of Ind AS 116. (Refer note 51)

# i) Payment to auditors (including GST)

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Audit fees	7.15	6.81
Tax audit fees	0.20	0.11
Other audit services	-	1.39
Reimbursement of expenses	0.04	0.86
	7.39	9.17

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

# (ii) Corporate social responsibility expenses

As per Section 135 of the Companies Act, 2013, a Corporate Social Responsibility (CSR) committee has been formed by the Group. The areas for CSR activities are for promoting health awareness by providing free health check ups in the nature of general check ups and eye check ups to rural community.

Gross amount spent by the Group during the year ended 31<sup>st</sup> March 2021 is ₹16.07 million (31<sup>st</sup> March 2020: ₹5.54 million).

# Amount spent during the year:

Par	ticulars	For the year ended 31st March 2021	For the year ended 31st March 2020
а	Construction/ acquisition of any asset		
	In cash	-	-
	Yet to be paid	-	-
		-	-
b	On purpose other than (b) above		
	In cash	16.07	5.54
	Yet to be paid	-	-
		16.07	5.54
		16.07	5.54

# 37. Tax Expense

Particulars	For the year ended 31st March 2021	For the year ended 31 <sup>st</sup> March 2020
Prior period tax	2.38	1.99
Current tax	595.99	791.87
Deferred tax charge/(credit) (refer note 10)	(375.12)	(186.48)
	223.25	607.38
The reconciliation of estimated income tax expense at statutory inco Consolidated Statement of Profit and Loss is as follows:	ome tax rate to income tax	expense reported in
Profit before tax	927.05	1,866.56
Statutory income tax rate	25.17%	25.17%
Expected income tax expense	233.34	469.81
Tax effect of adjustments to reconcile expected income tax expens	e to reported income tax o	expense
Adjustment for tax expense pertaining to prior years	(1.90)	
, у у у у	(1.50)	(12.02)
Impact of brought forward losses set off against taxable profit	-	
	-	(12.02) 13.79 -
Impact of brought forward losses set off against taxable profit	-	
Impact of brought forward losses set off against taxable profit Reversal of deferred tax on service tax provision	- - - 21.59	13.79
Impact of brought forward losses set off against taxable profit Reversal of deferred tax on service tax provision Reversal / (creation) of deferred tax asset on brought forward losses	-	13.79 - 109.87
Impact of brought forward losses set off against taxable profit Reversal of deferred tax on service tax provision Reversal / (creation) of deferred tax asset on brought forward losses Tax on expense not eligible for deduction	- - - 21.59	13.79 109.87 30.82 (34.75)
Impact of brought forward losses set off against taxable profit Reversal of deferred tax on service tax provision Reversal / (creation) of deferred tax asset on brought forward losses Tax on expense not eligible for deduction Other deductions availed under income tax act	- - - 21.59	13.79 - 109.87 30.82



(All amounts in ₹ millions, unless stated otherwise)

# 38. Earning per equity share

Particulars	For the year ended 31st March 2021	For the year ended 31 <sup>st</sup> March 2020
Net profit attributable to equity shareholders	634.64	1,163.50
Weighted average number of shares outstanding for computing basic EPS (nos)	328,417,440	328,417,440
Add: Effect of potential shares for conversion of ESOPs (nos)	3,149,483	3,149,483
Weighted average number of shares outstanding for computing basic and diluted EPS (nos)	331,566,923	331,566,923
Earning per equity share - Basic (in ₹)	1.93	3.54
Earning per equity share - Diluted (in ₹)	1.91	3.51
Nominal value - per equity share (in ₹)	1.00	1.00

# 39. Details of terms & conditions of Debt securities, Borrowings and Subordinate liabilities

# a. Debt Securities:

Original maturity of loan	Rate of interest	Book Debt collateral	Cash collateral	Balance outstanding as at 31st March 2021	Balance outstanding as at 31st March 2020
Fixed rate borrowings					
Bullet repayment					
Less than 2 years	-	-	-	-	-
2-3 years	-	-	-	-	766.64
3-5 years	-	-	-	-	-
More than 5 years	-	-	-	-	-
Total					766.64

# b. Borrowings (Other than debt securities)

Original maturity of loan	Rate of interest	Book Debts	Cash collateral	Balance outstanding as at 31st March 2021	Balance outstanding as at 31st March 2020
Fixed rate borrowings					
Monthly repayment					
Less than 2 years	-	-	-	-	4,971.50
2-3 years	-	-	-	-	-
3-5 years	-	-	-	-	-
More than 5 years	-	-	-	-	-
Quarterly repayment					
Less than 2 years	5.5% - 10%	-	25.00	3,641.49	3,189.96
2-3 years	5.5% - 9%	-	-	1,424.20	399.64
3-5 years	5.65% -6.65%	-	-	1,141.04	-
More than 5 years	5.65%	-	-	97.40	-
Bullet repayment					
Less than 2 years	3.15% - 8.25%	-	-	5,744.62	-
2-3 years	9%	250%	-	373.18	499.50
3-5 years	-	-	-	-	-
More than 5 years	-	-	-	-	-

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(All amounts in ₹ millions, unless stated otherwise)

Original maturity of loan	Rate of interest	Book Debts	Cash collateral	Balance outstanding as at 31 <sup>st</sup> March 2021	Balance outstanding as a 31 <sup>st</sup> March 2020
Half yearly					
Less than 2 years	8.25% -11.50%	118%	-	3,039.30	3,166.10
2-3 years	8.25%-9.50%	-	-	1,400.00	1,493.75
3-5 years	8.25%	-	-	200.00	1,600.00
More than 5 years	-	-	-	-	-
Floating rate borrowings					
Quarterly repayment					
Less than 2 years	-	-	-	-	300.00
2-3 years	-	-	-	-	-
3-5 years	-	-	-	-	-
More than 5 years	-	-	-	-	-
Lease liability					
Fixed rate borrowing					
Monthly repayment					
Tenure ranging 3 months to 98 months	9.00%	-	-	826.14	760.21
LAF - Reserve Bank of India					
Bullet repayment					
Less than 2 years	5.15%	96.38%	-	560.00	1,030.00
Total				18,447.37	17,410.66

Original maturity of loan	Rate of interest	Book Debt collateral	Cash collateral	Balance outstanding as at 31st March 2021	Balance outstanding as at 31st March 2020
Fixed rate borrowings					
Bullet repayment					
Less than 2 years	12.60%	-	-	249.52	-
2-3 years	-	-	-	-	249.29
3-5 years	11.30%-12.87%	-	-	1,744.68	562.04
More than 5 years	-	-	-	-	995.25
Total				1,994.20	1,806.58





(All amounts in ₹ millions, unless stated otherwise)

# 40. Employee benefit obligations

### Amount recognised in the balance sheet is as under:

Particulars	31st March 2021	31st March 2020
Defined benefit plans		
Gratuity	14.47	41.78
Leave encashment	102.08	75.53

### Gratuity

(i) The Group provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employee's last drawn basic salary per month computed proportionately for 15 days multiplied by the number of years of service.

# (ii) Amount recognised in total comprehensive income

Particulars	For the year ended 31st March 2021	For the year ended 31st March 2020
Current service cost	32.96	27.46
Interest cost (net)	6.78	3.59
Expected Return on plan assets	(5.47)	(2.27)
Admin expenses /taxes paid from plan assets	0.09	0.08
Actuarial (gain)/loss recognised during the year	(17.79)	11.22
Amount recognised in total comprehensive income	16.57	40.08

# (iii) Movement in the present value of defined benefit obligation recognised in the balance sheet

Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Present value of defined benefit obligation as at the beginning of the year		
Opening defined benefit obligation	106.77	62.03
Interest cost	6.78	3.59
Current service cost	32.96	31.69
Benefits paid	(8.67)	(3.24)
Actuarial (gain) / loss on obligation	(18.36)	12.70
Present value of defined benefit obligation as at the end of the year	119.48	106.77

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# (iv) Movement in the plan assets recognised in the balance sheet

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Fair value of plan assets at the beginning of the year		
Expected return on plan assets	106.77	62.03
Actuarial (loss) / gain on plan assets	6.78	3.59
Contributions	32.96	31.69
Employer direct benefit payments	(8.67)	(3.24)
Benefits paid	(18.36)	12.70
Admin expenses /taxes paid from plan assets	119.48	106.77
Fair value of plan assets at the end of the year	105.01	64.99

# (v) Reconciliation of present value of defined benefit obligation and the fair value of assets:

Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Present value of funded obligation as at the end of the year	119.48	106.77
Fair value of plan assets as at the end of the period funded status	105.01	64.99
(Unfunded) net liability recognized in balance sheet	(14.47)	(41.78)

# (vi) Actuarial loss recognised in other comprehensive income:

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Actuarial (gain)/loss on assets	0.58	(1.48)
Actuarial (gain) / loss on liabilities		
Actuarial (gain) from change in demographic assumption	-	(0.93)
Actuarial loss/(gain) from change in financial assumption	(14.87)	12.61
Actuarial loss/(gain) from experience adjustment	(3.50)	1.02
Total Actuarial loss/(gain) on liabilities	(18.37)	12.70
Total actuarial loss/(gain)	(17.79)	11.22

# (vii) Actuarial assumptions used for determination of the liability of the Company:

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Discount rate	6.67%	6.03%
Expected rate of return on assets	6.67%	6.03%
Attrition rate	30.00%	30.00%
Salary escalation rates	10.00%	11.00%
Retirement age	60 Yrs	60 Yrs
Expected average remaining working lives of employees (in years)	8.40	9.24

# Notes to actuarial assumptions:

- (a) Gratuity is payable to the employees on death or resignation or on retirement at the attainment of superannuation age.
- (b) These assumptions were developed by management with the assistance of independent actuarial appraisers. Discount factors are determined close to each year-end by reference to government bonds and that have terms to maturity approximating to the terms of the related obligation. Other assumptions are based on management's historical experience.
- (c) The discount rate is based on the prevailing market yield of Government of India bonds as at the balance sheet date for the estimated terms of obligations.



(All amounts in ₹ millions, unless stated otherwise)

(d) The estimates of future salary increases considered takes into account the inflation, seniority, promotion and other relevant factors.

# viii. Sensitivity analysis for gratuity liability:

Particulars	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Impact of change in discount rate		
Present value of obligation at the end of the year	119.48	106.77
- Impact due to increase of 100 bps	(8.39)	(8.05)
- Impact due to decrease of 100 bps	9.68	9.37
Impact of change in salary increase		
Present value of obligation at the end of the year	119.48	106.77
- Impact due to increase of 100 bps	8.05	7.44
- Impact due to decrease of 100 bps	(7.30)	(6.79)
Impact of change in attrition rate		
Present value of obligation at the end of the year	119.48	106.77
- Impact due to increase of 100 bps	(2.76)	(3.18)
- Impact due to decrease of 100 bps	3.04	3.55
Impact of change in mortality rate		
Present value of obligation at the end of the year	119.48	106.77
- Impact due to increase of 10%	(0.06)	-

The above sensitivity analysis is based on a change an assumption while holding all other assumptions constant. In practice, this is unlikely to occur and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied which was applied while calculating the defined benefit obligation liability recognised in the balance sheet. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to previous year.

# ix. Maturity profile of defined benefit obligation

Particulars	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Within next 12 months	13.90	10.67
Between 1-5 years	34.44	26.82
Beyond 5 years	177.52	160.14

### x. Category of plan assets

Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Fund managed by issuer	103.97	64.74

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### 41. Operating Segment

The Group is primarily engaged in the business of micro finance and the business activity falls within one operating segment, as this is how the chief operating decision maker of the Group looks at the operations. All activities of the Group revolve around the main business. The Group operates primarily in India and there is no other geographical segment.

### 42. Contingent liabilities and commitments

### i) Claims against the Group not acknowledged as debts

	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
i) Cash collateral	-	65.13
ii) Unfunded guarantee	-	30.47
iii) Principal subordination	32.66	64.72
iv) Interest subordination	-	47.73
	32.66	208.05
	As at 31st March 2021	As at 31st March 2020
Income tax demand for AY 2015-16 (refer note (a) below)	150.15	150.15

- (a) The Group received a notice from the Income Tax Department on 30<sup>th</sup> December 2017 under section 156 of the Income Tax Act 1961, for a demand of ₹ 150,155,120 pertaining to financial year ended 31<sup>st</sup> March 2015. The Group has filed an appeal against the disputed amount and has paid ₹ 60,062,100 (i.e.; 40% of the disputed amount). Considering the facts of the case, the Group and the tax advisors believe that the final outcome should be in favor of the Group.
- (b) The Hon'ble Supreme Court had, in its decision dated 28th February 2019, ruled that special allowance would form part of basic wages for computing the Provident Fund (PF) contribution. The management has obtained a legal opinion to ascertain whether this is applicable to the Group basis its wage structure and believes that it will not have any material adverse effect on the financial position and results of its operations.

### 43. Employee Stock Option Plan (ESOP)

# ESOP Plan 2019 - I

The 'Fincare Business Services Stock Option Scheme' (the 'Plan I') was approved in the Extraordinary General Meeting of the members held on 13<sup>th</sup> May 2019. The Group introduced the Plan for the benefit of the employees. The plan provides for the creation and issue of 2,177,200 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Group. The options are to be granted to the eligible employees as per the eligibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of one year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.

Pursuant to the Plan, the Group granted 2,177,200 options till 31st March 2021 (31st March 2020: 2,177,200). The stock compensation cost is computed under the fair value method and has been recognised as employee cost on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Group has recorded an additional employee cost of ₹ 5,207,910 (31st March 2020: ₹ 39,119,882) in the Consolidated Statement of Profit or Loss.



(All amounts in ₹ millions, unless stated otherwise)

### ESOP Plan 2019 - II

The 'Fincare Business Services Stock Option Scheme' (the 'Plan II') was approved in the Extraordinary General Meeting of the members held on 20th November 2019. The Group introduced the Plan for the benefit of the employees. The plan provides for the creation and issue of 2,885,300 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Group. The options are to be granted to the eligible employees as per the eligibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of one year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.

Pursuant to the Plan, the Group granted 2,885,300 options till 31st March 2021 (31st March 2020: 2,885,300). The stock compensation cost is computed under the fair value method and has been recognised as employee cost on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Group has recorded an additional employee cost of ₹ 14,720,194 (31st March 2020: ₹ 10,677,266) in the Consolidated Statement of Profit or Loss.

### ESOP Plan 2019 - III

The 'Fincare Business Services Stock Option Scheme' (the 'Plan II') was approved in the Extraordinary General Meeting of the members held on 30th March 2020. The Group introduced the Plan for the benefit of the employees. The plan provides for the creation and issue of 3,340,400 options that would eventually convert into equity shares of ₹ 1 each in the hands of the employees of the Group. The options are to be granted to the eligible employees as per the eligibility criteria as determined by the Nomination and Remuneration Committee at its sole discretion. The share options vest in a graded manner over a period of two year and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse.

Pursuant to the Plan, the Group granted 3,340,400 options till 31st March 2021 (31st March 2020: 3,340,400). The stock compensation cost is computed under the fair value method and has been recognised as an additional employee cost on a straight line basis over the vesting period upto 31st March 2021. For the year ended 31st March 2021, the Group has recorded an additional employee cost ₹ 21,054,716 (31st March 2020: Nil) in the Consolidated Statement of Profit or Loss.

# **ESOP-2018-FSFB Plan**

At their meetings held on 29th March 2019 and 10th May 2019, the Board and the shareholders of the Bank respectively passed a resolution approving the "Fincare Small Finance Bank Stock Option Scheme" (as amended from time to time) (herein after referred as 'the scheme') to create, offer, issue and allot in one or more tranches, to or for the benefit of employees including Managing Director and Whole Time Directors of the Bank, such number of employee options, not exceeding 1,000,000, that would eventually convert into equity shares of ₹ 10 each in the hands of the employees of the Bank.

The eligible employees under this scheme are determined by the NRC of the Bank at its sole discretion. The NRC would determine the vesting schedule of any grant made under this scheme and the same would be intimated to the eligible employee at the time of the grant. An eligible employee shall be entitled to exercise the vested option(s) and seek allotment of the shares of the Bank as per this scheme, within a period of five years from the vesting date at the exercise price intimated at the time of the grant.

The Bank had granted 48,188 options as at 10th May 2019 and 75,296 options as at 22 January 2020 to the MD & CEO which has been accounted during the year after due approval received from the RBI. The options vest in a graded manner over a period of three years and are exercisable in one or more tranches within a period of five years from the date of vesting, failing which the options shall lapse. Further, the Bank has granted 187,500 options on 07th December 2020 to the MD & CEO under

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the scheme for which approval is awaited from the RBI. Therefore, the cost pertaining to this grant has not been accounted for in these financial statements.

	No. of options	Weighted average exercise price
Options outstanding as at 1st April 2019		
Granted / (lapsed) during the year - Plan I	2,177,200	30.50
Granted / (lapsed) during the year - Plan II	2,885,300	40.50
Granted / (lapsed) during the year - Plan III	3,340,400	52.50
Granted / (lapsed) during the year - ESOP-2018-FSFB Plan	-	-
Options outstanding as at 31st March 2020	8,402,900	42.68
Granted / (lapsed) during the year - Plan I	-	-
Granted / (lapsed) during the year - Plan II	(91,300)	40.50
Granted / (lapsed) during the year - Plan III	(546,200)	52.50
Granted / (lapsed) during the year - ESOP-2018-FSFB Plan	123,484	280.85
Options outstanding as at 31st March 2021	7,888,884	45.75
Options outstanding - Plan I	2,177,200	30.50
Options outstanding - Plan II	2,794,000	40.50
Options outstanding - Plan III	2,794,200	52.50
Options outstanding - ESOP-2018-FSFB Plan	123,484	280.85

The grant date fair value of each option award is estimated on the date of grant using Black-Scholes-Merton model. The expected life used in the model has been adjusted, based on management's best estimate for the effects of non-transferability, exercise restrictions and behavioral considerations...

Options grant period	Expected volatility	Dividend yield	Risk free interest rate	Weighted average exercise price (₹)	Fair value at grant date (₹)	Weighted average remaining contractual life (years)
ESOP Plan I - 1 Year vesting period	41.15%	0.00%	7.07%	30.50	20.36	2.50
ESOP Plan II - 1 year vesting period	41.95%	0.00%	6.17%	40.50	9.09	2.50
ESOP Plan III - 1 year vesting period	41.09%	0.00%	5.82%	52.50	8.54	2.50
ESOP Plan III - 2 year vesting period	41.75%	0.00%	6.36%	52.50	10.99	3.50
ESOP-2018-FSFB Plan - 3 year vesting period	33.50% - 36.40%	0.00%	6.48% -7.19%	280.85	109.04 -117.83	3.50 - 5.50



(All amounts in ₹ millions, unless stated otherwise)

# **44. Related Party transactions**

# a. Details of related parties:

<b>Description of relationship</b>	Names of related parties	Designation	
Subsidiary company	Fincare Small Finance Bank Limited		
Key management personnel (KMP)			
	Mr. G. Dasaratha Reddy	Managing Director (appointed w.e.f. 7 <sup>th</sup> June 2017)	
	Mr. Aarti Vimal Chand Punmiya	Director (resigned w.e.f. 26 <sup>th</sup> September 2019)	
	Mr. Maninder Singh Juneja	Director (appointed w.e.f. 26 <sup>th</sup> September 2019)	
	Mr. Bhavya Gulati	Director	
	Mr. Satya Narayan Peravali	Director	
	Ms. Nandini Jashwantlal Parekh	Director (appointed w.e.f. 26 <sup>th</sup> September 2019)	
	Mr.Divya Sehgal	Director	
	Mr. Dhiraj Poddar	Director	
	Ms. Deepa Gussain	Company Secretary (appointed w.e.f 1st April 2019 and resigned w.e.f 1st February 2021)	
	Ms Parul Molri	Company Secretary (appointed w.e.f 3rd March 2021)	
	Mr. Kalivarapu Umasankar Rao	Chief Financial officer (appointed w.e.f. 13 <sup>th</sup> November 2019 and resigned w.e.f. 20 <sup>th</sup> May 2021)	
	Mr. Gautam Gupta	Chief Financial officer (appointed w.e.f. 20th May 2021)	
	Mrs. Kalavathi Reddy	Relative of Director of Holding company	
	Ms. Sunakshi Agarwal	Erstwhile Director of Lok Management Services Private Limited now ceased by virtue of amalgamation with the Company	
	Ms. Poonam Vijayvargiya	Erstwhile Company Secretary of Lok Management Services Private Limited now ceased by virtue of amalgamation with the Company	

# b. Transactions with Related Parties are as under:

		31st March 2021	31 <sup>st</sup> March 2020
1) K	ey management personnel (KMP)		
a)	Repayment of loans		
	Mr. G. Dasarathareddy	-	11.09
	Mrs. Kalavathi Reddy	-	11.08
b)	Interest income		
	Mr. G. Dasarathareddy	-	0.63
	Mrs. Kalavathi Reddy	-	0.63
c)	Remuneration		
	Mr. G. Dasaratha Reddy	3.01	2.27
	Ms. Deepa Gussain	0.67	0.70
	Ms. Parul Molri	0.17	-
	Ms. Snegdha Gupta	-	0.79
	Mr. K. Uma Sankar Rao	3.41	1.02
	Ms. Sunakshi Agarwal	-	1.56
	Ms. Snegdha Gupta	-	0.65
	Ms. Poonam Vijayvargiya	-	0.45

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		31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
d)	Reimbursement of expenses		
	Mr. G. Dasaratha Reddy	0.79	0.79
	Mr. K. Uma Sankar Rao	0.54	0.12
	Ms. Sunakshi Agarwal	-	0.00
f)	Sitting fees		
	Mr.Satya Narayan Peravali	0.02	0.03
	Mr. Aarti Vimal Chand Punmiya	-	0.04
	Ms. Nandini Parekh	0.11	-
2) R	elated party entities		
a)	Investment		
	i) Secondary sale of investments in non convertible debentures of Fincare Small Finance Bank Limited (Sale value)	178.58	-
	ii) Secondary sale of investments in equity of Fincare Small Finance Bank Limited (Sale value)	328.01	-
c.	Balances at year end		
		31 <sup>st</sup> March 2021	31 <sup>st</sup> March 2020
	Key Management Personnel		
	Dues to employees	-	
	Mr. G. Dasaratha Reddy	-	-
	Key management personnel remuneration includes the following expenses:		
	Short-term employee benefits (current)	1.33	0.91
	Post-employment benefits	-	-
	Termination benefits	-	-
	Total remuneration	1.33	0.91





(All amounts in ₹ millions, unless stated otherwise)

### 45. Financial instruments and Fair value disclosures

### **Financial instruments**

### A Financial assets and liabilities

The carrying amounts of financial instruments by category are as follows:

Particulars	Notes	As at 31st March 2021	As at 31 <sup>st</sup> March 2020
Financial assets measured at fair value through profit and loss			
Investments	7	118.45	103.77
$\label{lem:comprehensive} Financial assets measured at fair value through other comprehensive income$			
Investments	7	13,056.03	10,304.66
Financial assets measured at amortised cost			
Cash and cash equivalents	3	11,435.84	10,763.01
Bank balances other than cash and cash equivalents	4	137.32	104.27
Trade receivables	5	0.02	1.12
Loans	6	56,208.01	51,671.92
Other financial assets	8	1,246.87	1,112.12
Total		82,202.53	74,060.87
Financial liabilities measured at amortised cost			
Other payables		189.33	207.35
Debt securities	15	-	766.64
Borrowings (Other than debt securities)	16	18,447.37	17,410.66
Deposits	17	53,171.70	46,539.86
Subordinated liabilities	18	1,994.20	1,806.58
Other financial liabilities	19	781.04	369.72
Total		74,583.64	67,100.81

# **B** Fair values hierarchy

The fair value of financial instruments as referred to in note 'A' above has been classified into three categories depending on the inputs used in the valuation technique. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities [Level 1 measurements] and lowest priority to unobservable inputs [Level 3 measurements].

The categories used are as follows:

Level 1: Quoted prices (unadjusted) for identical instruments in an active market;

Level 2: Directly (i.e. as prices) or indirectly (i.e. derived from prices) observable market inputs, other than Level 1 inputs; and Level 3: Inputs which are not based on observable market data (unobservable inputs).

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# B.1. Financial assets and liabilities measured at fair value - recurring fair value measurements

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

As at 31st March 2021	Level 1	Level 2	Level 3	Level 4
Investments measured at fair value through profit and loss	118.45	-	-	118.45
Investments measured at fair value through OCI	-	13,056.03	-	13,056.03
As at 31st March 2020	Level 1	Level 2	Level 3	Level 4
Investments measured at fair value through profit and loss	103.77	-	-	103.77
Investments measured at fair value through OCI	-	10,304.66	-	10,304.66

# **B.2** Valuation process and technique used to determine fair value

- i) The fair value of investments in mutual fund units is based on the net asset value (NAV) as stated by the issuers of these mutual fund units in the published statements as at the balance sheet date. NAV represents the price at which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.
- ii) The fair value of investments in government securities have been determined based on the rates published by Financial Benchmark India Private Limited ("FBIL") and for the investments in treasury shares, the fair value has been determined based on the yield rates arrived at using the rates published by FBIL for different maturity dates.

### B.3 Fair value of instruments measured at amortised cost

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The management assessed the fair values of the following financial instruments to be approximate their respective carrying amounts:

Particulars	Notes to	Carrying Value	
	schedule	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Financial assets measured at amortised cost			
Cash and cash equivalents	3	11,435.84	10,763.01
Bank balances other than cash and cash equivalents	4	137.32	104.27
Trade receivables	5	0.02	1.12
Loans	6	56,208.01	51,671.92
Other financial assets	8	1,246.87	1,112.12
Financial liabilities measured at amortised cost			
Other payables		189.33	207.35
Debt securities	15	-	766.64
Borrowings (Other than debt securities)	16	18,447.37	17,410.66
Deposits	17	53,171.70	46,539.86
Subordinated liabilities	18	1,994.20	1,806.58
Other financial liabilities	19	781.04	369.72



(All amounts in ₹ millions, unless stated otherwise)

	Notes to	Carrying Value		
Particulars	schedule	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020	
Financial assets measured at amortised cost				
Cash and cash equivalents	3	11,435.84	10,763.01	
Bank balances other than cash and cash equivalents	4	137.32	104.27	
Trade receivables	5	0.02	1.12	
Loans	6	56,208.01	51,671.92	
Other financial assets	8	1,246.87	1,112.12	
Financial liabilities measured at amortised cost				
Other payables		189.33	207.35	
Debt securities	15	-	766.64	
Borrowings (Other than debt securities)	16	18,447.37	17,410.66	
Deposits	17	53,171.70	46,539.86	
Subordinated liabilities	18	1,994.20	1,806.58	
Other financial liabilities	19	781.04	369.72	

### Financial risk management

The Group's activities expose it to market risk, liquidity risk and credit risk. The Group's Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk	<b>Exposure arising from</b>	Measurement	Management
Credit risk	Cash and cash equivalents, loans, trade receivables and other financial assets		
Liquidity risk	Financial liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk - security price	Investments in mutual funds	Sensitivity analysis	Diversification of portfolio, with focus on strategic investments

The Board of Directors provides written principles for overall risk management, as well as policies covering specific areas, such as interest rate risk, credit risk and investment of excess liquidity.

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

### A) Credit risk

Credit risk is the risk that a counterparty fails to discharge its obligation to the Group. The Group's exposure to credit risk is influenced mainly by cash and cash equivalents, other bank balances, other receivables, loan assets and other financial assets. The Group continuously monitors defaults of customers and other counterparties and incorporates this information into its credit risk controls.

The Group assesses and manages credit risk based on internal credit rating system. Internal credit rating is performed for each class of financial instruments with different characteristics. The Group assigns the following credit ratings to each class of financial assets based on the assumptions, inputs and factors specific to the class of financial assets.

- (i) Low credit risk
- (ii) Moderate credit risk
- (iii) High credit risk

Asset group	Basis of categorisation	Provision for expected credit loss
Low credit risk	Cash and cash equivalents, other bank balances, investments, loans, trade receivables and other financial assets	
Moderate credit risk	Loans	Life time expected credit loss or 12 month expected credit loss.
High credit risk	Loans	Life time expected credit loss or fully provided for.

Based on business environment in which the Group operates, a default on a financial asset is considered when the counter party fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or a litigation decided against the Group. The Group continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in statement of profit and loss.

# A.1 Management of credit risk for financial assets other than loans

# Cash and cash equivalents and bank deposits

Credit risk related to cash and cash equivalents and bank deposits is considered to be very low as the Group only deals with high rated banks. The risk is also managed by diversifying bank deposits and accounts in different banks across the country.

### **Trade receivables**

The Group's trade receivables are only with BC partners and are recoverable as per the business correspondence agreement, these trade receivables are considered high quality. The Group recognises lifetime expected credit losses on trade receivables using a simplified approach, wherein Group has defined percentage of provision by analysing historical trend of default and such provision percentage determined have been considered to recognise life time expected credit losses on trade receivables.

# Other financial assets measured at amortised cost

Other financial assets measured at amortised cost includes advances to employees, security deposits and interest accrued on loans. Credit risk related to other financial assets is managed by monitoring the recoverability of such amounts continuously.





(All amounts in ₹ millions, unless stated otherwise)

### A.2 Expected credit losses for financial assets other than loans

As at 31st March 2021	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	11,435.84	0%	-	11,435.84
Bank balances other than cash and cash equivalents	137.32	0%	-	137.32
Trade receivables	0.02	0%	-	0.02
Other financial assets	1,286.00	3%	39.13	1,246.87

As at 31st March 2020	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Cash and cash equivalents	10,763.01	0%	-	10,763.01
Bank balances other than cash and cash equivalents	104.27	0%	-	104.27
Trade receivables	1.12	0%	-	1.12
Other financial assets	1,112.12	0%	-	1,112.12

### A.4. Management of credit risk for loans

Credit risk on loans is the single largest risk of the Group's business, and therefore the Group has developed several processes and controls to manage it. The Group is primarily engaged in micro finance lending activities to provide financial assistance to women borrowers of economically weaker society, who are organized as joint liability groups ('JLG'), with a view of enhancement of their livelihoods in a financially viable manner, primarily in the rural areas of India. Further, the Group is engaged in providing financial assistance to the borrowers to use the money to augment the household income through loan against property (LAP). In addition, the Group offers other products, including institutional finance loans (IF), gold loan (LAG), two wheeler loans (TWL) and overdraft facility against fixed deposits or properties (ODFD/ODAP). The Group operates in the states of Gujarat, Rajasthan, Madhya Pradesh, Maharashtra, Karnataka, Tamil Nadu, Andhra Pradesh, Haryana, Chandigarh, Chhattisgarh, Kerala, Telangana, Uttar Pradesh and the Union Territory of Pondicherry and Delhi.

Credit default risk is the risk of loss arising from a debtor being unlikely to pay the loan obligations in full or the debtor is more than 90 days past due on any material credit obligation. The Group majorly manages this risk by following ""joint liability mechanism" wherein the loans are disbursed to borrowers who form a part of an informal joint liability group ("JLG"). Each member of the JLG provides a joint and several guarantee for all the loans obtained by each member. In addition to this, there is a set criteria followed by the Group to process the loan applications. Loans are generally disbursed to the identified target segments. Out of the people identified out of target segments, loans are only disbursed to those people who meet the set criterion - both financial and non-financial as defined in the risk management policy of the Group. Some of the criteria include - annual income, per capita income, repayment capacity, multiple borrowings, age, group composition, health conditions, employment and economic activity etc. Also, in case of LAP, LAG, IF, ODFD, ODAP and TWL, the Group obtains adequate collateral in the form of property, gold, book debt, fixed deposits and two wheelers etc."

# A.4.1 Credit risk measurement - Expected credit loss measurement

Ind AS 109 outlines a "three stage" model for impairment based on changes in credit quality since initial recognition as summarised below:-

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

A financial instrument that is not credit impaired on initial recognition and whose credit risk has not increased significantly since initial recognition is classified as "Stage 1".

- If a significant increase in credit risk since initial recognition is identified, the financial instrument is moved to ""Stage 2"" but is not yet deemed to be credit impaired.
- If a financial instrument is credit impaired, it is moved to "Stage 3"

ECL depends on the stage of financial instrument:

- Financial instrument in Stage 1 have their ECL measured at an amount equal to expected credit loss resulting from default events possible within the next 12 months.
- Instruments in Stage 2 or Stage 3 criteria have their ECL measured based on the default events possible in the entire lifetime."

### A.A.2 Criteria for significant increase in credit risk

The Group considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative or qualitative criteria are met.

### (i) Quantitative criteria

The remaining lifetime probability of default at the reporting date has increased, compared to the residual lifetime probability of default expected at the reporting date when the exposure was first recognized. The Group considers loan assets as Stage 2 when the default in repayment is within the range of 30 to 90 days.

# (ii) Qualitative criteria

If other qualitative aspects indicate that there could be a delay/default in the repayment of the loans, the Group assumes that there is significant increase in risk and loan is moved to stage 2.

The Group considers the date of initial recognition as the base date from which significant increase in credit risk is determined."

### A.4.3 Criteria for default and credit-impaired assets

The Group defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets the following criteria:

# (i) Quantitative criteria

The Group considers loan assets as Stage 3 when the default in repayment has moved beyond 90 days.

# (ii) Qualitative criteria

The Group considers factors that indicate unlikeliness of the borrower to repay the loan which include instances like the significant financial difficulty of the borrower, borrower deceased or breach of any financial covenants by the borrower etc"

# AAA Measuring ECL - explanation of inputs, assumptions and estimation techniques

Expected credit losses are the discounted product of the probability of default (PD), exposure at default (EAD) and loss given default (LGD), defined as follows:

- PD represents the likelihood of the borrower defaulting on its obligation either over next 12 months or over the remaining lifetime of the instrument.
- EAD is based on the amounts that the Group expects to be owed at the time of default over the next 12 months or remaining lifetime of the instrument.



(All amounts in ₹ millions, unless stated otherwise)

- LGD represents the Group's expectation of loss given that a default occurs. LGD is expressed in percentage and remains unaffected from the fact that whether the financial instrument is a Stage 1 asset, or Stage 2 or even Stage 3. However, it varies by type of borrower, availability of security or other credit support.

# Probability of default (PD) computation model

The Probability of Default is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognised and is still in the portfolio. The PD rates are calculated by averaging of best case and worst case scenario.

# A.4.4 Measuring ECL - explanation of inputs, assumptions and estimation techniques (cont'd)

# Loss given default (LGD) computation model

The loss rate is the likely loss intensity in case a borrower defaults. It provides an estimation of the exposure that cannot be recovered in the event of a default and thereby captures the severity of the loss. The loss rate is computed by factoring the main drivers for losses (e.g. joint group liability mechanism, historical recoveries trends etc.) and arriving at the replacement cost.

# Forward looking information

The Group has calculated PD and LGD using historical data, and has also assessed forward looking estimates such as GDP growth rate and other economic factors affecting the regions in which the Group operates, and considers that the provisions appropriately reflect future expected losses for the year ending 31st March 2021.

For the year ended 31st March 2020, the Group did not use GDP as the basis because of the uncertainties involved. Instead the Group created multiple scenarios based on broader market data from reputed credit rating agencies, and its own historical data to determine the forward looking overlays.

# A.4.5 Expected credit losses for loans

As at 31st March 2021	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Term loans	59,539.64	6.04%	3,595.88	55,943.76
Loans repayable on demand	269.83	2.07%	5.57	264.26
As at 31st March 2020	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Term loans	52,835.92	2.59%	1,370.08	51,465.84
Loans repayable on demand	208.81	1.31%	2.73	206.08

# A.5 Credit risk exposure

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

Catagorias			March 2021	
Categories	Stage 1	Stage 2	Staging Stage 3	Total
Term loans	Stage I	Stage 2	Stage 3	iotai
JLG* (Micro finance)				
- Category 1	3,201.65	22.62	8.84	3,233.11
- Category 2	10,143.90	319.51	936.97	11,400.38
- Category 3	6,718.37	94.09	268.79	7,081.25
- Category 4	334.86	13.28	21.59	369.73
- Category 5	8.291.35	157.32	507.03	8,955.70
- Category 6	2,771.52	69.85	231.14	3,072.51
- Category 7	5,304.48	139.42	442.38	5,886.28
- Category 8	3,909.86	115.24	167.65	4,192.75
- Category 9	1,654.90	10.03	0.29	1,665.22
- Category 10	1,631.04	48.39	12.57	1,691.98
LAP (Loan against property)	5,570.96	360.88	529.64	6,461.48
RLAP (Rural loan against property)	159.66	35.86	8.12	203.64
LAG (Loan against gold)	2,660.86	767.86	89.70	3,518.42
IF (Institutional finance)	780.78	_	120.16	900.94
RMEL (Rural Micro-enterprise loans)	2.89	0.48	1.70	5.07
AHL (Affordable Housing loans)	796.11	12.03	10.74	818.88
STFL (Staff loans)	18.08	1.08	0.00	19.16
TWL (Two-wheeler loan)	44.25	15.84	3.01	63.10
Loans repayable on demand				
ODAP (Overdraft against property)	1.99	3.04	7.45	12.48
ODFD (Overdraft against fixed deposit)	103.23	41.59	44.02	188.84
Loan to FEWT (Fincare employee welfare trust)	68.53	-	-	68.53
Gross carrying amount	54,169.27	2,228.41	3,411.79	59,809.47
Loss allowance	847.09	460.70	2,293.67	3,601.46
Carrying amount	53,322.18	1,767.71	1,118.12	56,208.01
		A4 21st	March 2020	
Categories			Staging	
	Stage 1	Stage 2	Stage 3	Total
Term loans				
JLG* (Micro finance)				
- Category 1	2,451.98	3 0.02	2 0.28	2,452.2
- Category 2	10,842.21			
- Category 3	6,668.19			
- Category 4	390.50			
- Category 5	8,896.27			
- Category 6	2,627.87			
- Category 7	5,363.83		,	-
- Category 8	4,310.07			· · · · · · · · · · · · · · · · · · ·
LAP (Loan against property)	5,066.08			



(All amounts in ₹ millions, unless stated otherwise)

		As at 31st M	arch 2020	
Categories		ECL Sta	aging	
	Stage 1	Stage 2	Stage 3	Total
RLAP (Rural loan against property)	304.94	-	0.08	305.02
LAG (Loan against gold)	1,834.91	0.62	0.75	1,836.28
IF (Institutional finance)	2,537.74	3.86	-	2,541.60
RMEL (Rural Micro-enterprise loans)	27.50	0.00	13.75	41.25
AHL (Affordable Housing loans)	201.48	-	-	201.48
STFL (Staff loans)	25.05	-	-	25.05
TWL (Two-wheeler loan)	102.53	0.05	0.05	102.63
Loans repayable on demand				
ODAP (Overdraft against property)	5.03	0.72	8.55	14.30
ODFD (Overdraft against fixed deposit)	102.09	22.90	29.45	154.44
Loans to individuals	40.03	-	-	40.03
Gross carrying amount	51,798.30	246.38	1,000.05	53,044.73
Loss allowance	1,065.51	63.34	243.96	1,372.81
Carrying amount	50,732.79	183.04	756.09	51,671.92

<sup>\*</sup>The Group categorises MFI loans disbursed on the basis of geography

# A.6 Loss allowance

The loss allowance recognized in the period is impacted by a variety of factors, as described below:

- -Transfers between Stage 1 and Stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and Lifetime ECL.
- $Additional \, allowances \, for \, new \, financial \, instruments \, recognized \, during \, the \, period, as \, well \, as \, releases \, for \, financial \, instruments \, de-recognized \, in \, the \, period.$
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models.
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the period.

The following table further explains changes in the gross carrying amount of the Loan portfolio to help explain their significance to the changes in the loss allowance for the same portfolio as discussed above:

Cuasamanunt	Stage 1	Stage 2	Stage 3	Total	
Gross amount	12 months ECL Lifetime ECL		Lifetime ECL	ividi	
Balance as at 1st April 2019	33,521.87	189.61	956.25	34,667.73	
New assets originated	41,163.28	82.64	93.44	41,339.36	
Transfers from Stage 1	(760.42)	307.60	452.82	-	
Transfers from Stage 2	31.50	(51.06)	19.56	-	
Transfers from Stage 3	29.82	2.47	(32.29)	-	
Assets derecognised or repaid	(22,187.73)	(284.87)	(489.76)	(22,962.36)	
Balance as at 31st March 2020	51,798.32	246.39	1,000.02	53,044.73	

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(All amounts in ₹ millions, unless stated otherwise)

Gross amount	Stage 1	Stage 2	Stage 3	Total
Gross amount	12 months ECL	Lifetime ECL	Lifetime ECL	iotai
Balance as at 1st April 2020	51,798.32	246.39	1,000.02	53,044.73
New assets originated	35,968.61	1,007.46	598.87	37,574.94
Transfers from Stage 1	(4,348.37)	1,476.78	2,871.59	-
Transfers from Stage 2	23.45	(157.25)	133.80	-
Transfers from Stage 3	7.65	4.72	(12.37)	-
Assets derecognised or repaid	(29,280.39)	(349.69)	(1,180.12)	(30,810.20)
Balance as at 31st March 2021	54,169.27	2,228.41	3,411.79	59,809.47

The following tables explain the changes in the loss allowance between the beginning and the end of the annual period due to these factors:

Lacaellawanea	Stage 1	Stage 2	Stage 3	Total
Loss allowance	12 months ECL	Lifetime ECL	Lifetime ECL	Total
Balance as at 1st April 2019	293.00	62.00	325.89	680.89
New assets originated	815.67	20.05	30.36	866.08
Transfers from Stage 1	(12.38)	4.64	7.74	-
Transfers from Stage 2	7.12	(14.47)	7.35	-
Transfers from Stage 3	16.19	1.40	(17.59)	-
Additional provision created during the year (net of provision reversed on account of assets derecognised or repaid)	(92.20)	(3.73)	(78.23)	(174.16)
Balance as at 31st March 2020	1,027.40	69.89	275.52	1,372.81

Loss allowance	Stage 1	Stage 2	Stage 3	Total
Loss allowance	12 months ECL	Lifetime ECL	Lifetime ECL	IOLAI
Balance as at 1st April 2020	1,027.40	69.89	275.52	1,372.81
New assets originated	570.48	81.57	273.10	925.15
Transfers from Stage 1	(103.49)	28.29	75.20	-
Transfers from Stage 2	2.44	(35.11)	32.67	-
Transfers from Stage 3	2.58	0.63	(3.21)	-
Additional provision created during the year (net of provision reversed on account of assets derecognised or repaid)	(652.32)	315.43	1,640.39	1,303.50
Balance as at 31st March 2021	847.09	460.70	2,293.67	3,601.46

# A.7 Write off policy

The Group writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery.

Indicators that there is no reasonable expectation of recovery include:

- Ceasing enforcement activity
- Where the Group's recovery method is foreclosing and there is no reasonable expectation of recovery in full.
- Where the receivable is overdue for the respective products as mentioned below:



(All amounts in ₹ millions, unless stated otherwise)

JLG loans	NPAs would be ordinarily technically written off after 1 year after they become NPAs. Such accounts will be written off every month basis status on month end. Further, if the loan account has remained in NPA bucket for more than 180 days (180+ DPD in NPA bucket) and if there is no payment received for the said loan account in the last 90 days, such cases may also be written off every month basis status on month end.
LAG	NPAs would be technically written off 90 days after they become NPAs. Such accounts will be written off every month basis status on month end.
LAP/RLAP/IF/ODAP	Loss assets i.e. NPAs beyond 3 years, would be technically written off. Such accounts will be written off every month basis status on month end.
TWL	Loss assets i.e. NPAs beyond 1 year would be technically written off. Such accounts will be written off every month basis status on month end.

The Group may write off financial assets that are still subject to enforcement activity. The outstanding contractual amounts of such assets written off during the year ended 31st March 2021 was ₹912.06 million (31st March 2020 ₹454.36 million). The Group still seeks to recover amounts it is legally owed in full, but which have been partially written off due to no reasonable expectation of full recovery.

# Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due. Management monitors rolling forecasts of the Group's liquidity position and cash and cash equivalents on the basis of expected cash flows. The Group takes into account the liquidity of the market in which the entity operates.

### **Maturities of financial liabilities**

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on their contractual maturities.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

As at 31st March 2021	Less than 1 year	1-5 year	More than 5 years	Total
Other payables				
Total outstanding dues of micro enterprises and small enterprises	3.90	-	-	3.90
Total outstanding dues of creditors other than micro enterprises and small enterprises	185.43	-	-	185.43
Borrowings (Other than Debt Securities)	8,784.77	9,565.22	97.40	18,447.39
Subordinated Liabilities	-	1,994.20	-	1,994.20
Deposits	21,513.04	31,657.97	0.69	53,171.70
Other financial liabilities	749.60	31.43	-	781.03

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(All amounts in ₹ millions, unless stated otherwise)

As at 31st March 2020	Less than 1 year	1-5 year	More than 5 years	Total
Other payables	202.72	-	-	202.72
Debt securities	59.88	911.61	-	971.49
Borrowings (Other than Debt Securities)	10,752.29	8,265.68	358.38	19,376.35
Subordinated Liabilities	244.36	1,585.91	1,064.88	2,895.15
Deposits	19,725.78	26,811.41	2.12	46,539.31
Other financial liabilities	374.35	-	-	374.35

# C.1 Market risk - Interest rate risk

### **C.1.1 Liabilities**

The Group's policy is to minimize interest rate cash flow risk exposures on long-term financing. At March 31, 2021, the Group is not exposed to changes in market interest rates through bank borrowings at variable interest rates. The Group's investments in fixed deposits all pay fixed interest rates.

# Interest rate risk exposure

Below is the overall exposure of the Group to interest rate risk:

Particulars	31st March 2021	31st March 2020
Debt securities		
Variable rate	-	-
Fixed rate	-	766.64
Borrowings (other than debt securities)		
Variable rate	-	300.00
Fixed rate	18,447.37	17,110.66
Subordinated liabilities		
Variable rate	-	-
Fixed rate	1,994.20	1,806.58

# Sensitivity

The table below summarises the impact of increases/decreases of the index on the Group's equity and profit for the period:

luono et an unafit hafava tav	For the	For the year ended		
Impact on profit before tax	31st March 202	1 31st March 202	20	
Interest sensitivity*				
Interest rates – increase by 0.50%		- 1	1.50	
Interest rates – decrease by 0.50%		- (1	.50)	

<sup>\*</sup> Holding all other variables constant

# C.1.2Assets

The Group's fixed deposits are carried at amortised cost and are fixed rate deposits. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.



(All amounts in ₹ millions, unless stated otherwise)

### C.2 Market risk - Price risk

### Exposure

The Group's exposure to price risk arises from investments held and classified in the balance sheet at fair value through profit or loss. To manage the price risk arising from investments, the Group diversifies its portfolio of assets.

# Sensitivity

The table below summarises the impact of increases/decreases of the index on the Group's equity and profit for the period:

	For the ye	ear ended
Impact on profit before tax	31st March 2021	31st March 2020
Mutual Funds		
Net assets value – increase by 1%	1.18	1.04
Net assets value – decrease by 1%	(1.18)	(1.04)

# **Capital management**

The Group's capital management objectives are

- to ensure the Group's ability to continue as a going concern
- to provide an adequate return to shareholders

The Group monitors capital on the basis of the carrying amount of equity less cash and cash equivalents as presented on the face of balance sheet.

Management assesses the Group's capital requirements in order to maintain an efficient overall financing structure while avoiding excessive leverage. This takes into account the subordination levels of the Group's various classes of debt. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares.

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(All amounts in ₹ millions, unless stated otherwise)

# 47. Maturity analysis of assets and liabilities

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled:

	As at	31st March 20	021	As at	31st March 20	020
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Assets						
Financial Assets						
Cash and cash equivalents	11,435.84	-	11,435.84	10,763.01	-	10,763.01
Bank balances other than cash and cash equivalents	137.32	-	137.32	104.27	-	104.27
Trade receivables	0.02	-	0.02	1.12	-	1.12
Loans	32,763.83	23,444.18	56,208.01	30,418.70	21,253.22	51,671.92
Investments	7,846.66	5,327.82	13,174.48	4,365.13	6,043.30	10,408.43
Other financial assets	1,004.98	241.89	1,246.87	1,054.54	57.58	1,112.12
Non-financial Assets						
Current tax assets (net)	-	39.88	39.88	-	33.82	33.82
Deferred tax assets (net)	-	875.85	875.85	-	510.28	510.28
Property plant and equipment	-	1,094.34	1,094.34	-	1,095.95	1,095.95
Capital work in progress	-	-	-	-	-	-
Goodwill	-	418.33	418.33	-	418.33	418.33
Other intangible assets	-	10.20	10.20	-	27.10	27.10
Other non-financial assets	146.37	65.51	211.88	19.15	196.36	215.51
Total	53,335.02	31,518.00	84,853.02	46,725.92	29,635.94	76,361.86
Liabilities and Equity						
Liabilities						
Financial Liabilities						
Other payables	189.34	-	189.34	202.72	-	202.72
Debt securities	-	-	-	-	766.64	766.64
Borrowings (Other than Debt Securities)	8,784.77	9,662.61	18,447.38	9,933.69	7,476.97	17,410.66
Deposits	21,513.04	31,658.66	53,171.70	19,726.33	26,813.53	46,539.86
Subordinated Liabilities	-	1,994.20	1,994.20	-	1,806.58	1,806.58
Other financial liabilities	749.60	31.43	781.03	374.35	-	374.35
Non-Financial Liabilities						
Current tax liabilities (net)	-	-	-	1.35	-	1.35
Provisions	46.67	73.63	120.29	72.56	53.99	126.55
Contract liabilities	142.06	-	142.06	189.22	-	189.22
Other non financial liabilities	91.79	-	91.79	96.57	-	96.57
Total	31,517.27	43,420.53	74,937.79	30,596.79	36,917.71	67,514.50

760.21

61.64

61.64

306.97

4.01 4.01

(7,611.99)

7,116.24 49 1,097

20,082.72

514.93

19,567.80

-5.56 24.28

16,650.44



Notes to Consolidated Financial Statements for the year ended 31\*\* March 2021

# Loss on sale of Non-convertible debentures The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled: 1.42 (7,063.67) (123.32) 5,280.00 18,432.69 514.93 710.64 As at 1st April 2019 Group's financing activities Adoption of Ind AS 116 As at 31 \*\* March 2019 18,432.69 16 9 8 of liabilities Borrowings (other than debt securities and lease liability) Lease liability Subordinated Liabilities Total liabilities from financing activities

Additions/ Reclassifi-cations

ווומוורוווא מכנועונופי										
				Cash flow			Non-cash			
Particulars	Notes to accounts	As at 1* April 2020	Additions	Repayment	Amortisa- tion of up- front fees/ premium on redemption	Loss on sale of Non- convertible debentures	Additions/ Reclassifi- cations	Interest expense on lease liabilities/ Interest accrued on Debentures	Gain on derecognition	As at 31⁴ March 2021
Debt securities	15	766.64	ı	(750.00)	(16.64)	ı	ı		-	0.00
Borrowings (other than debt securities and lease liability)	16	16,650.44	468,379.12	468,379.12 (466,874.34)	1.43	ı	2.74	3.18	(541.34)	17,621.23
Lease liability	16	760.21	1	(183.86)	1	1	164.00	85.78	-	826.13
Subordinated liabilities	18	1,806.58	178.58	-	0.65	8.39	1	1	-	1,994.20
Total liabilities from financing activities		19,983.87	468,557.70	468,557.70 (467,808.20)	(14.56)	8.39	166.74	88.96	(541.34)	20,441.56

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

### 49. Transfer of financial assets

# Transferred financial assets that are not derecognised in their entirety

In the course of its micro finance or lending activity, the Group makes transfers of financial assets, where legal rights to the cash flows from the asset are passed to the counterparty and where the Group retains the rights to the cash flows but assumes a responsibility to transfer them to the counterparty.

The Group has securitized its loan assets to unrelated and unconsolidated special purpose vehicles (SPV's). The Group does not hold any equity or other interest in the SPV and does not control these SPV's. As per the terms of the agreements, the Group is exposed to first loss default guarantee and cash collateral and therefore continues to be exposed to significant risk and rewards relating to the underlying loan assets. Hence, these loan assets are not derecognised and proceeds received are presented as borrowings.

The Group has also issued Interbank Participatory Certificates (IBPC) with risk sharing to other banks with respect to its JLG portfolio. Such agreements are entered for a period ranging between 90 - 180 days as compared to the average tenure of 24 months of such loans. As such the Group continues to be exposed to significant risk and rewards related to the underlying loan assets. Hence, the loan assets are not derecognised and proceeds received are presented as borrowings.

The following tables provide a summary of financial assets that have been transferred in such a way that part or all of the transferred financial assets do not qualify for derecognition, together with the associated liabilities:

As at 31 <sup>st</sup> March 2021	As at 31st March 2020
-	600.10
-	603.50
5,245.00	4,368.00
5,245.00	4,368.00
	31st March 2021

# 50. Revenue from contracts with customers

Set out below is the disaggregation of the Group's revenue from contracts with customers and reconciliation to profit and loss

	For the year ended 31st March 2021	For the year ended 31st March 2020
Type of service		
Fee and commission income	489.86	433.05
	489.86	433.05
Geographical markets		
India	489.86	433.05
Outside India	-	-
	489.86	433.05
Timing of revenue recognition		
Services transferred at a point in time	85.84	62.65
Services transferred over time	404.02	370.40
	489.86	433.05



(All amounts in ₹ millions, unless stated otherwise)

# Significant changes in contract asset and contract liability during the period are as follows:

Ind AS 115 also requires disclosure of 'revenue recognised in the reporting period that was included in the contract liability balance at the beginning of the period' and 'revenue recognised in the reporting period from performance obligations satisfied (or partially satisfied) in previous periods. Same has been disclosed as below:

# Assets and liabilities related to contracts with customers

	As at 31 <sup>st</sup> March 2021	As at 31st March 2020
Trade receivables	0.02	1.12
Contract liabilities	142.06	189.22

Trade receivables are non-interest bearing and are generally on terms of 30 days. The Group has recognised Nil provision for expected credit loss on trade receivables during the year 2020-21 (2019-20: Nil).

Accounts receivable are recognised when the right to consideration becomes unconditional. Contract liability relates to payments received in advance of performance under the contract. Contract liabilities are recognised as revenue as (or when) we perform under the contract.

	As at 31 <sup>st</sup> March 2021	As at 31 <sup>st</sup> March 2020
Contract liabilities at the beginning of the year	189.22	119.26
Increase due to cash received and decrease as a result of changes in the measure of progress, change in estimate	(47.16)	69.96
Contract liabilities at the end of the year	142.06	189.22

# Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

	For the year ended 31st March 2021	For the year ended 31st March 2020
Revenue as per contract	489.86	433.05
Adjustments	-	-
Revenue from contract with customers	489.86	433.05

# Revenue recognition for contract with customers - Fee and commission income:

- i) The Contract with customers through which the Group earns a commission income includes the following promises:
- (i) Sourcing of loans
- (ii) Servicing of loans
- (iii) First loss default guarantee (FLDG)

All these promises are separable from each other and do not involve significant integration. Therefore, these promises constitute separate performance obligations.

The consideration for these services is based on fixed percentage of interest and processing fee collected during the year. This consideration has been allocated amongst the performance obligations under the contract on the basis of relative standalone prices.

Revenue recognition: Revenue from all three performance obligations being sourcing of loans, servicing of loans and FLDG shall be recognised over a period of time, as the customer benefits from these services as and when it is delivered/performed by the Group.

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

ii) The Group also issues debit cards to its customers for which an upfront fee and subsequently an annual fee is charged.

Revenue from such contracts shall be recognized over a period of time, as the customer benefits from the services over the period for which the fees is charged.

# 51. Lease disclosure

# Where the Group is the lessee:

The Group's significant leasing arrangements are in respect of leases for office premises which are renewable on mutual consent at agreed terms.

Head office, registered office and branch office premises are obtained on lease. The branch office premises are generally rented on cancellable term ranging from twelve months to thirty six months with escalation clause; however none of the branch lease agreement carries non-cancellable lease periods. There are no restrictions imposed by lease arrangements. There are no subleases. Certain offices of the Group have non-cancellable lease arrangements.

i) Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

Particulars	Buildings	Total
As at 1st April 2019	508.35	508.35
Additions	306.97	306.97
Depreciation expenses	(100.86)	(100.86)
As at 31st March 2020	714.46	714.46
As at 1st April 2020	714.46	714.46
Additions	174.43	174.43
Depreciation expenses	(149.60)	(149.60)
As at 31st March 2021	739.29	739.29

ii) Set out below are the carrying amounts of lease liabilities (included under Borrowings (other than debt securities) and the movements during the period:

Particulars	Buildings	Total
As at 1st April 2019	514.93	514.93
Additions	306.97	306.97
Accretion of interest	61.64	61.64
Payment	(123.32)	(123.32)
As at 31st March 2020	760.23	760.23
As at 1st April 2020	760.23	760.23
Additions	163.98	163.98
Accretion of interest	85.78	85.78
Payment	(183.85)	(183.85)
As at 31st March 2021	826.14	826.14



(All amounts in ₹ millions, unless stated otherwise)

iii) The effective interest rate for lease liabilities is 9%, with maturity between 2021-28.

Particulars	As at 31 <sup>st</sup> March 2021	As at 31st March 2020	
Lease payments			
Not later than one year	195.42	133.24	
Later than one year and not later than five years	677.39	558.85	
Later than five years	196.84	358.38	
Total	1,069.65	1,050.47	

iv)	Amount recognised in Consolidated Statement of profit and loss account	For the year ended 31 <sup>st</sup> March 2021	For the year ended 31st March 2020
	Depreciation on right of use assets	149.60	100.86
	Interest on lease liabilities	85.78	61.64
	Expenses relating to short term leases	135.72	165.52
	Expenses relating to low value assets	-	-

	Amount recognised in Consolidated Cashflow Statement under financing activity	For the year ended 31st March 2021	For the year ended 31st March 2020
	Total cash outflow for leases	(183.85)	(123.32)

# 52. Details of dues to Micro, Small and Medium Enterprises as per MSMED Act, 2006

	For the year ended 31st March 2021	For the year ended 31st March 2020
i) Principal amount remaining unpaid (but within due date as per the MSMED Act)	3.9	4.6
ii) Interest due thereon remaining unpaid	-	-
iii) Interest paid by the Bank in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along-with the amount of the payment made to the supplier beyond the appointed day during the year.	-	-
iv) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the period) but without adding interest specified under the Micro, Small and Medium Enterprises Act, 2006	-	-
v) Interest accrued and remaining unpaid	-	-
vi) Interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises	-	-

There are no delays in payments to micro and small enterprises as required to be disclosed under 'The Micro, Small and Medium Enterprises Development Act, 2006.' The determination has been made to the extent such parties were identified by the management based on the information available and are relied upon by the auditor.

# 53. COVID 19 - Impact on financial statements

The Covid-19 pandemic has contributed to a significant decline and volatility in the economic activity, in the global and Indian markets. The nation-wide lockdown imposed in the month of April and May 2020 has significantly impacted the livelihood of individuals and various business operations. The second wave of Covid-19 pandemic ("second wave"), where the number of new

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# Notes to Consolidated Financial Statements for the year ended 31st March 2021

(All amounts in ₹ millions, unless stated otherwise)

cases has increased significantly in India, has resulted in re-imposition of localised/regional lockdown measures in various parts of the country.

As 'Fincare Business Services Limited' is an NBFC-CIC-ND-SI, our balance sheet is substantially the investment in our subsidiary company, Fincare Small Finance Bank Limited (the 'Bank''). COVID-19 has impacted the livelihood of borrowers and various other aspects, consequently impacting the Bank's regular operations including lending and collection activities due to restrictions on the movement of employees across different states/districts to reach the borrowers.

The full extent of impact of the pandemic on the Bank's operations and financial metric (including impact on provision for loan portfolio) will depend on future developments including the second wave that has significantly increased the number of cases in India, governmental and regulatory measures and the Bank's responses thereto, which are uncertain at this time.

The Group has considered the possible effects that may result from the pandemic relating to COVID-19 on the carrying amounts of portfolio assets of the Bank and in developing the assumptions relating to the possible future uncertainties due to this pandemic. The Group as at the date of approval of these financial statements has used internal and external sources of information including credit reports and related information, economic forecasts etc. for assumptions used and based on current estimates expects the carrying amount of these assets to be recovered. The actual impact of COVID-19 on the Group's consolidated financial statements may differ from that estimated as at the date of approval of these consolidated financial statements.

# 54. Disclosures mandated by schedule III of Companies Act, 2013, by way of additional information, as at 31st March 2021

Name of entities	Net assets (total assets - total liabilities)		Share in profit or loss		Share in OCI		Share in total comprehensive income	
	As a % of consolidated net assets	Amount	As a % of share in profit/(loss)	Amount	As a % of share in OCI	Amount	As a % of consoli- dated profit	Amount
Parent:								
Fincare Business Services Limited	3.34%	330.97	-8.29%	(58.36)	0.00%	-	-7.97%	(58.36)
Subsidiary								
Fincare Small Finance Bank Limited	86.94%	8,619.81	98.46%	693.00	90.91%	25.79	98.17%	718.79
Total	90.27%	8,950.78	90.17%	634.64	90.91%	25.79	90.20%	660.43
Non-controlling interest in subsidiary	9.73%	964.45	9.83%	69.16	9.09%	2.58	9.80%	71.74
Grand Total	100.00%	9,915.23	100.00%	703.80	100.00%	28.37	100.00%	732.17

As per our report of even date

For Walker Chandiok and Co. LLP Chartered Accountants

Firm Registration No: 001076N/N500013

Manish Gujral Partner

Membership No.: 105117 UDIN: 21105117AAAAHF5056 Mumbai

30<sup>th</sup> August 2021

G. Dasarathareddy

For and on behalf of the Board of Directors of

Managing Director DIN: 01760054 Chittoor

30<sup>th</sup> August 2021

Dhiraj Poddar Director DIN: 01946905 Mumbai 30<sup>th</sup> August 2021 Gautam Gupta Chief Financial Officer

Bengaluru 30<sup>th</sup> August 2021

Parul Molri Company Secretary Membership No.:ACS32934 Bengaluru 30th August 2021

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# **REGISTERED OFFICE**